

**BOARD OF SUPERVISORS FOR THE
UNIVERSITY OF LOUISIANA SYSTEM**

FINANCE COMMITTEE

August 22, 2024

Item J.1. **Grambling State University's** request for approval to modify the Student Insurance Fee to support the University Health Center.

EXECUTIVE SUMMARY

Grambling State University is requesting permission to modify an existing university-assessed fee. The current insurance fee was established in 2005 and was implemented to provide student health insurance. The current fee collected is \$18 per full-time student each fall and spring semester and \$8 per student each summer. The fee generates approximately \$220,000 on an annual basis.

Recognizing the recent shift in the healthcare market and increased cost of providing health insurance for students, Grambling shifted to providing accidental injury coverage for all students. With the recent low utilization of the accidental injury insurance plan along with its limited coverage, Grambling can better serve and provide additional services to students by redirecting the existing fee to the University Assessed Health Center Fee. The Health Center offers immediate care, medical advice, health counseling, assessment and treatment of maladies, referrals, and wellness education with nurses and nurse practitioners. The cost of providing adequate services for students at the Health Center has increased significantly in the past five years.

Grambling is extremely mindful of the impact of the cost of attendance on students' ability to attend the University. This fee modification does not change the cost of attendance and will increase the services offered to students. Grambling will continue to have the lowest tuition and fees in the University of Louisiana System.

RECOMMENDATION

It is recommended that the following resolution be adopted.

***NOW, THEREFORE, BE IT RESOLVED,** that the Board of Supervisors for the University of Louisiana System hereby approves Grambling State University's request to modify the Student Insurance Fee to support the Student Health Center.*

J.1.



Office of the President

August 13, 2024

**MEMORANDUM TO THE BOARD OF SUPERVISORS OF THE
UNIVERSITY OF LOUISIANA SYSTEM**

**SUBJECT: REQUEST FOR APPROVAL TO MODIFY THE STUDENT INSURANCE FEE,
AN EXISTING UNIVERSITY-ASSESSED FEE, TO SUPPORT THE UNIVERSITY
HEALTH CENTER**

Grambling State University is requesting permission to modify an existing university-assessed fee. The current insurance fee was established in 2005 and was implemented to provide student health insurance. The current fee collected is \$18 per full time student each fall and spring semester and \$8 per student each summer. The fee generates approximately \$220,000 on an annual basis.

Your favorable consideration of this request is greatly appreciated.

Sincerely,

A handwritten signature in blue ink that reads "Martin Lemelle, Jr." in a cursive script.

Martin Lemelle, Jr., DBA
President

ML:kds

Foster-Johnson Health Center

The Foster-Johnson Health Center is an ambulatory medical facility. It is the student's advocate for health promotion, disease prevention and early intervention of illness. The health center provides basic health care services to the Grambling State University student body by offering immediate care, medical advice, health counseling, assessment and treatment of maladies, referrals, and wellness education.

SERVICES OFFERED

- Assessment and treatment of minor illness and injury
- Care and Referral For Orthopedic Sprains, Strains, Fractures (recuperative items, crutches and heating pads, are available for loan)
- Depo-Provera (student supplies medication, documentation of previous injections, and a pap smear within the past year)
- Dipstick Urinalysis
- Free Condoms
- Free Over-The-Counter Medications
- General First-Aid
- Health Counseling
- Health Insurance Information
- HIV Testing
- Minor Lab Tests (CLIA waived)
- Referrals
- Sutures/Staples Removal
- STI Clinic
- TB Skin Test (PPD) - \$15.00
- Urine Pregnancy Test
- Weight and Blood Pressure Checks
- Wound Care

ROUTINE ASSESSMENTS

- Assessment of ears, nose, throat, eyes, skin
- Check vital signs (temperature, pulse, respiration, blood pressure)
- Collect samples for laboratory test (such as urine and blood)
- Communicable diseases evaluation (chicken pox, mumps, measles, etc.)
- Respiratory check for allergies, asthma, bronchitis, cold, flu, sinus, etc.

MEDICATION

Non-prescription medications are kept in stock at the health center and are available to the students. However, when the nurse practitioner writes a prescription, the student is responsible for purchasing the prescription from an area pharmacy of their choice.

**BOARD OF SUPERVISORS FOR THE
UNIVERSITY OF LOUISIANA SYSTEM**

FINANCE COMMITTEE

August 22, 2024

- Item J.2.** **Grambling State University’s** request for approval of an amendment to the lease agreement for the year six extension for the University’s foodservice operations and facilities with SODEXO MAGIC, LLC.

EXECUTIVE SUMMARY

Grambling State University is requesting approval of an amendment to the lease agreement for year six with SODEXO MAGIC, LLC. The general financial terms of the foodservices agreement are listed below with more detail on meal plan rates and commissions on retail sales, concessions, catering, etc. shown in the attached amendment.

Dining service programs to be provided by SODEXO MAGIC includes a residential dining hall, various retail dining establishments with both branded and non-branded venues, convenience store(s), and concession areas.

- SODEXO MAGIC will pay the following commissions on all operations in accordance with the percentages below:

Residential Operations:	15%
Retail Operations:	15%
Catering and Conferences:	15%
Concessions:	15%

The modifications in the amendment include adjustments in dining and retail hours of operation, semester/annual mandatory board day reduction, commuter plan modifications, modifications and deletion of retail operations, the establishment of a daily usage audit, modification of minimum specified meal menus, adjustment to holiday and non-academic hours and menus.

RECOMMENDATION

It is recommended that the following resolutions be adopted:

***NOW, THEREFORE BE IT RESOLVED,** that the Board of Supervisors for the University of Louisiana System hereby approves Grambling State University’s request for approval of an amendment to the lease agreement for the year six extension for the University’s foodservice operations and facilities with SODEXO MAGIC, LLC.*

***BE IT FURTHER RESOLVED,** that Grambling State University shall obtain final review from UL System staff, legal counsel, and shall secure all other appropriate approvals from agencies/parties of processes, documents and administrative requirements prior to execution of documents.*

***BE IT FURTHER RESOLVED,** that Martin Lemelle, Jr., President of Grambling State University, is hereby designated and authorized to execute any and all documents necessary to execute this agreement.*

***AND FURTHER,** that Grambling State University will provide the System Office with copies of all final executed documents for Board files.*



Office of the President

August 13, 2024

**MEMORANDUM TO THE BOARD OF SUPERVISORS OF THE
UNIVERSITY OF LOUISIANA SYSTEM**

**SUBJECT: REQUEST FOR APPROVAL OF AN AMENDMENT TO THE LEASE
AGREEMENT FOR THE YEAR SIX EXTENSION FOR THE UNIVERSITY'S FOOD
SERVICE OPERATIONS AND FACILITIES WITH SODEXO MAGIC, LLC.**

Grambling State University is requesting approval of an amendment to the lease agreement for year six with SODEXO MAGIC, LLC. The general financial terms of the food services agreement are listed on the executive summary with more detail on meal plan rates and commissions on retail sales, concessions, catering, etc. shown in the attached amendment.

Your favorable consideration of this request is greatly appreciated.

Sincerely,

A handwritten signature in blue ink that reads "Martin Lemelle, Jr.".

Martin Lemelle, Jr., DBA
President

ML:kds

AMENDMENT NUMBER THREE TO LEASE AGREEMENT

This Amendment Number Three to Lease Agreement, by and between GRAMBLING STATE UNIVERSITY (hereinafter referred to as "Client"), and SODEXOMAGIC, LLC., a corporation, with principal offices at 9100 Wilshire Blvd, Beverly Hills, California, 90212, by and through its SodexoMagic (hereinafter referred to as "SodexoMagic") (collectively the "Parties").

WHEREAS, Client and SodexoMagic are parties to that certain Lease Agreement made effective as of July 1st, 2019, as amended by that certain Amendment Number One to Lease Agreement effective July 24th, 2019, by that certain Amendment Number Two to lease Agreement effective January 1st, 2020 and continuing through April 30th, 2020, and May 1st, 2020 continuing through July 1st, 2020, by that certain Amendment Number Three to Lease Agreement, (collectively, the "Agreement", and

WHEREAS, the Parties now desire to further amend the aforesaid Agreement;

NOW, THEREFORE, in consideration of the promises contained herein and for other good and valuable consideration, the Parties agree as follows:

1. Page 11 of the Lease Agreement, Article 2 Scope of Services – Section 2.6 McCall Anytime Dining/Student Engagement Commons; is deleted the following is substituted therefor:

Please see Appendix 1: McCall Dining Center Menus
Please see Appendix 2: McCall Dining Center Menu Concepts and Profile
Please see Appendix 3: McCall Dining Center Equipment List and Schematic Planograms
Please see Appendix 4: McCall Dining Center Health and Wellness Initiatives
Please see Appendix 5: McCall Dining Center Hours of Operation

2. Page 19 of the Lease Agreement, Article 2 Scope of Services – Section 2.7 Retail Operations, Section 2.8 Tiger Express, Section 2.9 Jacob T. Stewart C-Store, Section 2.10 Starbucks, 2.11 Steak n' Shake Food Truck: is deleted and replaced with:

The following section describes the retail facilities and hours of operation as the University requires each to be managed by SodexoMagic. The Steak n' Shake Food Truck shall be discontinued starting in 2024 and Food Truck service shall be offered for "Special Events" only.

Chick-fil-A and G Wingz will be open during the following dates and to provide coverage during the following games:

- ◆ September 7th, 2024: To Be Announced.
- ◆ September 21st, 2024: 6:00 p.m. CST
- ◆ October 12th, 2024: 2:00 p.m. CST
- ◆ November 9th, 2024: 2:00 p.m. CST

All retail locations shall be fully operational annually starting on October 19th, 2024 and thereafter during the University's Homecoming festivities on campus.

Please see Appendix 6: Retail Hours of Operation

1. Page 20 Article 2 Scope of Services – Section 2.12 Concessions: is deleted and replaced with:

"Concessions shall be offered at all sporting events for the entirety of the event.

SodexoMagic must itemize and track all game day sales including but not limited to any and all sub-contracted vendors that are contracted to provide coverage at concessions events and provide detailed reporting at the end of each event. Monthly sales should be reported along with monthly reporting to the University.

Contractor will be required to offer multiple digital payment types during events and be cashless for concession related events. The methods of payments shall include:

- ◆ Tiger Bucks
- ◆ Bonus Tiger Bucks
- ◆ Debit and / or Credit cards (MasterCard, Visa, American Express and Discover Card)
- ◆ Apple/Samsung Pay
- ◆ G-Flex
- ◆ Cash”

2. Page 20 Article 2 Scope of Services – Section 2.13 Camps and Conferences: is deleted and replaced with:

“Catering Order Request

SodexoMagic shall use McCall Dining Center to provide catered meals to a select number of students provided by the University annually in January. The participation rate shall be calculated based on the days that are stipulated as “Catering Request Only” in Appendix 10: Board Day Calendar. SodexoMagic agrees to provide two (2) meals per day that follow the minimum menu requirements stipulated in 2.1.8 (Lunch and Dinner) during the specified hours of operation below:

- ◆ Lunch: 11:00 a.m. – 2:00 p.m.
- ◆ Dinner: 5:00 p.m. – 7:00 p.m.

Students shall have the option to pick-up their meals and take them to-go or eat within McCall Dining Center during these times.”

Please See Appendix 7: Catering Request Sliding Scale

3. Page 38 Article 3 Responsibilities of the Contractor – Section 3.11 Menus and Prices – Last Bullet Point: is deleted and replaced with:

“Retail and Board Plan increases will be mutually agree upon between Grambling State University and SodexoMagic. These adjustments will be no more than the greater of 3.0% or the CPI food away from home over 12 months. National brand retail pricing will be in accordance with the franchise agreement.”

4. Page 42 Article 3 Responsibilities of the Contractor – Section 3.20 Reporting and Monitoring Mechanisms: is deleted and replaced with:

“Compliance Audits and Enforcement Requirements

Compliance Audits

Compliance requirements include the successful execution and delivery of the minimum menu profile for each day part for each day of the week, on a daily basis.

The University will complete compliance audits with the “My Field Audits” application; a mobile tool designed to streamline the process of conducting on-site audits. The application allows the University to easily collect data, including photos and notes, and to submit their findings in real-time. The tool is customizable to accommodate a variety of audit types and includes features such as automatic report generation and data analytics. With the application, the University and the SodexoMagic will efficiently and effectively manage their food service program, saving time and resources while ensuring compliance with the agreed upon terms of the contract.

Sodexomagic will be required to conduct and submit daily audits, using the “My Field Audits” application, for each meal period (Breakfast, Lunch, & Dinner) in McCall Dining Center. Requirements for using the application include but will not be limited to:

- A Residential Dining Manager and/or shift supervisor with a mobile device with the application installed.
- Access to the internet to conduct and audit and submit/upload the audit data in real-time for each meal period.
- Training on how to use the application and conduct on-site audits.
- Knowledge of the specific audit type.
- The requirement, using the app, to take photos and videos and notes during each audit of each meal period in each location to confirm compliance for each menu category being offered that has been stipulated in the food service management agreement.
- Understanding of how to generate reports and analyze data using the application.

Enforcement

SodexoMagic will calculate and invoice the University using the primary mechanism of the agreed upon cost per student per day, for each meal plan times the number of students on each meal plan times the number of days in a given billing period. For example, if there are 2,000 students on a seven day a week unlimited meal plan, multiplied by the cost per student per day \$14.37 that equals \$28,740 per day. If the billing period is thirty days, then The Contractor will invoice the University \$862,200. This cost per student per day will be established by The Contractor to generate the revenue required to successfully execute, in its entirety for The McCall Dining Center, 100 percent of the menu variety and selection, by meal period (Breakfast, Lunch, and Dinner, for the agreed upon hours of operation and operating (board) days.

If the successful execution of the program in the McCall Dining Center falls below 80% execution, the following enforcement protocol and penalties shall apply and be subtracted from the billing/contractor invoice for the billing period in which the violation/penalty is sited.

See the table below for enforcement criteria by meal period at The McCall Dining Center:

Meal Period	Percentage Value
Breakfast (7:00 a.m. – 11:00 a.m.)	20%
Lunch (11:00 a.m. – 5:00 p.m.)	40%
Dinner (5:00 p.m. – 12:00 a.m.)	40%

Therefore, using the daily billing example above of \$28,740 the daily meal periods would have the following dollar value at McCall Dining Center:

Meal Period	Dollar Value
Breakfast (7:00 a.m. – 11:00 a.m.)	\$5,748
Lunch (11:00 a.m. – 5:00 p.m.)	\$11,496
Dinner (5:00 p.m. – 12:00 a.m.)	\$11,496

The Financial Penalty

If for any meal period the MyFieldAudits produces a score of eighty (80) percent or less (20 percent of menu items are not being served or being made available to students), the operator shall be penalized ten (10) percent of the billed meal plan revenue for said meal period. Therefore, using the table above, if the dinner meal period (\$11,496) operates at 80 percent or less of what has been stipulated in the contract, SodexoMagic shall be assessed a 10 percent penalty of \$1,149.60 subtracting said amount from the current billing invoice from the operator."

5. Page 43 Article 3 Responsibilities of the Contractor – Section 3.21 General Accounting: is revised and replaced with:

"SodexoMagic will bill the University monthly including catering and meal plan operations. Payment from the University of these invoices shall be made within thirty (30) days of the receipt of invoice. Invoices shall include substantiated reports for compensation of Tiger Bucks and G-Flex transactions in Contractor operated facilities.

All unspent Declining Balance will be retained by Grambling State University. Grambling State University will only be billed by SodexoMagic for the Declining Balance that has been spent."

6. Page 43 Article 3 Responsibilities of the Contractor, add "Faculty and Staff Meal Plans" within Section 3.21 General Accounting add:

"SodexoMagic shall not invoice the University for faculty and staff meal plans or associated declining balances. Instead, SodexoMagic will receive those funds directly through the University's payroll deduction process."

7. Page 52 Article 6 General Terms – Section 6.0 Term of the Contract: is deleted and replaced with:

"Term of Agreement. This Agreement between Grambling State University ("University") and SodexoMagic ("Contractor") commencing on July 1st, 2024, shall continue for one (1) year with four (4) 1-year extensions through June 30th, 2029."

8. Page 52 Article 6 General Terms – Section 6.5 Termination of the Contract: is deleted and replaced with:

Termination for Convenience

The University may terminate this agreement without cause upon no less than one hundred twenty (120) calendar days' written notice to Contractor. The Contractor may terminate this agreement without cause upon no less than one hundred twenty (120) calendar days' written notice to University, so that it is effective at the end of the Spring semester. Alternatively, Contractor may terminate this Contract without cause upon no less than one hundred eighty (180) calendar days' written notice, so that it is effective at the end of the Fall semester. The University shall have up to fifteen (15) calendar days from Contractor's last day of services at the Premises to pay to Contractor the unamortized portion of the Investments."

9. Page 60 Article 7 Financial Arrangement – Section 7.2.3 Commissions: is deleted and replaced with:

"The following commission rates will be applied to top line cash (i.e., G-Flex, credit/debit, etc.) sales:

- Residential Operations: 15%
- Retail Operations: 15%
- Catering and Conferences: 15%
- Concessions: 15%

10. Page 60 Article 7 Financial Arrangement – Section 7.3 Board Plans: is deleted and replaced with:

“All students living on campus will be required to enroll in an Unlimited Meal Plan. If students do not select a meal plan at time of their housing application, they will automatically be defaulted to an Unlimited plan. “

Please see Appendix 8: Meal Plans

Please see Appendix 9: Sliding Scale for the Meal Plans

Please see Appendix 10: Board Day Calendar

11. Page 63 Article 7 Financial Arrangement – Section 7.8 Responsibilities of Each Party: is deleted and replaced with:

Item/Service	Provided By	Paid for By
Food Service Facilities, Major Equipment, Furnishings and Finishes	University	University
Furnishings and Finishes Associated with Renovation	University	Contractor (Through \$75,000 annual fund)
Utilities: Heating, Ventilation, Air Conditioning, Water, Sewer, Gas, and electric services.	University	University
Disposable paper goods (i.e. utensils, plates, etc.) short of the event of a mechanical/electrical breakdown of the dish machine or the water supply.	Contractor	Contractor
Equipment Replacement and Depreciation	University	University
Exterior Building Maintenance	University	Contractor
Equipment Maintenance and Service Contracts	University	University
Initial Inventory of Small wares, as Jointly Approved. University will hold title.	University	University
Replacements to Small wares Inventory (title to be held by the University)	Contractor	Contractor
Office Furniture	Contractor	Contractor
Office Equipment (Computer, Copy Machine, etc.)	University	Contractor
Major Repair of Ceilings, Light Fixtures, and Carpeting	University	University
Extermination	University	Contractor
Trash Removal Services	University	University
Grease and Exhaust Duct cleaning Unclogging of Grease/Food from Wastewater Lines	University	Contractor
Regular, Daily Cleaning (floors, walls, and all equipment, grease traps, hoods/ventilation in kitchens and serveries, dining room tables and chairs, offices, entrances)	Contractor	Contractor
Management Information System Point-of-Sale	University	University
Inventory, and production management hardware/software	Contractor	Contractor
All Food, Beverages, Labor Costs, Operating Supplies	Contractor	Contractor
Telephone Line Access, Computer/Data Lines	University	Contractor
Signage and Decorations for Food Service Facilities	Contractor	Contractor
Parking*	University	Contractor
Daily Cleaning of Dining Room Carpeting and Floor Areas	Contractor	Contractor
Periodic Major Cleaning of Floors (stripping, waxing, carpet shampooing)	University	University
Insurance Coverage as Specified by University	Contractor	Contractor
Banking Services	Contractor	Contractor
Transportation (trucks, vans)*	Contractor	Contractor
Credit Card and all bank Service Fees	Contractor	Contractor
Dining Card Access System Maintenance Fee	University	Contractor
Emergency Equipment (e.g. generator)	Contractor	Contractor

Item/Service	Provided By	Paid for By
Small Expendable Equipment	Contractor	Contractor
All Applicable State Taxes	Contractor	Contractor
PII Compliance	Contractor	Contractor
PCI DSS Compliance	Contractor	Contractor
Management Information System Point-of-Sale Contractor Employee Training (Transact)	Contractor	Contractor

12. Page 24 of the Lease Agreement, add "Customer Service" after "3.2 Personnel" hereto:

"Customer Service

SodexoMagic shall be responsible for notifying the University and reconciling any complaints received from students, parents, faculty members or other customers within 24 hours of the stated complaint.

SodexoMagic shall conduct regular customer service training sessions for all employees, scheduled at least once per month, with the training curriculum covering effective communication, conflict resolution, food safety, professional behavior, customer needs, and company policies.

Training sessions shall be led by qualified personnel, and detailed records including session dates, attendee names, and training materials used shall be maintained. Monthly reports summarizing training activities and evaluations, including attendee feedback and satisfaction assessments, shall be submitted to the Client. SodexoMagic agrees to continuously improve the training program based on evaluation results and comply with all provisions outlined herein. Non-compliance may result in financial penalties or contract termination. The University reserves the right to review and approve training materials and may attend sessions for compliance verification."

13. Page 57 of the Lease Agreement, add "Contributions and Investments Chart", "Contract Compliance Fund", "Impact Fund", and "Furnishings and Finishes Fund" within "7.2 Capital Investment and Compensation" hereto:

SodexoMagic Contributions and Investments						
Total Investments (5 year roll-up)						
Category	1	2	3	4	5	Total
Amortization of Capital Investments	\$ 1,038,229.00	\$ 1,038,299.00	\$ 1,038,229.00	\$ 1,038,229.00	\$ 1,038,229.00	\$ 5,191,215.00
Annual Equipment Funds	\$ 925,000.00	\$ 925,000.00	\$ 925,000.00	\$ 925,000.00	\$ 925,000.00	\$ 4,625,000.00
Impact Funds	\$ 600,000.00	\$ 600,000.00	\$ 600,000.00	\$ 600,000.00	\$ 600,000.00	\$ 3,000,000.00
Annual Equipment Replacement Fund	\$ 200,000.00	\$ 200,000.00	\$ 200,000.00	\$ 200,000.00	\$ 200,000.00	\$ 1,000,000.00
Annual Equipment Repair Fund	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 250,000.00
Furnishings and Finishes Fund	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 375,000.00
Annual Support Funds	\$ 177,512.00	\$ 128,787.00	\$ 130,101.00	\$ 131,454.00	\$ 132,847.00	\$ 700,701.00
President's Recognition Fund	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 100,000.00
Presidential Catering	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 100,000.00
Student Food Insecurity Fund	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 125,000.00
Civil Employee Reimbursement	\$ 42,512.00	\$ 43,787.00	\$ 45,101.00	\$ 46,454.00	\$ 47,847.00	\$ 225,701.00
Contract Compliance Fund	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 100,000.00
Inauguration Sponsorship	\$ 50,000.00	\$ -	\$ -	\$ -	\$ -	\$ 50,000.00
Total	\$ 2,140,741.00	\$ 2,092,086.00	\$ 2,093,330.00	\$ 2,094,683.00	\$ 2,096,076.00	\$ 10,516,916.00

Contract Compliance Fund

SodexoMagic shall pay to University \$20,000 per year to be deposited into the University compliance fund, totaling \$100,000 over the remaining term of this contract.

"Impact Fund

The Impact Fund should be spent upon mutual agreement with Grambling State University and SodexoMagic.

Furnishings and Finishes Fund

The Furnishings and Finishes Fund should be paid toward necessary equipment as well as refreshing retail concepts and smallwares, through \$75,000 annually.

14. Page 52 of the Lease Agreement, add "Right to Offset" after "6.0 Term of the Contract" hereto:

"Right to Offset

At any time when SodexoMagic is over fifteen (15) days past due on any payment obligations to the University, the University shall have the right to offset from any sums owed by the University to SodexoMagic, all, or any portion of such outstanding receivables."

15. The following additional enhancements and proposed retail changes will be implemented upon mutual agreement between Grambling State University and SodexoMagic at the conclusion of the Spring 2025 semester:

- Slim & Husky's Replacement of Pizza Hut
- Starbucks Implementation
- Cinnabon Implementation
- Rapid Fueling Station(s)

APPENDIX 1: McCall Dining Center Menus

Please use this link to access the sample menus for the McCall Dining Center:

<https://sodexo.app.box.com/s/x8i5aa40fjlgaygrxmi0opky8j0e4maq>

APPENDIX 2: McCall Dining Center Menu Concepts and Profile

	Made-to-Order	Build-Your-Own*	From Scratch	Food Theater
Breakfast				
Comfort/Traditional Foods	X	X	X	X
Grill/Fry	X	X	X	X
Continental Breakfast	X		X	
Lunch, Dinner, Brunch, Early Close				
Soups		X	X	
Chef's Table/ Exhibition/Showcase		X	X	X
Burger Bar/Grill/Fry (Sizzle)	X	X	X	
Salad Bar		X	X	
Allergen-Friendly Station (Simply3, Formerly Simple Servings)	X	X	X	X
Bistro (Hot Entree/Southern Favorites/Tiger Fuel)	X	X	X	X
Pizza/Pasta	X	X	X	X
Deli	X			
Custom Mex	X	X	X	X
Stir Fry	X	X	X	X
Dessert		X	X	
Smoothies/Milkshakes/ Soft Serve	X	X		X

**Many build-your-own items will be customized by the student and prepared by a station attendant.*

The following stations are self-serve and are not included in the above table:

- ◆ Ripe Fruit
- ◆ Condiments
- ◆ Starbucks self-serve Coffee
- ◆ Beverages
- ◆ Prepackaged grab n' go items

The offerings for brunch, early close and requested catering days will follow the ITN outline unless otherwise agreed upon. For these days, the cycle menu rotation is subject to change.

Methods of Payment Accepted for Door Rates in McCall Dining Center:

- ◆ Apple/Samsung Pay
- ◆ Tiger Bucks
- ◆ Bonus Tiger Bucks
- ◆ G-Flex
- ◆ Cash
- ◆ Debit and/or Credit Card (Visa, American Express, Discover and MasterCard)

Students enrolled in the unlimited meal plan are entitled to choose between dining-in or receiving a take-out container upon each entry. If students elect for a take-out container, access to the McCall Dining Center will reset after one hour. The take-out container is included within the unlimited meal plan, with no additional charges incurred by the

student for its use. At the end of the 2024 Fall Semester, Grambling State University and SodexoMagic shall conduct a financial audit to assess the policy's effectiveness and mutual benefit, and both parties will jointly determine whether to continue or amend the policy based on the audit's findings.

Minimum Menu Profile

Breakfast 7:00 a.m. – 11:00 a.m.

Comfort/Traditional Foods (Daily) (Staff-Served)

- ◆ Cage-free Eggs - Any Style with a Variety of Vegetables, Cheeses and Meats
- ◆ Breakfast Style Potatoes (i.e., hash browns, hearty fried)
- ◆ Tater Tots
- ◆ Daily Bacon, Ham, Turkey/Pork Sausage
- ◆ Plant-Based Breakfast Sausage, Daily
- ◆ Hot Carbs - Oatmeal, Cream of Wheat, Congee
- ◆ Daily Rotation of Waffles, Pancakes, Biscuits, or French Toast
- ◆ Whole Grain Breads
- ◆ Daily Low Fat, High Fiber, Minimal Added Salt and Sugar, Freshly Prepared/made In House Options (minimum of four (4))
- ◆ Make Your Own Belgium Waffles (minimum of three (3) units with an **alternating** variety of fruits for toppings)
- ◆ Make Your Own Gluten-Free Belgium Waffles

Grill/Fry (Rotating) (Staff-Served)

- ◆ Daily Rotation of Breakfast Sandwiches: Made-to-Order
- ◆ Sandwiches Available on a Bagel, Biscuit or Muffin or Gluten-free Bread (with whole grain options):
- ◆ Vegetarian and Vegan Options
- ◆ Made-to-Order Daily Omelets with a Variety of Vegetables, Cheeses and Meats

Continental Breakfast (Daily) (Self-Serve)

- ◆ Bagels (four [4] varieties) – One (1) Whole Grain – One (1) Gluten Free
- ◆ Bread (four [4] varieties) – One (1) Whole Grain – One (1) Gluten Free
- ◆ English Muffins – One (1) Whole Grain – One (1) Gluten Free
- ◆ Cereal (Minimum Twelve (12) Varieties) at least four (4) high fiber, low fat, low sugar options
- ◆ In-house Baked Muffins with Whole Grain, High Fiber, Low Fat Options, One (1) Gluten Free
- ◆ Sweet Rolls
- ◆ Cream Cheese (two (2) Varieties): Plain and Flavored (e.g. Salmon, Strawberry, etc.)
- ◆ Powdered Sugar, Whipped Butter & Margarine - Soft, non-hydrogenated
- ◆ Jelly and Preserves (two (2) varieties each)
- ◆ Peanut Butter, Smooth & Chunky
- ◆ Cheese Spread
- ◆ Nutella (only the name brand)
- ◆ Honey

Lunch 11:00 a.m. – 5:00 p.m./Dinner 5:00 p.m. – 12:00 a.m.

Soups (Rotating) (Self-Serve)

- ◆ Two (2) Homemade Soups Daily (One (1) Must be Vegetarian)
- ◆ Variety of Cream and Broth Based Soups must be Rotated Between Lunch and Dinner (i.e. Chicken Noodle, Broccoli Cheddar, Gumbo)
- ◆ One Homemade Chili or Stew Daily

Exhibition/Carving/Specialty Stations (Rotating) (Staff-Served)

- ◆ Rotating Choices of Daily Features (Minimum of Three (3) Required)

Burger Bar (Daily) (Self-Serve)

- ◆ Self-Serve
- ◆ All ground beef shall be fresh, not frozen.
 - ◆ Student Assembles Burger
 - ◆ Student Selects Toppings
 - = Variety of Cheese(s) (e.g., pepperjack, swiss, cheddar, provolone, gouda, etc.)
 - = Bacon
 - = Mushrooms
 - = Lettuce
 - = Tomato
 - = Grilled Onions
 - = Pickles
 - = Fried Eggs (CTO)
 - = Condiments
 - ◆ Self-Serve French Fries
 - ◆ Customer Can Request Custom Cooked-to-Order Hamburgers, Cheeseburgers and Vegetarian Burgers Daily. Specialty Burgers (Bacon Blue Cheese, Blackened, BBQ, etc.)

Grill/Fry (Daily) (Self-Serve)

- ◆ Chicken Sandwich
- ◆ Chicken Tender/Finger Option (Variety of Two (2) Daily)
- ◆ Chicken Breast
- ◆ Fish Sandwich or Fillets Available Daily
- ◆ Hot Dog and Selection of Variety Dog Daily (Italian sausage, Kielbasa)
- ◆ Rotating Variety French Fries including Crinkle, Waffle, Steak, Shoestring, etc.
- ◆ Onion Rings
- ◆ Tater Tots
- ◆ Two (2) Cheese Sauce Varieties Available Daily for Toppings (one (1) plain and one spiced)
- ◆ Choose-your-own Ingredients Stir-fry Station
- ◆ Panini Options
- ◆ Daily bone-less and traditional bone-in chicken wings with three (3) varieties of sauces (Buffalo, Teriyaki, BBQ, etc.). There will be no additional charge for extra wings.
- ◆ Grilled Cheese

Salad Bar (Daily) (Self-Serve)

- ◆ Focus on High Quality and Abundant Variety
- ◆ Two (2) Garden Greens Bowl - Iceberg Lettuce Shall Not be the Dominant Lettuce Variety.
- ◆ One (1) Specialty Green Salad from Caesar, Greek, Spinach, California Greens
- ◆ Six (6) or More Marinated Vegetable or Fruit Salads
- ◆ One (1) or More Starch Salads from Varieties of Potato, Rice, Pasta
- ◆ Cheddar, Swiss, Mozzarella, Cottage Cheese, Feta, Bleu Cheese
- ◆ Daily One (1) or More Plant-Based Protein Toppings from Chickpeas, Lentils, Beans, Cage-free Egg
- ◆ Daily One (1) or More Meat Protein Toppings from Ham, Shrimp, Bacon, Chicken
- ◆ Daily Vegetable Toppings – Carrots, Tomatoes, Celery, Cucumber, Broccoli, Mushrooms. Red/Green Peppers, Red/Green Onion, Radishes, Red Cabbage

- ◆ Rotation of Two (2) or More Vegetable Toppings, e.g.: Pickled Beets, Dill Pickles, Sweet Pickled Onions, Olives, All Daily:
- ◆ Other Toppings Including Croutons, Bacon Bits, Parmesan Cheese, Pepper Mill, Sunflower Seeds, Chopped Walnuts, Raisins, Craisins
- ◆ Daily Rotation from: Pretzels, Nacho Chips, Chow Mein Noodles, Granola
- ◆ Daily Rotation of Fourteen (14) Dressings from: Ranch (Light), Caesar (Light), Italian (Light), French (Light), Balsamic, Creamy Italian, Catalina French, Sun Dried Tomato Pesto, Creamy Garlic, Greek, Honey Dijon, Mandarin Orange and Kiwi, Grapefruit Ginger Splash, Oriental, Blue Cheese, etc.

Allergen Friendly Station (Daily) (Staff-Served)

- ◆ Daily Low-Carb Options minimum of two (2). If oil is used in cooking/preparation, coconut oil, olive oil, macadamia oil, avocado oil or butter must be used.
- ◆ Wellness Focused Options
- ◆ Gluten-free Options
- ◆ Nut-free Options
- ◆ Rotating Plant-Based Vegan Options
- ◆ One (1) Hot Vegetarian Entree Daily
- ◆ One (1) Hot Vegan Entree Daily
- ◆ Vegan Alternative Cheese
- ◆ Plant-based Meats (Burgers, Chicken Wings, etc.)
- ◆ Vegetarian Salads
- ◆ Vegetarian Pastas
- ◆ One Vegan Protein Option Daily
- ◆ Baked Potatoes and Sweet Potatoes
- ◆ Tofu
- ◆ Hummus

Hot Entrees (Rotating) (Staff-Served)

- ◆ Includes: Two (2) Entrees, two (2) Vegetables (one (1) Must be Fresh and Not Canned or Frozen), two (2) Starches

Gourmet Pizza / Pasta (Daily) (Self-Serve)

- ◆ Cheese Pizza, Daily
- ◆ Pepperoni Pizza, Daily
- ◆ Vegetable Pizza - One (1) Daily, Rotating
- ◆ Meat - Two (2) Daily, Rotating
- ◆ Cooked-to-Order Pasta (Three (3) Varieties Available at all Times)
 - ◆ Varieties of Sauce (One Vegetarian, One Meat, and One Other than Red)
- ◆ Self-Serve Pasta Bar
 - ◆ Two (2) Varieties Available
 - ◆ Varieties of Sauce (One Vegetarian, One Meat, and One Other than Red)
 - ◆ Variety of At Least Four (4) Vegetable Toppings (Broccoli, Onions, Mushrooms, Bell Pepper, Spinach, Mixed Garlic, Asparagus etc.)
 - ◆ Variety of Two (2) Meats (Meatballs, Chicken, Shrimp, Italian Sausage etc.)
- ◆ Bread variety of two (2) (Garlic Bread, Cheese Stix,)

Southern Favorites (Rotating) (Staff-Serve)

- ◆ Fried Chicken
- ◆ Catfish
- ◆ Collard Greens

- ◆ Corn Bread
- ◆ Sweet Potato Pie
- ◆ Macaroni and Cheese
- ◆ Peach Cobbler
- ◆ Pork Ribs
- ◆ Black-Eyed Peas

Deli (Daily) (Staff-Serve)

- ◆ Whole Grain Breads, House-Baked Rolls, Croissants, and Variety Healthy Focused Breads
- ◆ Sliced Meats: Turkey, Ham, Roast Beef, Chicken, Salami, Bologna, etc.
- ◆ Cheese Slices: Mozzarella, Cheddar, Swiss
- ◆ Tuna, Chicken, and Egg Salad, and Other Salad Mixes on Rotation
- ◆ Vegetable Toppings: Tomato, Lettuce, Sprouts, Cucumber, Pickles, Red Onions, Olives, Sliced Green Peppers, Hot Peppers
- ◆ Turbo Chef Oven
- ◆ Hot & Cold Wrap Sandwiches
 - ◆ Chicken Chipotle Wrap
 - ◆ Roasted Vegetable Wrap
 - ◆ Avocado Turkey Wrap
 - ◆ Tuna Wrap
 - ◆ Grilled Salmon Wrap
 - ◆ Eggplant Parmesan Wrap
 - ◆ Mediterranean Chicken Wrap
- ◆ Hot Sub Sandwiches:
 - ◆ Philly Cheese Steak
 - ◆ Chicken Parmesan
 - ◆ Meatball
 - ◆ Buffalo Chicken
 - ◆ Veggie Melt
- ◆ Bagged Chips
- ◆ Fresh Baked Chocolate Chip Cookies (Daily) with two additional varieties

Custo-Mex Build-Your-Own Bowl/Burrito/Taco concept (Daily) (Self-Serve)

- ◆ Brown Rice
- ◆ White Rice
- ◆ Romaine Lettuce
- ◆ Four (4) Meats (Steak, Chicken, Pork, Carnitas, etc.)
- ◆ Vegan or Plant-Based Protein (similar to Sofritas/Beyond Burger Crumbles)
- ◆ White Cheddar Cheese
- ◆ Guacamole
- ◆ Four (4) Varieties of Salsa (Hot, Mild, Chunky, Corn, etc.)
- ◆ Two (2) Varieties of Beans (Black, Pinto, etc.)
- ◆ Fajita Mix (Grilled Onions and Peppers)
- ◆ Queso
- ◆ Sour Cream
- ◆ Lime Salted Chips Made from Scratch Served in Branded Brown Paper Bags

Desserts (Daily) (Self-Serve)

- ◆ Freshly Prepared High-Quality Cakes, Brownies, Bars, Squares (three (3) varieties)
- ◆ Cookies (two (2) varieties)

- ◆ Daily Plant-Based Hard Scoop Ice Cream
- ◆ Pudding (one (1) type)
- ◆ Crisps (one (1) variety)
- ◆ Do-It-Yourself Milkshakes
- ◆ Scoop Ice Cream
- ◆ Jello
- ◆ Two (2) Feature Daily Desserts (Lunch and Dinner per Menu)
- ◆ Daily, Two (2) Vegan Options

All Operating Hours 7:00a.m. – 12:00 a.m.

Freshens or Similar Smoothie & Soft Serve Station (Daily) (Self-Serve)

- ◆ Milk – Whole, 2% Low Fat, Skim, Chocolate, Lactose Free Option (Soy, Almond, Coconut, etc.)
- ◆ Fruit Selection (Minimum of Four (4) Daily): Banana, Strawberries, Kiwi, Blueberries, Raspberries, Cantaloupe, etc.
- ◆ Avocado (Daily)
- ◆ Vegetable Selection (Minimum of Four (4) Daily): Kale, Spinach, Cucumber, Beets, Carrots, etc.
- ◆ Yogurt Selection: Traditional, Greek, Goat Milk, Soy, Almond, etc.
- ◆ Scoop Ice Cream
- ◆ Flavorings: Sugar, Cinnamon, Nutmeg, Honey, Syrups, etc.
- ◆ Nut Selection: Almonds, Cashews, etc.
- ◆ Selection of Four (4) Flavors of Soft-Serve Ice Cream

Self-Serve Properly Ripe Fruit (Daily) (Self-Serve)

- ◆ Daily Seasonal Whole Fruit (Minimum of Three (3) Daily): i.e., Apples, Oranges, Bananas, Pears, Peaches, Plums, Grapefruit, Assorted Berries
- ◆ Daily Seasonal Cut Fruit (Minimum of Three (3) Daily): i.e.: Grapefruit, Cantaloupe, Pineapple, Watermelon, Citrus Sections, Assorted berries
- ◆ Yogurt (two (2) Varieties, Non-fat and Regular)
- ◆ Granola, Nuts, Seeds
- ◆ Dried fruits (Minimum of Four (4) daily) i.e: Cranberries, Raisins, Apricots, Prunes, Pineapple, Apples, Oranges, Kiwis
- ◆ Daily Avocado

Condiment Station (Daily) (Self-Serve)

- ◆ Salt
- ◆ Seasoned Salt (Tony Chachere's)
- ◆ Pepper
- ◆ Mustard
- ◆ Mayo
- ◆ Ketchup
- ◆ Ranch
- ◆ Hot Sauce
- ◆ BBQ Sauce
- ◆ Honey Mustard
- ◆ Honey

Starbucks Coffee Self-Serve Station (Daily) (Self-Serve)

- ◆ Starbucks Brand Coffees
- ◆ Tea, Herbal Teas, Hot Chocolate

- ◆ Starbucks Automated Barista Machine

Beverages (Daily) (Self-Serve)

- ◆ Milk – Whole, 2% Low Fat, Skim, Chocolate, Lactose Free Option (Soy, Almond, Coconut, etc.)
- ◆ Juices (at Minimum Orange, Apple, Cranberry)
- ◆ Iced Tea, Lemonade Juice
- ◆ Fountain Soda (Variety of Eight (8) per Machine, Minimum of two (2) Machines) Including Flavored Waters
- ◆ Flavored Waters (e.g. Cucumber, Mint, Berry, etc.)
- ◆ Selection Of Specialty Coffee Offerings
- ◆ Daily ICEE Machine (One (1) Machine Available at Each Beverage Station, Total of Three (3) Machines)

Pre-Packaged Grab n' Go Station (Self-Serve)

- ◆ Yogurt Parfait
- ◆ Hummus & Veggies
- ◆ Granola Bars
- ◆ Bagged Chips

Brunch & Early Closure: Minimum Menu Requirements

The following minimum menu requirements will apply during Brunch and Early Closure service days as stipulated in Appendix 10: Board Day Calendar:

Breakfast (Brunch 11:00 a.m. – 5:00p.m. & Early Closure 7:00 a.m. – 11:00 a.m.):

Hot Breakfast:

- ◆ Bacon, Ham, Turkey/Pork Sausage
- ◆ Plant-Based Breakfast Sausage
- ◆ Hot Carbs - Oatmeal, Cream of Wheat, Grits
- ◆ Cage-free Eggs - Any Style with a Variety of Vegetables, Cheeses and Meats
- ◆ Breakfast Style Potatoes (i.e., hash browns, hearty fried)
- ◆ Waffles, Pancakes, Biscuits, or French Toast

Continental Breakfast (Self-Serve)

- ◆ Bagels (four [4] varieties) – One (1) Whole Grain – One (1) Gluten Free
- ◆ Bread (four [4] varieties) – One (1) Whole Grain – One (1) Gluten Free
- ◆ English Muffins – One (1) Whole Grain – One (1) Gluten Free
- ◆ Cereal (Minimum Twelve (12) Varieties) at least four (4) high fiber, low fat, low sugar options
- ◆ In-house Baked Muffins with Whole Grain, High Fiber, Low Fat Options, One (1) Gluten Free
- ◆ Sweet Rolls
- ◆ Cream Cheese (two (2) Varieties): Plain and Flavored (e.g. Salmon, Strawberry, etc.)
- ◆ Powdered Sugar, Whipped Butter & Margarine - Soft, non-hydrogenated
- ◆ Jelly and Preserves (two (2) varieties each)
- ◆ Peanut Butter, Smooth & Chunky
- ◆ Cheese Spread
- ◆ Nutella (only the name brand)
- ◆ Honey

Lunch/Dinner (Brunch & Early Closure 11:00 a.m. – 7:00 p.m.):

Hot Entrees (Staff-Served)

- ◆ Includes: Two (2) Entrees, two (2) Vegetables (one (1) Must be Fresh and Not Canned or Frozen), two (2) Starches

Soups (Self-Serve)

- ◆ Two (2) Homemade Soups Daily (One (1) Must be Vegetarian)
- ◆ Variety of Cream and Broth Based Soups must be Rotated Between Lunch and Dinner (i.e. Chicken Noodle, Broccoli Cheddar, Gumbo)
- ◆ One Homemade Chili or Stew Daily

Deli (Staff-Serve)

- ◆ Whole Grain Breads, House-Baked Rolls, Croissants, and Variety Healthy Focused Breads
- ◆ Sliced Meats: Turkey, Ham, Roast Beef, Chicken, Salami, Bologna, etc.
- ◆ Cheese Slices: Mozzarella, Cheddar, Swiss
- ◆ Tuna, Chicken, and Egg Salad, and Other Salad Mixes on Rotation
- ◆ Vegetable Toppings: Tomato, Lettuce, Sprouts, Cucumber, Pickles, Red Onions, Olives, Sliced Green Peppers, Hot Peppers
- ◆ Turbo Chef Oven
- ◆ Hot & Cold Wrap Sandwiches
 - ◆ Chicken Chipotle Wrap
 - ◆ Roasted Vegetable Wrap
 - ◆ Avocado Turkey Wrap
 - ◆ Tuna Wrap
 - ◆ Grilled Salmon Wrap
 - ◆ Eggplant Parmesan Wrap
 - ◆ Mediterranean Chicken Wrap
- ◆ Hot Sub Sandwiches:
 - ◆ Philly Cheese Steak
 - ◆ Chicken Parmesan
 - ◆ Meatball
 - ◆ Buffalo Chicken
 - ◆ Veggie Melt
- ◆ Bagged Chips
- ◆ Fresh Baked Chocolate Chip Cookies with two additional varieties

Gourmet Pizza / Pasta (Self-Serve)

- ◆ Minimum of three (3) Pizzas (i.e. Cheese, Pepperoni, Veggie, Meatlover, etc.)
- ◆ Cooked-to-Order Pasta (Three (3) Varieties Available at all Times)
 - ◆ Varieties of Sauce (One Vegetarian, One Meat, and One Other than Red)
- ◆ Self-Serve Pasta Bar
 - ◆ Two (2) Varieties Available
 - ◆ Varieties of Sauce (One Vegetarian, One Meat, and One Other than Red)
 - ◆ Variety of At Least Four (4) Vegetable Toppings (Broccoli, Onions, Mushrooms, Bell Pepper, Spinach, Mixed Garlic, Asparagus etc.)
 - ◆ Variety of Two (2) Meats (Meatballs, Chicken, Shrimp, Italian Sausage etc.)
- ◆ Bread variety of two (2) (Garlic Bread, Cheese Stix,)

Burger Bar (Daily) (Self-Serve)

- ◆ Self-Serve
- ◆ All ground beef shall be fresh, not frozen.
 - ◆ Student Assembles Burger
 - ◆ Student Selects Toppings
 - = Variety of Cheese(s) (e.g., pepperjack, swiss, cheddar, provolone, gouda, etc.)
 - = Bacon
 - = Mushrooms
 - = Lettuce
 - = Tomato
 - = Grilled Onions
 - = Pickles
 - = Fried Eggs (CTO)
 - = Condiments
 - ◆ Self-Serve French Fries
 - ◆ Customer Can Request Custom Cooked-to-Order Hamburgers, Cheeseburgers and Vegetarian Burgers Daily. Specialty Burgers (Bacon Blue Cheese, Blackened, BBQ, etc.)

Grill/Fry (Daily) (Self-Serve)

- ◆ Chicken Sandwich
- ◆ Chicken Tender/Finger Option (Variety of Two (2))
- ◆ Chicken Breast
- ◆ Fish Sandwich or Fillets
- ◆ Hot Dog and Selection of Variety Dog (Italian sausage, Kielbasa)
- ◆ Variety French Fries including Crinkle, Waffle, Steak, Shoestring, etc.
- ◆ Onion Rings
- ◆ Tater Tots
- ◆ Two (2) Cheese Sauce Varieties Available for Toppings (one (1) plain and one spiced)
- ◆ Choose-your-own Ingredients Stir-fry Station
- ◆ Panini Options
- ◆ Bone-less and traditional bone-in chicken wings with three (3) varieties of sauces (Buffalo, Teriyaki, BBQ, etc.). There will be no additional charge for extra wings.
- ◆ Grilled Cheese

Salad Bar (Daily) (Self-Serve)

- ◆ Focus on High Quality and Abundant Variety
- ◆ Two (2) Garden Greens Bowl - Iceberg Lettuce Shall Not be the Dominant Lettuce Variety.
- ◆ One (1) Specialty Green Salad from Caesar, Greek, Spinach, California Greens
- ◆ Six (6) or More Marinated Vegetable or Fruit Salads
- ◆ One (1) or More Starch Salads from Varieties of Potato, Rice, Pasta
- ◆ Cheddar, Swiss, Mozzarella, Cottage Cheese, Feta, Bleu Cheese
- ◆ One (1) or More Plant-Based Protein Toppings from Chickpeas, Lentils, Beans, Cage-free Egg
- ◆ One (1) or More Meat Protein Toppings from Ham, Shrimp, Bacon, Chicken
- ◆ Vegetable Toppings – Carrots, Tomatoes, Celery, Cucumber, Broccoli, Mushrooms. Red/Green Peppers, Red/Green Onion, Radishes, Red Cabbage
- ◆ Two (2) or More Vegetable Toppings, e.g.: Pickled Beets, Dill Pickles, Sweet Pickled Onions, Olives, All Daily:

- ◆ Other Toppings Including Croutons, Bacon Bits, Parmesan Cheese, Pepper Mill, Sunflower Seeds, Chopped Walnuts, Raisins, Craisins
- ◆ Rotation from: Pretzels, Nacho Chips, Chow Mein Noodles, Granola
- ◆ Rotation of Fourteen (14) Dressings from: Ranch (Light), Caesar (Light), Italian (Light), French (Light), Balsamic, Creamy Italian, Catalina French, Sun Dried Tomato Pesto, Creamy Garlic, Greek, Honey Dijon, Mandarin Orange and Kiwi, Grapefruit Ginger Splash, Oriental, Blue Cheese, etc.

Desserts (Daily) (Self-Serve)

- ◆ Freshly Prepared High-Quality Cakes, Brownies, Bars, Squares (three (3) varieties)
- ◆ Cookies (two (2) varieties)
- ◆ Daily Plant-Based Hard Scoop Ice Cream
- ◆ Pudding (one (1) type)
- ◆ Crisps (one (1) variety)
- ◆ Do-It-Yourself Milkshakes
- ◆ Scoop Ice Cream
- ◆ Jello
- ◆ Two (2) Feature Daily Desserts (Lunch and Dinner per Menu)
- ◆ Daily, Two (2) Vegan Options

All Operating Hours (Brunch 11:00 a.m. – 7:00 p.m. & Early Closure 7:00 a.m. – 7:00 p.m.):

Freshens or Similar Smoothie & Soft Serve Station (Daily) (Self-Serve)

- ◆ Milk – Whole, 2% Low Fat, Skim, Chocolate, Lactose Free Option (Soy, Almond, Coconut, etc.)
- ◆ Fruit Selection (Minimum of Four (4) Daily): Banana, Strawberries, Kiwi, Blueberries, Raspberries, Cantaloupe, etc.
- ◆ Avocado
- ◆ Vegetable Selection (Minimum of Four (4) Daily): Kale, Spinach, Cucumber, Beets, Carrots, etc.
- ◆ Yogurt Selection: Traditional, Greek, Goat Milk, Soy, Almond, etc.
- ◆ Scoop Ice Cream
- ◆ Flavorings: Sugar, Cinnamon, Nutmeg, Honey, Syrups, etc.
- ◆ Nut Selection: Almonds, Cashews, etc.
- ◆ Selection of Four (4) Flavors of Soft-Serve Ice Cream

Self-Serve Properly Ripe Fruit (Daily) (Self-Serve)

- ◆ Seasonal Whole Fruit (Minimum of Three (3) Daily): i.e., Apples, Oranges, Bananas, Pears, Peaches, Plums, Grapefruit, Assorted Berries
- ◆ Seasonal Cut Fruit (Minimum of Three (3) Daily): i.e.: Grapefruit, Cantaloupe, Pineapple, Watermelon, Citrus Sections, Assorted berries
- ◆ Yogurt (two (2) Varieties, Non-fat and Regular)
- ◆ Granola, Nuts, Seeds
- ◆ Dried fruits (Minimum of Four (4) daily) i.e: Cranberries, Raisins, Apricots, Prunes, Pineapple, Apples, Oranges, Kiwis

Condiment Station (Daily) (Self-Serve)

- ◆ Salt
- ◆ Seasoned Salt (Tony Chachere's)
- ◆ Pepper
- ◆ Mustard
- ◆ Mayo
- ◆ Ketchup

- ◆ Ranch
- ◆ Hot Sauce
- ◆ BBQ Sauce
- ◆ Honey Mustard
- ◆ Honey

Starbucks Coffee Self-Serve Station (Daily) (Self-Serve)

- ◆ Starbucks Brand Coffees
- ◆ Tea, Herbal Teas, Hot Chocolate
- ◆ Starbucks Automated Barista Machine

Beverages (Daily) (Self-Serve)

- ◆ Milk – Whole, 2% Low Fat, Skim, Chocolate, Lactose Free Option (Soy, Almond, Coconut, etc.)
- ◆ Juices (at Minimum Orange, Apple, Cranberry)
- ◆ Iced Tea, Lemonade Juice
- ◆ Fountain Soda (Variety of Eight (8) per Machine, Minimum of two (2) Machines) Including Flavored Waters
- ◆ Flavored Waters (e.g., Cucumber, Mint, Berry, etc.)
- ◆ Selection Of Specialty Coffee Offerings
- ◆ ICEE Machine (One (1) Machine Available at Each Beverage Station, Total of Three (3) Machines)

Catering Request Only: Minimum Menu Requirements

The following minimum menu requirements will apply during “Catering Request Only” days as stipulated in Appendix 10: Board Day Calendar:

Lunch (11:00 a.m. – 2:00 p.m.)/Dinner (5:00 p.m. – 7:00 p.m.):

Hot Entrees (Staff-Served)

- ◆ Includes: Two (2) Entrees, two (2) Vegetables (one (1) Must be Fresh and Not Canned or Frozen), two (2) Starches

Soups (Self-Serve)

- ◆ Two (2) Homemade Soups Daily (One (1) Must be Vegetarian)
- ◆ Variety of Cream and Broth Based Soups must be Rotated Between Lunch and Dinner (i.e. Chicken Noodle, Broccoli Cheddar, Gumbo)
- ◆ One Homemade Chili or Stew Daily

Deli (Staff-Serve)

- ◆ Whole Grain Breads, House-Baked Rolls, Croissants, and Variety Healthy Focused Breads
- ◆ Sliced Meats: Turkey, Ham, Roast Beef, Chicken, Salami, Bologna, etc.
- ◆ Cheese Slices: Mozzarella, Cheddar, Swiss
- ◆ Tuna, Chicken, and Egg Salad, and Other Salad Mixes on Rotation
- ◆ Vegetable Toppings: Tomato, Lettuce, Sprouts, Cucumber, Pickles, Red Onions, Olives, Sliced Green Peppers, Hot Peppers
- ◆ Turbo Chef Oven
- ◆ Hot & Cold Wrap Sandwiches
 - ◆ Chicken Chipotle Wrap
 - ◆ Roasted Vegetable Wrap
 - ◆ Avocado Turkey Wrap
 - ◆ Tuna Wrap

- ◆ Grilled Salmon Wrap
- ◆ Eggplant Parmesan Wrap
- ◆ Mediterranean Chicken Wrap
- ◆ Hot Sub Sandwiches:
 - ◆ Philly Cheese Steak
 - ◆ Chicken Parmesan
 - ◆ Meatball
 - ◆ Buffalo Chicken
 - ◆ Veggie Melt
- ◆ Bagged Chips
- ◆ Fresh Baked Chocolate Chip Cookies with two additional varieties

Gourmet Pizza / Pasta (Self-Serve)

- ◆ Minimum of three (3) Pizzas (i.e. Cheese, Pepperoni, Veggie, Meatlover, etc.)
- ◆ Cooked-to-Order Pasta (Three (3) Varieties Available at all Times)
 - ◆ Varieties of Sauce (One Vegetarian, One Meat, and One Other than Red)
- ◆ Self-Serve Pasta Bar
 - ◆ Two (2) Varieties Available
 - ◆ Varieties of Sauce (One Vegetarian, One Meat, and One Other than Red)
 - ◆ Variety of At Least Four (4) Vegetable Toppings (Broccoli, Onions, Mushrooms, Bell Pepper, Spinach, Mixed Garlic, Asparagus etc.)
 - ◆ Variety of Two (2) Meats (Meatballs, Chicken, Shrimp, Italian Sausage etc.)
- ◆ Bread variety of two (2) (Garlic Bread, Cheese Stix,)

Burger Bar (Self-Serve)

- ◆ Self-Serve
- ◆ All ground beef shall be fresh, not frozen.
 - ◆ Student Assembles Burger
 - ◆ Student Selects Toppings
 - = Variety of Cheese(s) (e.g., pepperjack, swiss, cheddar, provolone, gouda, etc.)
 - = Bacon
 - = Mushrooms
 - = Lettuce
 - = Tomato
 - = Grilled Onions
 - = Pickles
 - = Fried Eggs (CTO)
 - = Condiments
 - ◆ Self-Serve French Fries
 - ◆ Customer Can Request Custom Cooked-to-Order Hamburgers, Cheeseburgers and Vegetarian Burgers Daily. Specialty Burgers (Bacon Blue Cheese, Blackened, BBQ, etc.)

Grill/Fry (Self-Serve)

- ◆ Chicken Sandwich
- ◆ Chicken Tender/Finger Option (Variety of Two (2))
- ◆ Chicken Breast
- ◆ Fish Sandwich or Fillets
- ◆ Hot Dog and Selection of Variety Dog (Italian sausage, Kielbasa)

- ◆ Variety French Fries including Crinkle, Waffle, Steak, Shoestring, etc.
- ◆ Onion Rings
- ◆ Tater Tots
- ◆ Two (2) Cheese Sauce Varieties Available for Toppings (one (1) plain and one spiced)
- ◆ Choose-your-own Ingredients Stir-fry Station
- ◆ Panini Options
- ◆ Bone-less and traditional bone-in chicken wings with three (3) varieties of sauces (Buffalo, Teriyaki, BBQ, etc.). There will be no additional charge for extra wings.
- ◆ Grilled Cheese

Salad Bar (Self-Serve)

- ◆ Focus on High Quality and Abundant Variety
- ◆ Two (2) Garden Greens Bowl - Iceberg Lettuce Shall Not be the Dominant Lettuce Variety.
- ◆ One (1) Specialty Green Salad from Caesar, Greek, Spinach, California Greens
- ◆ Six (6) or More Marinated Vegetable or Fruit Salads
- ◆ One (1) or More Starch Salads from Varieties of Potato, Rice, Pasta
- ◆ Cheddar, Swiss, Mozzarella, Cottage Cheese, Feta, Bleu Cheese
- ◆ One (1) or More Plant-Based Protein Toppings from Chickpeas, Lentils, Beans, Cage-free Egg
- ◆ One (1) or More Meat Protein Toppings from Ham, Shrimp, Bacon, Chicken
- ◆ Vegetable Toppings – Carrots, Tomatoes, Celery, Cucumber, Broccoli, Mushrooms. Red/Green Peppers, Red/Green Onion, Radishes, Red Cabbage
- ◆ Two (2) or More Vegetable Toppings, e.g.: Pickled Beets, Dill Pickles, Sweet Pickled Onions, Olives, All Daily:
- ◆ Other Toppings Including Croutons, Bacon Bits, Parmesan Cheese, Pepper Mill, Sunflower Seeds, Chopped Walnuts, Raisins, Craisins
- ◆ Rotation from: Pretzels, Nacho Chips, Chow Mein Noodles, Granola
- ◆ Rotation of Fourteen (14) Dressings from: Ranch (Light), Caesar (Light), Italian (Light), French (Light), Balsamic, Creamy Italian, Catalina French, Sun Dried Tomato Pesto, Creamy Garlic, Greek, Honey Dijon, Mandarin Orange and Kiwi, Grapefruit Ginger Splash, Oriental, Blue Cheese, etc.

Desserts (Self-Serve)

- ◆ Freshly Prepared High-Quality Cakes, Brownies, Bars, Squares (three (3) varieties)
- ◆ Cookies (two (2) varieties)
- ◆ Daily Plant-Based Hard Scoop Ice Cream
- ◆ Pudding (one (1) type)
- ◆ Crisps (one (1) variety)
- ◆ Do-It-Yourself Milkshakes
- ◆ Scoop Ice Cream
- ◆ Jello
- ◆ Two (2) Feature Daily Desserts (Lunch and Dinner per Menu)
- ◆ Daily, Two (2) Vegan Options

All Operating Hours (Lunch 11:00 a.m. – 2:00 p.m. & Dinner 5:00 p.m. – 7:00 p.m.):

Freshens or Similar Smoothie & Soft Serve Station (Self-Serve)

- ◆ Milk – Whole, 2% Low Fat, Skim, Chocolate, Lactose Free Option (Soy, Almond, Coconut, etc.)
- ◆ Fruit Selection (Minimum of Four (4) Daily): Banana, Strawberries, Kiwi, Blueberries, Raspberries, Cantaloupe, etc.
- ◆ Avocado

- ◆ Vegetable Selection (Minimum of Four (4) Daily): Kale, Spinach, Cucumber, Beets, Carrots, etc.
- ◆ Yogurt Selection: Traditional, Greek, Goat Milk, Soy, Almond, etc.
- ◆ Scoop Ice Cream
- ◆ Flavorings: Sugar, Cinnamon, Nutmeg, Honey, Syrups, etc.
- ◆ Nut Selection: Almonds, Cashews, etc.
- ◆ Selection of Four (4) Flavors of Soft-Serve Ice Cream

Self-Serve Properly Ripe Fruit (Self-Serve)

- ◆ Seasonal Whole Fruit (Minimum of Three (3) Daily): i.e., Apples, Oranges, Bananas, Pears, Peaches, Plums, Grapefruit, Assorted Berries
- ◆ Seasonal Cut Fruit (Minimum of Three (3) Daily): i.e.: Grapefruit, Cantaloupe, Pineapple, Watermelon, Citrus Sections, Assorted berries
- ◆ Yogurt (two (2) Varieties, Non-fat and Regular)
- ◆ Granola, Nuts, Seeds
- ◆ Dried fruits (Minimum of Four (4) daily) i.e: Cranberries, Raisins, Apricots, Prunes, Pineapple, Apples, Oranges, Kiwis

Condiment Station (Self-Serve)

- ◆ Salt
- ◆ Seasoned Salt (Tony Chachere's)
- ◆ Pepper
- ◆ Mustard
- ◆ Mayo
- ◆ Ketchup
- ◆ Ranch
- ◆ Hot Sauce
- ◆ BBQ Sauce
- ◆ Honey Mustard
- ◆ Honey

Starbucks Coffee Self-Serve Station (Self-Serve)

- ◆ Starbucks Brand Coffees
- ◆ Tea, Herbal Teas, Hot Chocolate
- ◆ Starbucks Automated Barista Machine

Beverages (Self-Serve)

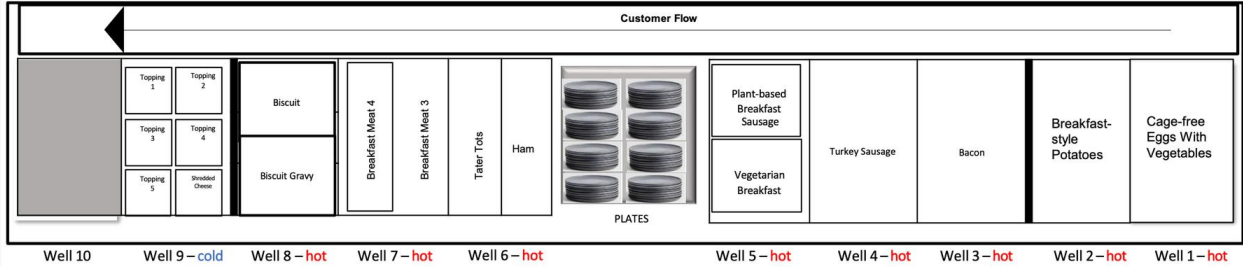
- ◆ Milk – Whole, 2% Low Fat, Skim, Chocolate, Lactose Free Option (Soy, Almond, Coconut, etc.)
- ◆ Juices (at Minimum Orange, Apple, Cranberry)
- ◆ Iced Tea, Lemonade Juice
- ◆ Fountain Soda (Variety of Eight (8) per Machine, Minimum of two (2) Machines) Including Flavored Waters
- ◆ Flavored Waters (e.g. Cucumber, Mint, Berry, etc.)
- ◆ Selection Of Specialty Coffee Offerings
- ◆ ICEE Machine (One (1) Machine Available at Each Beverage Station, Total of Three (3) Machines)

APPENDIX 3: McCall Dining Center Equipment List and Schematic Planograms

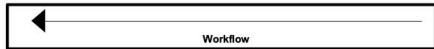
Station	Equipment Name	Quantity	Approximate Individual Price**	Approximate Total Cost**	Electric Needed <i>(Site survey power requirements)</i>	Lead Time
Smoothie Station	Industrial Milkshake Machine	2	\$1,039.32	\$2,078.64	120v/60/1-ph, 900 watts	2 weeks
Smoothie Station	Ice Cream Chest (Dipping Station)	1	\$5,298.60	\$5,298.60	120v	4 weeks
Smoothie Station	Soft Serve Machine	1	\$35,065	\$35,064	220v	6 – 8 weeks
Smoothie/ Beverage	ICEE Machine	TBD	N/C	\$2,500.00	230v/20 amps; needs dedicated plug installed	4 – 6 weeks
Beverage	Serenade Machine	1	\$8,000	\$8,000	120v	Done/ Installed
Desserts	Ice Cream Chest (Dipping Station)	1	\$5,298.60	\$5,298.60	120v	4 weeks
Dining Hall	Shotgun Pans	15	\$180	\$2,700	N/A	
Grab n' Go	Small Countertop Refrigerator	1	\$600	\$600	120v	6 – 8 weeks
Grill	French Fry Holding Station	2	\$396.55	\$793.10	120v	2 – 3 weeks
Grill	Four-well Hot Unit	1	\$4,695	\$4,695	120v	
Mex Station	Seven Hot/Cold Freestanding Units	1	\$5,495.11	\$5,495.11	120v	
Stir Fry	Four-well Hot Unit	1	\$4,695	\$4,695	120v	
Deli	Panini Grill	2	\$478.27	\$956.54	(2)x120v/60/1-ph	2 weeks
Pasta	One Additional Hot Well	1	\$1,500	\$1,500	120v	
Salad Bar	Cold Well to Hold Six Additional Dressings	1	\$2,995	\$2,995	120v	
Salad Bar	Four Rolling Cold Stations for Fruit Bar	1	\$2,995	\$2,995	120v	
Grown	Two Additional Wells	1	\$2,995	\$2,995	120v	
Simple Zone	Pop-up Toaster	1	\$135	\$135	1.75kW, 120v/60/1-ph	
Simple Zone	Microwave	1	\$292.95	\$292.95	120v/60/1-ph, 13.4 amps	
Simple Zone	Counter Fridge	1	\$2,110.92	\$2,110.92	1/5 HP	
Simple Zone	Toaster/Oven/Broiler	1	\$515.38	\$515.38	208/240v/60/1-ph, 7.0/9.0 amps	
Simple Zone	Golden Malted Waffle Maker/Dispenser	TBD	N/C	N/C	120v	
Simple Zone	Countertop Shelving Unit	1	\$5,670.20	\$5,670.20	N/A	
Simple Zone	Rice/Grain Cooker	1	\$126.95	\$126.95	120v/60/1-ph, 13 amps, 1550	
Simple Zone	Counter Freezer	1	\$2,489.42	\$2,489.42	115v/60/1-ph, 4.0 amps	
Concessions	Clover Machines	TBD*	N/C	N/C	120v	



Comfort/Traditional Foods



Well 10 Well 9 - cold Well 8 - hot Well 7 - hot Well 6 - hot Well 5 - hot Well 4 - hot Well 3 - hot Well 2 - hot Well 1 - hot

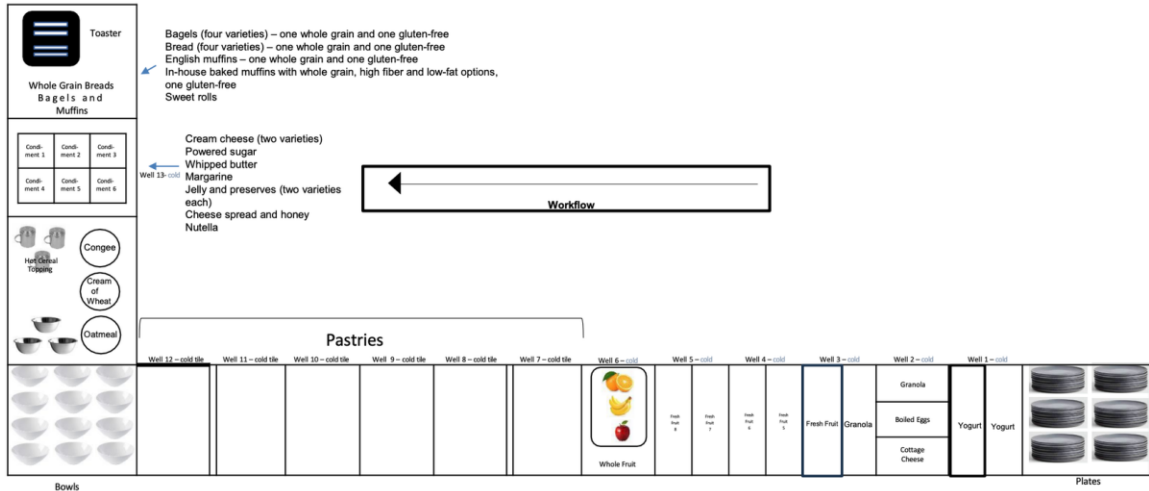


- Breakfast items:**
 Cage-free eggs, any style with a variety of vegetables
 Breakfast-style potatoes (i.e., hash browns, hearty fried)
 Tater tots
 Daily bacon, ham, turkey/pork sausage
 Plant-based breakfast sausage

Breakfast



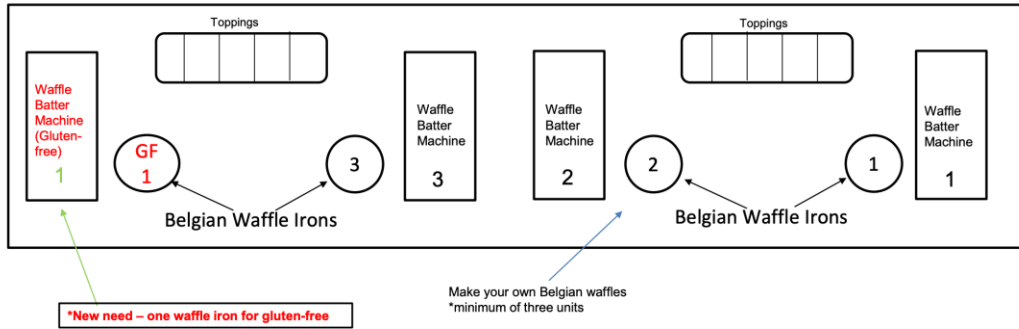
Comfort/Traditional Foods – Fruit and Bread Bar



Breakfast



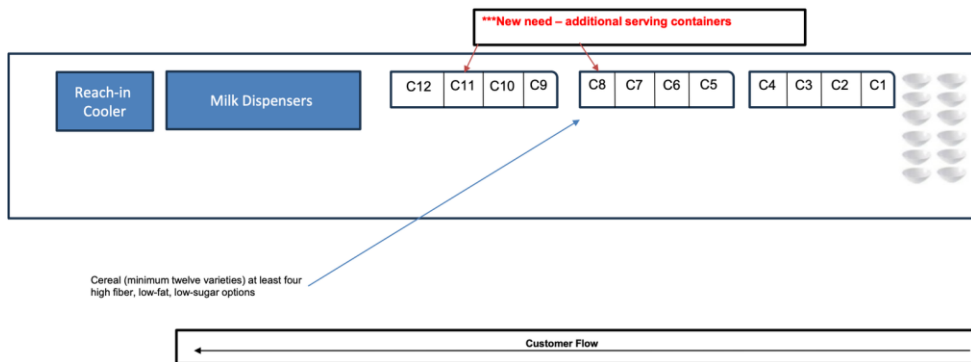
Comfort/Traditional Foods – Waffle Station



Breakfast

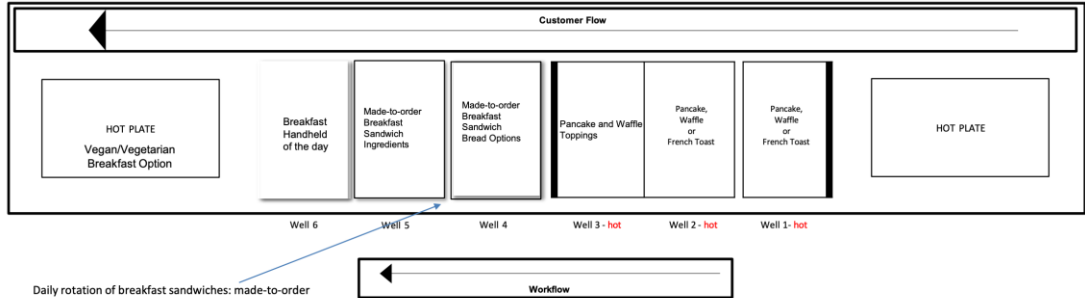


Comfort/Traditional Foods – Cereal Bar



Breakfast

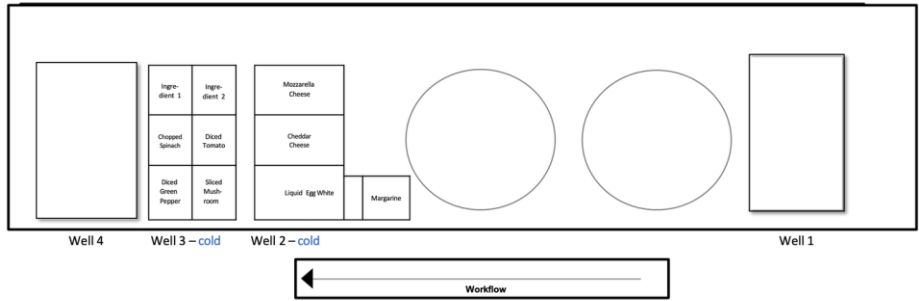
Comfort/Traditional Foods – Grill



Daily rotation of breakfast sandwiches: made-to-order sandwiches available on a bagel, biscuit, muffin or gluten-free bread (with whole grain options)

Breakfast

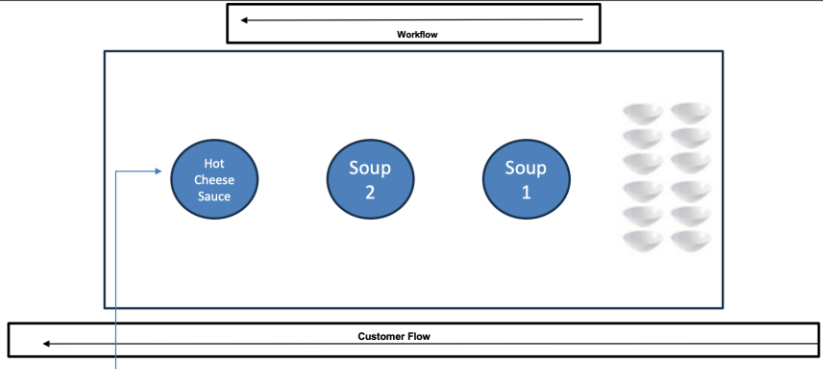
Comfort/Traditional Foods – Omelets – Chef's Table



*Made-to-order daily omelets with a variety of vegetables, cheeses and meats

Breakfast

Soup Station



**** No space to offer two cheese sauces per day. We will have one cheese sauce for fry station daily. Jalapenos are served on the side for those who want spice.**

Two homemade soups daily (one must be vegetarian)

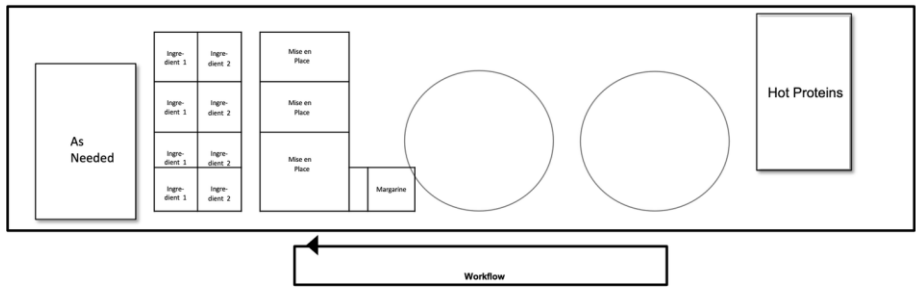
Variety of cream and broth-based soups must be rotated between lunch and dinner (i.e., chicken noodle, broccoli cheddar, gumbo)

* One homemade chili or stew season rotation

* One homemade chili or stew season rotation

Lunch and Dinner

Showcase (Chef's Table)

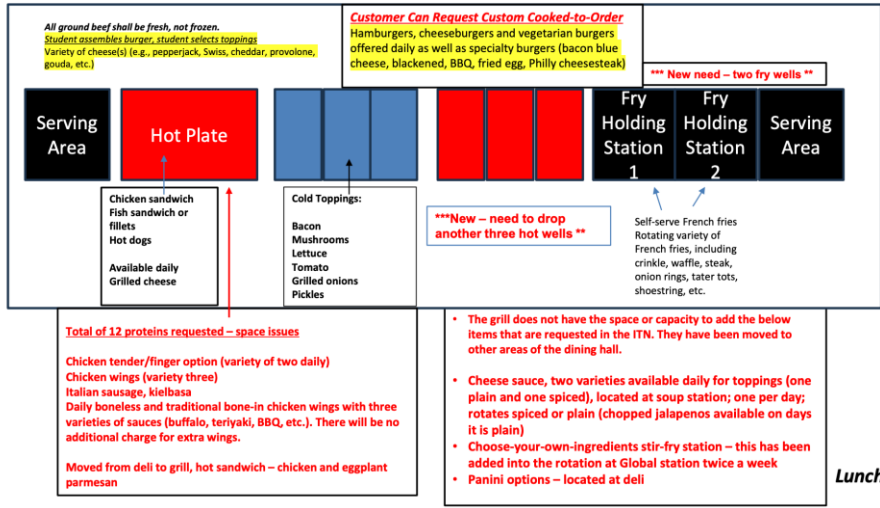


*Made-to-order daily – rotating themes; see cycle menu. Setup is indicative of menu offering.

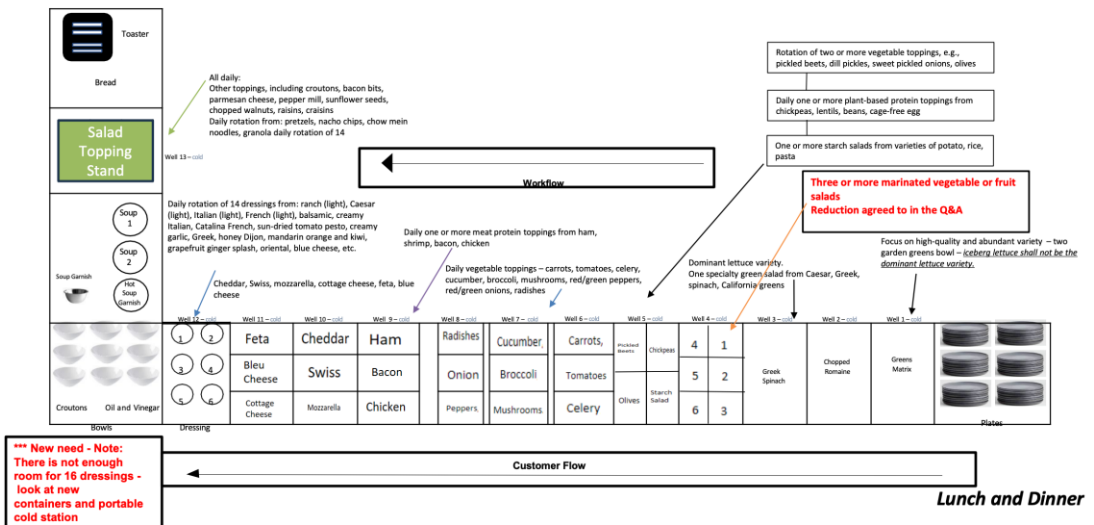
**** New – stir fry will be offered here twice per week; not possible to execute from the grill**

Breakfast

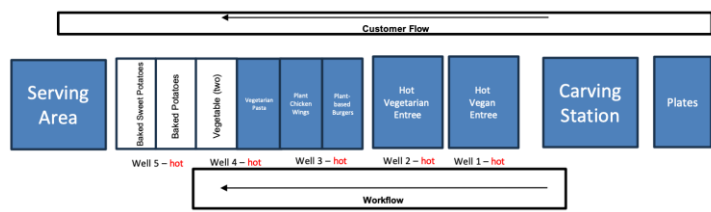
Burger Bar – Grill/Fry



Salad Bar



Allergy-Friendly Station – Simply3 (Simple Servings Station)



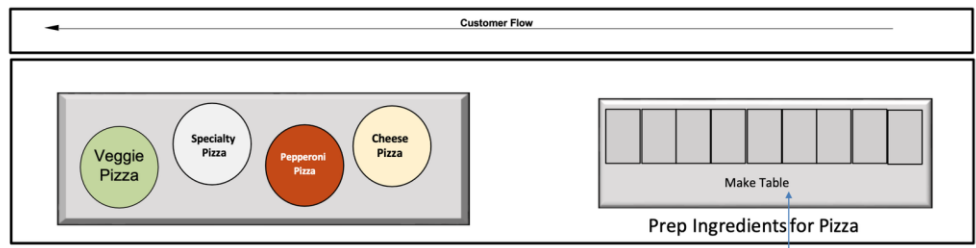
*Daily low-carb options, minimum of two. *If oil is used in cooking/preparation, coconut oil, olive oil, macadamia oil, avocado oil or butter must be used. Wellness-focused options, gluten-free options, nut-free options*

Rotating plant-based vegan options
 One hot vegetarian entree daily
 One hot vegan entree daily
 Vegan alternative cheese
 Plant-based meats (burgers, chicken wings, etc.)

***** New need: cold pan back counter for served**
Tofu
Hummus
Vegetarian Salads

Lunch and Dinner

Gourmet Pizza

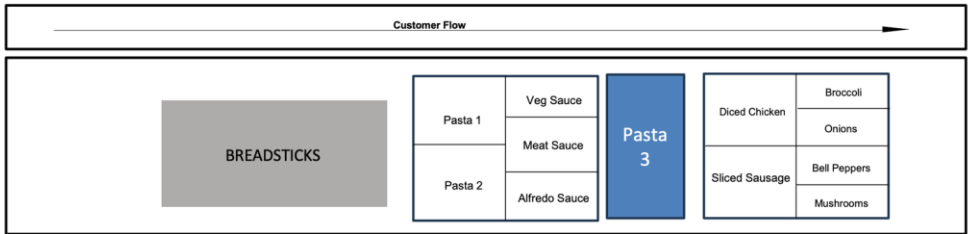


Cheese pizza – daily
 Pepperoni pizza – daily
 Vegetable pizza – daily, rotating
 Meat – two daily, rotating

- Pizza toppings:
 - Pepperoni
 - Mozzarella
 - Sausage
 - Mushrooms
 - Bacon
 - Ham
 - Onions
 - Green peppers
 - Tomatoes
 - Olives
 - Chicken
- Pizza sauces rotation:
 - Marinara
 - Arrabbiata
 - Pesto
 - Alfredo
 - Garlic parmesan
 - Cream
 - BBQ

Lunch and Dinner

Pasta



Well 4 – hot Well 3 – hot Well 2 – hot Well 1 – hot

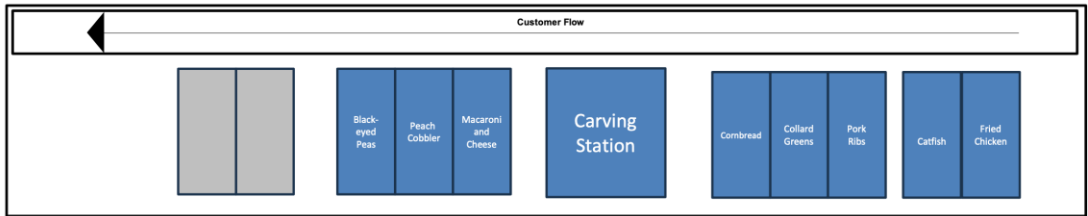
Cooked-to-order pasta (three varieties available at all times)
Varieties of sauce (one vegetarian, one meat and one other than red)

*** New need - hot plate or well for third pasta

Lunch and Dinner

Southern Favorites Rotate Wednesday – Friday

***This is an example; we will not offer all three proteins on the same day



Well 6 – cold Well 6 – cold Well 6 – cold Well 6 – cold Well 6 – cold Hot Plate Well 5 – cold Well 4 – cold Well 3 – hot Well 2 – hot Well 1 – hot

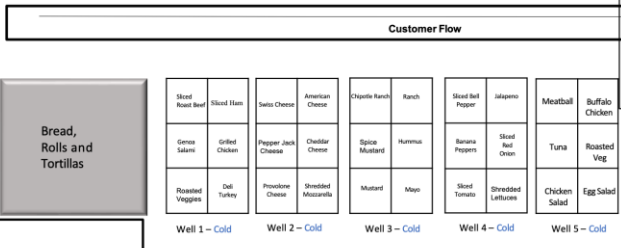
- Southern Favorites (Rotating) (Staff-Serve)
- Fried chicken
- Catfish
- Collard greens
- Cornbread
- Sweet potato pie
- Macaroni and cheese
- Peach cobbler
- Pork ribs
- Black-eyed peas

Weekly Rotation

Deli

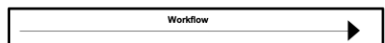
*****New need – two panini presses and one Turbochef Oven**

- Held in deli case:**
- Chicken chipotle wrap
 - Roasted vegetable wrap
 - Avocado turkey wrap
 - Tuna wrap
 - Mediterranean chicken wrap
 - Grilled salmon wrap (rotates as a special, not offered daily)



Bread, Rolls and Tortillas

Deli (Daily) (Staff-Serve)
 Whole grain breads, house-baked rolls, croissants and a variety of healthy focused breads
 Sliced meats: turkey, ham, roast beef, chicken, salami, bologna
 Cheese slices: mozzarella, cheddar, Swiss
 Tuna, chicken and egg salad, and other salad mixes on rotation
 Vegetable toppings: tomato, lettuce, sprouts, cucumber, pickles, red onions, olives, sliced green peppers, hot peppers
 Turbochef oven – hot and cold wrap sandwiches



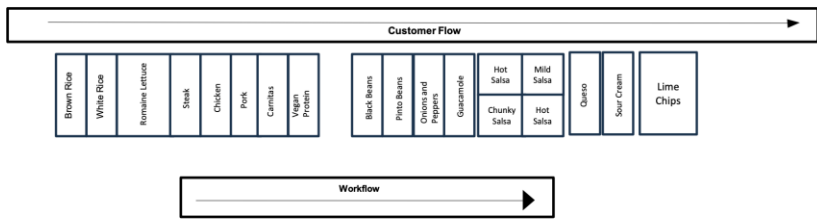
- Meatball (held cold – heat in Turbochef)
- Buffalo chicken (held cold – heat in Turbochef)
- Veggie melt (held cold – heat in Turbochef)

Deli Case

- Moved for quality execution:**
- Philly cheesesteak (Grill)
 - Chicken parmesan (Grill)
 - Eggplant parmesan (Grill)

Lunch and Dinner

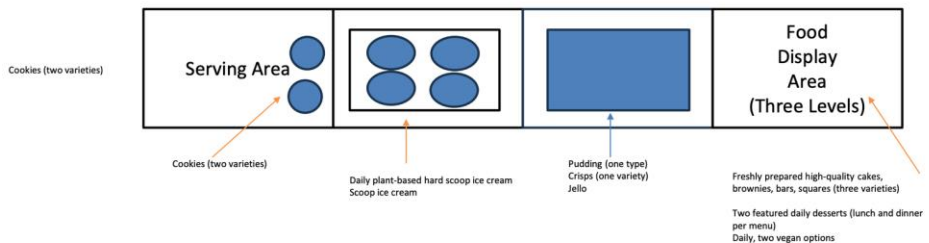
Mex Build-Your-Own Bowl/Burrito/Taco Concept



- Station does not exist today**
- No room at any station for running this daily
 - Need to build out
 - Or can be added as a weekly rotation
- ** Need new portable station to offer this – hot/cold wells**

Lunch and Dinner

Desserts

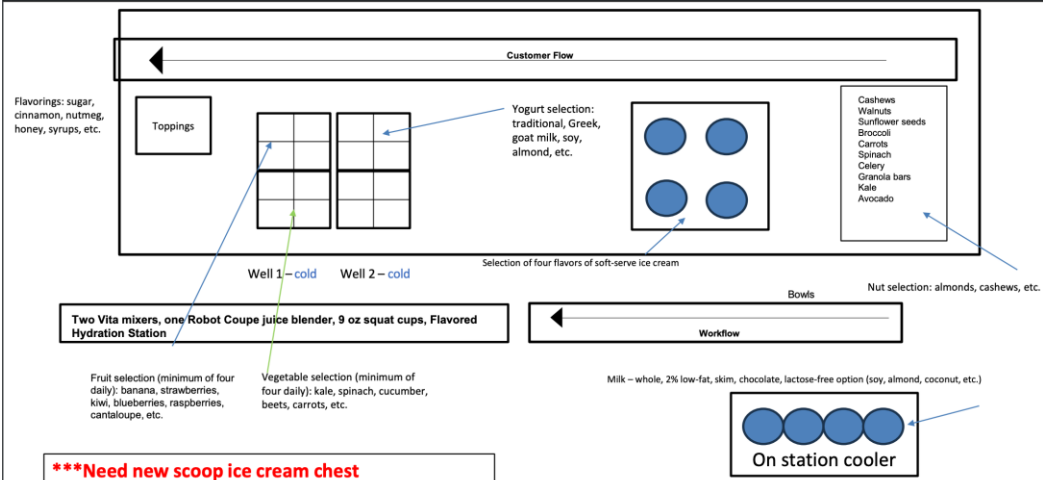


***Milkshakes served from the smoothie bar area**

- No power
- Congested area
- Slip hazard

Lunch and Dinner

Smoothie/Milkshake Bar and Soft-serve Station

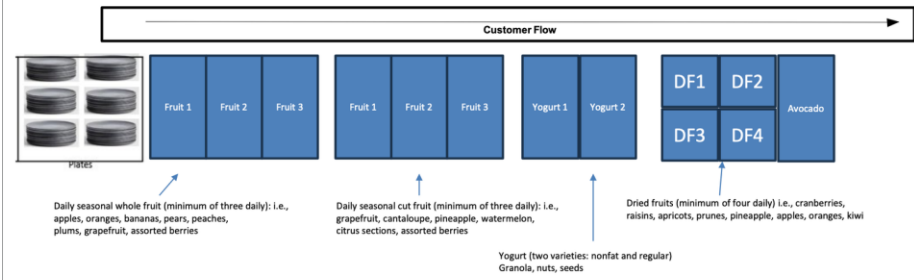


*****Need new scoop ice cream chest**

*****Need two milkshake machines**

All Day

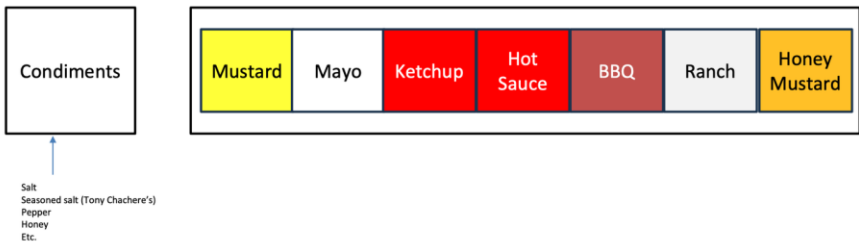
Ripe Fruit Bar



*** New need – table or station for items added to salad station

All Day

Condiment Station



All Day

Starbucks Coffee (One)

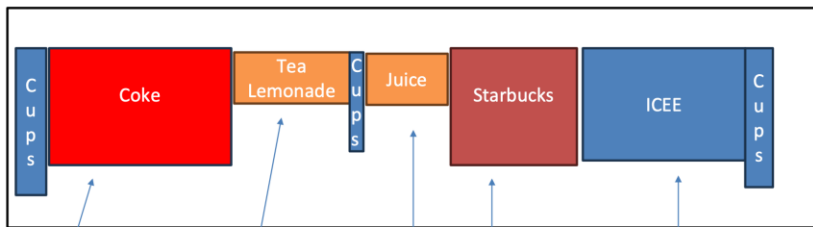


Starbucks brand coffees
 Teas, herbal teas, hot chocolate
 Starbucks automated barista machine

* Found at the beverage station

All Day

Beverage Stations (Three)



Fountain soda (variety of eight per machine, minimum of two machines), including flavored waters

Iced tea, lemonade, juice

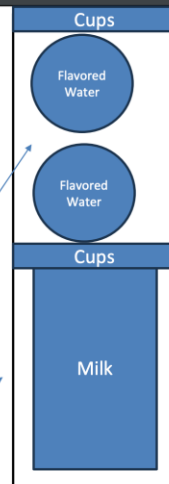
Juices (at minimum, orange, apple, cranberry)

Selection of specialty coffee offerings

Flavored waters (e.g., cucumber, mint, berry, etc.)

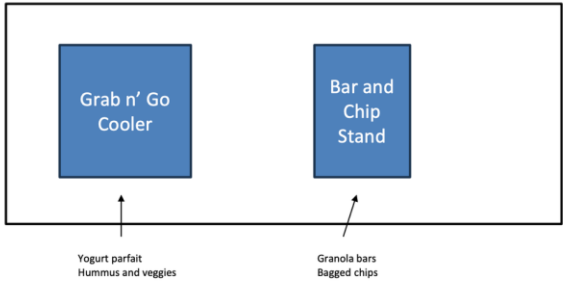
- Daily ICEE machine (one machine available at each beverage station)
- *** New need – two more machines
- Based on Q&A response, the need for a third machine will be evaluated in January (based on product movement)

Milk – whole, 2% lowfat, skim, chocolate, lactose-free
 Option (soy, almond, coconut, etc.)

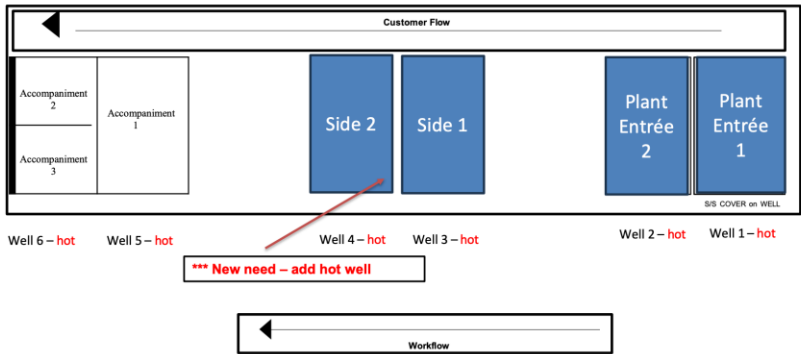


All Day

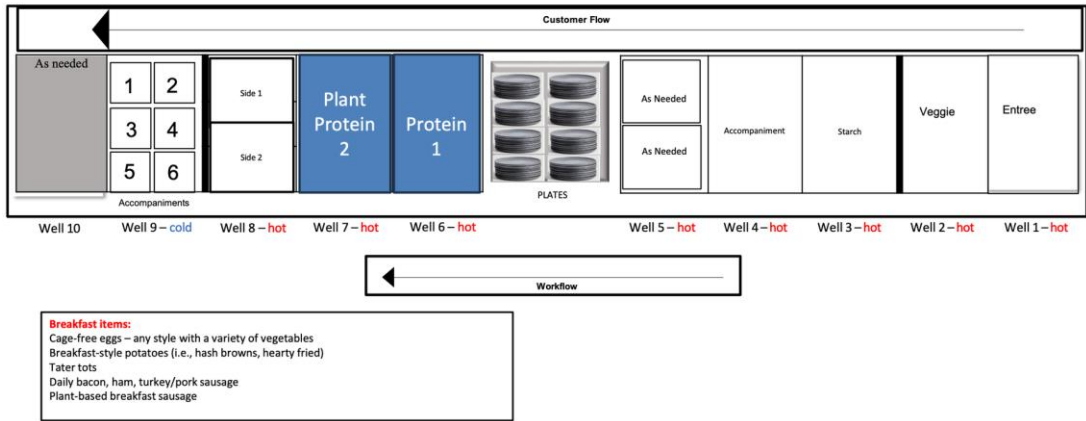
 **Grab n' Go Station**



 **Grown (Incorporated Into Vegan/Vegetarian)**



 **Tiger Fuel and Hot Entree (Offered at Savory)**



APPENDIX 4: McCall Dining Center Health and Wellness Initiatives

Simply3

Simply3 is a destination allergen-free station that focuses on recipes without milk, nuts or gluten. Simply3 avoids the three core allergens to provide students with both safe meals and the opportunity for increased variety at lunch and dinner.

Students with food allergies also crave the same comfort foods as their peers without allergies. Simply3 can provide this variety of comfort food traditionally found at other stations in the dining hall, like baked french fries and gluten-free chicken nuggets. This helps students with food allergies feel included and reduces their temptation to stray to unsafe stations for their favorite comforting meals.

Simple Zone

Today’s generation of college students wants to be included in their meal preparation more than ever before, whether by making a recipe on their own or having the opportunity to customize a dish on the menu to their liking. Simple Zone offers a convenient, customizable pantry-style station that gives food-allergic students the resources they need to customize their own safe meals within the dining hall.

Simple Zone is a self-serve pantry-style station where students with food allergies or celiac disease can select items free of gluten, nuts and peanuts to augment their breakfast, lunch or dinner. Gluten-free and nut-free versions of condiments, cereals, bread, bagels, tortillas, pastries, desserts and nondairy milk are some of the staples students have access to in Simple Zone. Dedicated Simple Zone appliances, like a toaster and microwave, reduce the risk of cross-contact during food preparation.



Through Mindful, we can offer events such as:

- ◆ September: Meet Your Campus Dietitian (Social Media Takeover)
 - ◆ We meet students where they are with the Meet Your Campus Dietitian Social Media Takeover. Students can tune in to @gram1901dining to ask a campus dietitian nutrition questions, get tips on eating healthy in McCall Dining Center and more!
- ◆ October: Food Allergy Awareness With the Teal Pumpkin Project
 - ◆ The Teal Pumpkin Project is a simple way to make trick-or-treating safer and more inclusive for students and guests with food allergies, food intolerances and other conditions. Traditionally on Halloween, houses will put a teal pumpkin on their porches to indicate they are offering nonfood treats. We'll bring this concept to our Simply3 station, displaying a teal pumpkin and handing out nonfood treats like glow sticks, stickers and more!
- ◆ November: Benefits of Gratitude
 - ◆ Practicing gratitude can decrease anxiety, boost your mood and make you happier overall. During this event, we'll invite students to write and share what they're grateful for on our gratitude wall.
- ◆ December: Functional Foods to Reduce Stress
 - ◆ Students repeatedly cite finals week as being the most stressful time of year. During this event, we'll highlight food in McCall Dining Center that can reduce stress and fuel their brains during finals week.
- ◆ January: Mindful Mocktail Sampling
 - ◆ During this event, Tigers will be able to sample fun and interesting mocktails, like a lemon, pineapple and ginger spritz. This event can be used to promote overall wellness or can be a collaboration with University partners to raise awareness about the risks of alcohol consumption.
- ◆ February: Heart Health With a Dark Chocolate Fruit Bar

- ◆ Dark chocolate is filled with antioxidants and flavanols that can improve blood flow and lower blood pressure. To celebrate Heart Month and learn about other heart-healthy foods, students will select their favorite fruit, dip it into delicious dark chocolate and enjoy!
- ◆ March: National Nutrition Month
 - ◆ Held annually in March, National Nutrition Month focuses on the importance of making informed food choices and developing sound eating and physical activity habits. This event is tailored to follow the Academy of Nutrition and Dietetics National Nutrition Month theme released each January.
- ◆ April: Reduce Food Waste With Move For Hunger
 - ◆ According to Second Harvest Food Bank of Louisiana, one in seven people in the state are food insecure. SodexoMagic has partnered with Move For Hunger to allow students the opportunity to donate their leftover food items before they move off campus for the summer.
- ◆ May: Get Smart With Study Snack
 - ◆ During finals weeks, it's important for students to fuel their bodies and – more importantly – their brains? This event will highlight C-Store items that will help students focus while they study.

Accessing Information:

- ◆ Students can find all the menus through the dining website or the everyday app.
- ◆ All menus will have nutritional icons.
- ◆ Digital signage and kiosk-ordering screens to display nutritional information.
- ◆ UPshow digital technology to engage students through videos, trivia and surveys on a variety of wellness education topics.
- ◆ Below are the allergen identifiers:



APPENDIX 5: McCall Dining Center Hours of Operation

Academic Year Residential Dining Meal Hours							
Facility	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday	Sunday
McCall Dining Center	7:00 a.m. – 12:00 a.m.	7:00 a.m. – 12:00 a.m.	7:00 a.m. – 12:00 a.m.	7:00 a.m. – 12:00 a.m.	7:00 a.m. – 12:00 a.m.	7:00 a.m. – 12:00 a.m.	7:00 a.m. – 12:00 a.m.

McCall Dining Center Meal Periods Times:

- Breakfast: 7:00 a.m. – 11:00 a.m.
- Lunch: 11:00 a.m. – 5:00 p.m.
- Dinner: 5:00 p.m. – 12:00 a.m.

APPENDIX 6: Retail Hours of Operation

Academic Year Retail Dining Meal Hours							
Facility	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday	Sunday
The Grid	11:00 a.m. – 9:00 p.m.	11:00 a.m. – 9:00 p.m.	11:00 a.m. – 9:00 p.m.	11:00 a.m. – 9:00 p.m.	11:00 a.m. – 9:00 p.m.	Closed	Closed
Pizza Hut	11:00 a.m. – 9:00 p.m.	11:00 a.m. – 9:00 p.m.	11:00 a.m. – 9:00 p.m.	11:00 a.m. – 9:00 p.m.	11:00 a.m. – 9:00 p.m.	Closed	Closed
Firehouse Subs	11:00 a.m. – 9:00 p.m.	11:00 a.m. – 9:00 p.m.	11:00 a.m. – 9:00 p.m.	11:00 a.m. – 9:00 p.m.	11:00 a.m. – 9:00 p.m.	Closed	Closed
Chick-fil-A	11:00 a.m. – 9:00 p.m.	11:00 a.m. – 9:00 p.m.	11:00 a.m. – 9:00 p.m.	11:00 a.m. – 9:00 p.m.	11:00 a.m. – 9:00 p.m.	Closed (Except for 9/7, 9/21, 10/12, 10/19, 11/9)	Closed
G Wingz	11:00 a.m. – 9:00 p.m.	11:00 a.m. – 9:00 p.m.	11:00 a.m. – 9:00 p.m.	11:00 a.m. – 9:00 p.m.	11:00 a.m. – 9:00 p.m.	Closed (Except for 9/7, 9/21, 10/12, 10/19, 11/9)	Closed
Food Truck	Special Events Only	Special Events Only	Special Events Only	Special Events Only	Special Events Only	Special Events Only	Special Events Only

APPENDIX 7: Catering Request Sliding Scale

TO	FROM	DAILY RATE
250	274	\$44.00
275	299	\$41.20
300	324	\$38.90
325	349	\$36.80
350	374	\$35.10
375	399	\$33.60
400	424	\$32.30
425	449	\$31.10
450	474	\$30.00
475	499	\$29.10

APPENDIX 8: Meal Plans

	Tiger Silver Plan	Tiger Gold Plan	Tiger Platinum Plan	Summer Meal Plan
Semester Rate	\$2,025	\$2,135	\$2,245	\$550
Entries	Unlimited	Unlimited	Unlimited	3 meals/day
Tiger Bucks	\$100	\$200	\$300	0

	Tiger Silver Plan	Tiger Gold Plan	Tiger Platinum Plan	Summer Meal Plan
Guest Meals	2	4	6	0

	Block 100	Block 50	Block 25	Block 10	Tiger Plan
Semester Rate	\$551	\$330	\$193	\$88	\$2,025
Entries	100/ Semester Monday – Friday	50/ Semester Monday – Friday	25/ Semester Monday – Friday	10/ Semester Monday – Friday	Unlimited Monday – Friday
Tiger Bucks	0	0	0	0	\$300
Guest Meals	0	0	0	0	3

Door-Rates:

<u>Day Part</u>	<u>Door-Rate for Guests, Faculty, and Staff</u>
Breakfast	\$6.38
Lunch	\$9.38
Dinner	\$11.48
Brunch	\$13.32

Day Pass – e.g., \$19.95 per day (Provide Adjusted Rate)

The day passes vary from traditional guest passes in that they would allow non-meal plan holders unlimited access during all operating hours to McCall Dining Center.

APPENDIX 9: Meal Plan Sliding Scale

RATES BELOW EXCLUDE DB Flex dollars will not be included in the Board Plan rate.

Cost per Student per Day										
Amount of Meal Plan Holders	Tiger 24/7 Platinum	Tiger 24/7 Gold	Tiger 24/7 Silver	Block 100	Block 50	Block 25	Block 10	Tiger 24/5	Summer Meal Plan	
Less Than 2353	To Be Negotiated	To Be Negotiated	To Be Negotiated	No Scale	No Scale	No Scale	No Scale	To Be Negotiated	No Scale	
2353 - 2376	\$ 15.31	\$ 15.31	\$ 15.31					\$ 18.60		
2329 - 2352	\$ 15.41	\$ 15.41	\$ 15.41					\$ 18.73		
2305 - 2328	\$ 15.50	\$ 15.50	\$ 15.50					\$ 18.86		
2281 - 2304	\$ 15.60	\$ 15.60	\$ 15.60					\$ 18.99		
2257 - 2280	\$ 15.70	\$ 15.70	\$ 15.70					\$ 19.12		
2233 - 2256	\$ 15.80	\$ 15.80	\$ 15.80					\$ 19.26		
2209 - 2232	\$ 15.91	\$ 15.91	\$ 15.91					\$ 19.39		
2185 - 2208	\$ 16.02	\$ 16.02	\$ 16.02					\$ 19.54		
2161 - 2184	\$ 16.12	\$ 16.12	\$ 16.12					\$ 19.68		
2137 - 2160	\$ 16.24	\$ 16.24	\$ 16.24					\$ 19.83		
2113 - 2136	\$ 16.35	\$ 16.35	\$ 16.35					\$ 19.98		
2089 - 2112	\$ 16.47	\$ 16.47	\$ 16.47					\$ 20.13		
2065 - 2088	\$ 16.59	\$ 16.59	\$ 16.59					\$ 20.29		
2041 - 2064	\$ 16.71	\$ 16.71	\$ 16.71					\$ 20.46		
2017 - 2040	\$ 16.83	\$ 16.83	\$ 16.83					\$ 20.62		
1993 - 2016	\$ 16.96	\$ 16.96	\$ 16.96					\$ 20.79		
1969 - 1992	\$ 17.09	\$ 17.09	\$ 17.09					\$ 20.97		
1945 - 1968	\$ 17.23	\$ 17.23	\$ 17.23					\$ 21.14		
1921 - 1944	\$ 17.37	\$ 17.37	\$ 17.37					\$ 21.33		
1897 - 1920	\$ 17.51	\$ 17.51	\$ 17.51					\$ 21.51		
1873 - 1896	\$ 17.65	\$ 17.65	\$ 17.65					\$ 21.71		
Greater than 1896	To Be Negotiated	To Be Negotiated	To Be Negotiated					To Be Negotiated		

APPENDIX 10: Board Day Calendar

2024 August Monthly Board Days 16.2											
Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday					
				1			3				
				0% No Service	0% No Service	0% No Service	0% No Service				
4	5	\$ -	6					10			
0% No Service	0% No Service	0% No Service	0% No Service	0% No Service	0% No Service	0% No Service	0% No Service				
17											
50% Brunch (11am-7pm)	50% Brunch (11am-7pm)	50% Brunch (11am-7pm)	50% Brunch (11am-7pm)	50% Brunch (11am-7pm)	50% Brunch (11am-7pm)	50% Brunch (11am-7pm)	50% Brunch (11am-7pm)	50% Brunch (11am-7pm)			
24											
50% Brunch (11am-7pm)	100% Full Day	100% Full Day	100% Full Day	100% Full Day	100% Full Day	100% Full Day	100% Full Day	100% Full Day			
31											
100% Full Day	100% Full Day	100% Full Day	100% Full Day	100% Full Day	100% Full Day	70% Early Closure (7a-7p)	50% Brunch (11am-7pm)				

2024 September Monthly Board Days 28.5										
Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday				
50% Brunch (11am-7pm)	0% Catering Request Only	100% Full Day	100% Full Day	100% Full Day	100% Full Day	100% Full Day	100% Full Day	100% Full Day		
1										
100% Full Day	100% Full Day	100% Full Day	100% Full Day	100% Full Day	100% Full Day	100% Full Day	100% Full Day	100% Full Day		
1										
100% Full Day	100% Full Day	100% Full Day	100% Full Day	100% Full Day	100% Full Day	100% Full Day	100% Full Day	100% Full Day		
1										
100% Full Day	100% Full Day	100% Full Day	100% Full Day	100% Full Day	100% Full Day	100% Full Day	100% Full Day	100% Full Day		
1										
100% Full Day	100% Full Day	100% Full Day	100% Full Day	100% Full Day	100% Full Day	100% Full Day	100% Full Day	100% Full Day		
1										
100% Full Day	100% Full Day	100% Full Day	100% Full Day	100% Full Day	100% Full Day	100% Full Day	100% Full Day	100% Full Day		
1										
100% Full Day	100% Full Day	100% Full Day	100% Full Day	100% Full Day	100% Full Day	100% Full Day	100% Full Day	100% Full Day		
1										

2024 October Monthly Board Days 31											
Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday					
		100% Full Day	100% Full Day	100% Full Day	100% Full Day	100% Full Day	100% Full Day				
1											
100% Full Day	100% Full Day	100% Full Day	100% Full Day	100% Full Day	100% Full Day	100% Full Day	100% Full Day	100% Full Day			
1											
100% Full Day	100% Full Day	100% Full Day	100% Full Day	100% Full Day	100% Full Day	100% Full Day	100% Full Day	100% Full Day			
1											
100% Full Day	100% Full Day	100% Full Day	100% Full Day	100% Full Day	100% Full Day	100% Full Day	100% Full Day	100% Full Day			
1											
100% Full Day	100% Full Day	100% Full Day	100% Full Day	100% Full Day	100% Full Day	100% Full Day	100% Full Day	100% Full Day			
1											
100% Full Day	100% Full Day	100% Full Day	100% Full Day	100% Full Day	100% Full Day	100% Full Day	100% Full Day	100% Full Day			
1											

2024		November					Monthly Board Days		26.7		
Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday					
					100%	Full Day	100%	Full Day	1		
									1		
100%	Full Day	100%	Full Day	100%	Full Day	100%	Full Day	100%	Full Day	100%	Full Day
									1		
100%	Full Day	100%	Full Day	100%	Full Day	100%	Full Day	100%	Full Day	100%	Full Day
									1		
100%	Full Day	100%	Full Day	100%	Full Day	100%	Full Day	100%	Full Day	100%	Full Day
					1		2		3		
100%	Full Day	100%	Full Day	100%	Full Day	70%	Early Closure (7a-7p)	0%	Catering Request Only	0%	Catering Request Only

2024		December					Monthly Board Days		11.2		
Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday					
									1		
50%	Brunch (11am-7pm)	100%	Full Day	100%	Full Day	100%	Full Day	100%	Full Day	100%	Full Day
									1		
100%	Full Day	100%	Full Day	100%	Full Day	70%	Early Closure (7a-7p)	50%	Brunch (11am-7pm)	50%	Brunch (11am-7pm)
									1		
0%	No Service	0%	No Service	0%	No Service	0%	No Service	0%	No Service	0%	No Service
									1		
0%	No Service	0%	No Service	0%	No Service	0%	No Service	0%	No Service	0%	No Service
									1		
0%	No Service	0%	No Service	0%	No Service	0%	No Service	0%	No Service	0%	No Service
									1		
0%	No Service	0%	No Service	0%	No Service	0%	No Service	0%	No Service	0%	No Service

2025		January					Monthly Board Days		25.2		
Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday					
			0%	No Service	50%	Brunch (11am-7pm)	50%	Brunch (11am-7pm)	50%	Brunch (11am-7pm)	
									1		
50%	Brunch (11am-7pm)	100%	Full Day	100%	Full Day	100%	Full Day	100%	Full Day	100%	Full Day
									1		
100%	Full Day	100%	Full Day	100%	Full Day	100%	Full Day	100%	Full Day	70%	Early Closure (7a-7p)
									1		
0%	Catering Request Only	50%	Brunch (11am-7pm)	100%	Full Day	100%	Full Day	100%	Full Day	100%	Full Day
									1		
100%	Full Day	100%	Full Day	100%	Full Day	100%	Full Day	100%	Full Day	100%	Full Day

2025		February					Monthly Board Days		27.7		
Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday					
									1		
									1		
100%	Full Day	100%	Full Day	100%	Full Day	100%	Full Day	100%	Full Day	100%	Full Day
									1		
100%	Full Day	100%	Full Day	100%	Full Day	100%	Full Day	100%	Full Day	100%	Full Day
									1		
100%	Full Day	100%	Full Day	100%	Full Day	100%	Full Day	100%	Full Day	100%	Full Day
									1		
100%	Full Day	100%	Full Day	100%	Full Day	100%	Full Day	100%	Full Day	100%	Full Day
									1		
100%	Full Day	100%	Full Day	100%	Full Day	100%	Full Day	100%	Full Day	70%	Early Closure (7a-7p)

2025		March					Monthly Board Days		25.2		
Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday					
									1		
									1		
50%	Brunch (11am-7pm)	0%	Catering Request Only	0%	Catering Request Only	0%	Catering Request Only	100%	Full Day	100%	Full Day
									1		
100%	Full Day	100%	Full Day	100%	Full Day	100%	Full Day	100%	Full Day	100%	Full Day
									1		
100%	Full Day	100%	Full Day	100%	Full Day	100%	Full Day	100%	Full Day	100%	Full Day
									1		
100%	Full Day	100%	Full Day	100%	Full Day	100%	Full Day	100%	Full Day	70%	Early Closure (7a-7p)
									1		
50%	Brunch (11am-7pm)	50%	Brunch (11am-7pm)						1		

2025		April				Monthly Board Days		23
Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday		
		50% Brunch (11am-7pm)	50% Brunch (11am-7pm)	50% Brunch (11am-7pm)	50% Brunch (11am-7pm)	50% Brunch (11am-7pm)	1	
50% Brunch (11am-7pm)	100% Full Day	100% Full Day	100% Full Day	100% Full Day	100% Full Day	100% Full Day	1	
100% Full Day	100% Full Day	100% Full Day	100% Full Day	100% Full Day	0% Catering Request Only	0% Catering Request Only	1	
0% Catering Request Only	0% Catering Request Only	100% Full Day	100% Full Day	100% Full Day	100% Full Day	100% Full Day		
100% Full Day	100% Full Day	100% Full Day	100% Full Day					

2025		May				Monthly Board Days		5.2
Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday		
				100% Full Day	70% Early Closure (7a-7p)	50% Brunch (11am-7pm)	1	
50% Brunch (11am-7pm)	50% Brunch (11am-7pm)	50% Brunch (11am-7pm)	50% Brunch (11am-7pm)	50% Brunch (11am-7pm)	50% Brunch (11am-7pm)	0% No Service	1	
0% No Service	0% No Service	0% No Service	0% No Service	0% No Service	0% No Service	0% No Service		
0% No Service	0% No Service	0% No Service	0% No Service	0% No Service	0% No Service	0% No Service		
0% No Service	0% No Service	0% No Service	0% No Service	0% No Service	0% No Service	0% No Service		

Total Academic Year Board Days	219.9
Fall Semester Board Days	113.6
Spring Semester Board Days	106.3

Unless otherwise stated herein, this Amendment is effective **XX**, and thereafter, unless amended. All other terms and conditions contained in the Agreement shall remain unchanged and in full force and effect, except by necessary implication.

IN WITNESS WHEREOF, the duly authorized officers of the parties have executed this Amendment, as of the date indicated in the first paragraph of this Amendment.

IN WITNESS WHEREOF, the parties hereto have entered into the Amendment as of the date indicated.

Grambling State University

By: _____

Its: _____

Date: _____

SodexoMagic LLC.,

By: _____

Its: _____

Date: _____

**BOARD OF SUPERVISORS FOR THE
UNIVERSITY OF LOUISIANA SYSTEM**

FINANCE COMMITTEE

August 22, 2024

Item J.3. Louisiana Tech University's request for approval of an amendment to the current foodservice lease agreement with Aramark.

EXECUTIVE SUMMARY

Louisiana Tech is seeking approval of the amendment to the current foodservice lease agreement with Aramark. The University re-negotiated the terms of the current foodservice agreement for Aramark to provide an additional \$75,000 annual payment to the University, recognizing the recent increase in enrollment, students living on campus, and meal plans.

RECOMMENDATION

It is recommended that the following resolution be adopted:

***NOW, THEREFORE BE IT RESOLVED,** that the Board of Supervisors for the University of Louisiana System hereby approves Louisiana Tech University's request for approval of an amendment to the lease agreement with Aramark.*

***BE IT FURTHER RESOLVED,** that Dr. James Henderson, President of Louisiana Tech University, is hereby designated and authorized to execute any and all documents necessary to execute this amendment.*

***AND FURTHER,** that Louisiana Tech University will provide the System Office with copies of all final executed documents for Board files.*



J.3.

LOUISIANA TECH
UNIVERSITY.

Office of the President

July 26, 2024

LADIES AND GENTLEMEN OF THE BOARD OF SUPERVISORS FOR THE UNIVERSITY OF LOUISIANA SYSTEM:

Louisiana Tech is seeking approval of the amendment to the current food service lease agreement with Aramark. Louisiana Tech University renegotiated the terms of the current food service lease agreement with Aramark due to the recent increase in enrollment, students living on campus, and meal plans. The proposed amendment would allow the Aramark contract to provide an additional \$75,00 per year to Louisiana Tech University.

Sincerely,

A handwritten signature in blue ink, appearing to read "James B. Henderson", with a long horizontal flourish extending to the right.

Dr. James B. Henderson
President



2400 Market Street
Philadelphia, PA 19103

July , 2024

Dr. Jim Henderson
President
Louisiana Tech University
100 Wisteria
Ruston, LA 71272

Dear Dr. Crawford:

This Letter Amendment will confirm the understanding between you and our representatives that, effective as of February 5th, 2024, the Lease between **LOUISIANA TECH UNIVERSITY** ("University") and **ARAMARK EDUCATIONAL SERVICES, LLC** ("Aramark," and together with the University, the "Parties"), dated as of April 26, 2021 (the "Agreement"), shall be amended as follows:

1. **Schedule 15.B-1** shall be deleted and replaced in its entirety with the following:

Schedule 15.B-1

Resident Board Plans and Rates

(Rates do not include any state or local sales tax)

2021-2022

Meal Plan Name	Price (with DB)	DB per Quarter
All Access Plan	\$1,525	\$225
All Access Premium	\$1,690	\$400
All Access Super Premium	\$1,835	\$550
Weekly 12	\$1,525	\$375

Upperclassman Board Plans and Rates

(Rates do not include any state or local sales tax)

2021-2022

Meal Plan Name	Price (with DB)	DB per Quarter
All DB 500	\$500	\$500
40 Block 500 DB	\$835	\$500
60 Block 350 DB	\$800	\$350
80 Block 500 DB	\$1,050	\$500



Commuter	Proposed
Commuter A	\$260
Commuter B -	\$260
Commuter C	

Door Rates	Proposed
Breakfast	\$8.50
Lunch	\$10.00
Dinner	\$10.00

Faculty / Staff	Average per meal
Breakfast	\$6.25
Lunch	\$6.25
Dinner	\$6.25

2. Addition of **Section 15. F. 11: Campus Beautification Fund**

11) Campus Beautification Fund: Aramark shall provide University with a Campus Beautification fund in the amount of Seventy-Five Thousand Dollars (\$75,000). Such fund shall be maintained by Aramark and shall be disbursed to University upon request. In the event any balance remains in such fund at the end of an Operating Year, such balance shall be available in succeeding Operating Years. Upon the expiration or termination of this Agreement, any balance remaining in this fund shall be paid to University.

[SIGNATURE PAGE FOLLOWS]



2400 Market Street
Philadelphia, PA 19103

In all other respects the Agreement shall remain in full force and effect. This Letter Amendment shall be attached to, and become part of, the Agreement.

If the foregoing is in accordance with your understanding, please sign and date a copy of this Letter Amendment and return it to Aramark at your earliest convenience.

ARAMARK EDUCATIONAL SERVICES, LLC

By: _____

Alisdair MacLean
Vice President

The foregoing is accepted this 5 day of August, 2024.

WITNESSES:

LOUISIANA TECH UNIVERSITY

Greg O. Lyons
Carim Houna

By: _____
Dr. Jim Henderson
President

**BOARD OF SUPERVISORS FOR THE
UNIVERSITY OF LOUISIANA SYSTEM**

FINANCE COMMITTEE

August 22, 2024

Item J.4. **McNeese State University’s** request for approval to charge certain contract tuition and fee rates for its Teach for Impact post-baccalaureate initial certification programs.

EXECUTIVE SUMMARY

Local, state, and national challenges persist in recruiting into the field of education professions. This proposal is intended to directly address the challenge of financial cost barriers for prospective candidates entering the McNeese Teach for Impact post-baccalaureate initial certification programs. McNeese State University’s current cost of a post-baccalaureate initial certification program is above \$12,000. Non-IHE post-baccalaureate initial certification programs offered within Louisiana cost as low as \$4,500.

Addressing the challenge of financial cost barriers and becoming more marketable within the post-baccalaureate initial certification program offerings within Louisiana can be achieved by expanding the 2023-24 Teach for Impact MOU between McNeese State University and Calcasieu Parish School Board to all individuals. The approved MOU flat rate cost for the post-baccalaureate initial certification programs was \$5,400.

This collaborative agreement eliminated some of the financial barriers that may discourage prospective teachers from entering the field of education, supported recruitment of teachers that reflect the population of students they serve, and is helping to build educators that are effective in advancing student outcomes within their first year of employment.

Based on the success of the previous partnership, McNeese State University proposes to expand the flat rate price offer to all Teach for Impact post-baccalaureate initial certification program participants regardless whether they have a district affiliation. For any participants with a district affiliation, a MOU will be submitted to the Board for approval.

The proposed flat rate charge is \$5,400 in university tuition for 33 hours of coursework (billed as \$1,800 in semesters one and two, and any residency semester(s) – if a residency semester must be repeated for any reason, the \$1,800 fee will be charged again). Additional student costs include Praxis exam fees, Louisiana teacher certification fees, Watermark Insights, LLC ePortfolio fees, withdrawal fee for each course withdrawal, and any late fee accrual.

RECOMMENDATION

It is recommended that the following resolution be adopted:

***NOW, THEREFORE, BE IT RESOLVED,** that the Board of Supervisors for the University of Louisiana System hereby approves McNeese State University's request for approval to charge a flat program rate of \$1,800 in tuition for semester one, semester two, and any residency semester(s) for individual students enrolled in the Teach for Impact post-baccalaureate initial certification programs.*



OFFICE OF THE PRESIDENT
MCNEESE STATE UNIVERSITY
WADE ROUSSE, PHD

J.4.

Via Electronic Transmittal Only

July 31, 2024

President Richard J. Gallot, Jr.
University of Louisiana System
1201 North Third Street, Suite 7-300
Baton Rouge, LA 70802

Dear President Gallot:

McNeese State University requests consideration and approval of the following to be placed on the agenda for the August 22, 2024 meeting of the Board of Supervisors:

Teach for Impact Flat Rate Tuition

Thank you for your assistance in this matter.

Sincerely,

Wade Rousse, PhD
President

Attachment

**BOARD OF SUPERVISORS FOR THE
UNIVERSITY OF LOUISIANA SYSTEM**

FINANCE COMMITTEE

August 22, 2024

Item J.5. **University of Louisiana at Lafayette's** request for approval of a student housing rate for students residing in hotel rooms.

EXECUTIVE SUMMARY

The University of Louisiana at Lafayette is requesting approval for the University to charge a different student housing rate for students who will be residing in local hotels, which is a different rate from student housing rates previously approved by the Board for students residing in on-campus housing.

By July of this year, the ULL Office of University Housing had over 600 students on the student housing waitlist. To address this issue and retain students, the University decided to partner with off-campus hotels to accommodate most of those on the waitlist. As a result, the University entered into master lease agreements with two hotels. The agreed-upon rate is \$71 per hotel room from August 17, 2024 to May 18, 2025. Each room is designated for double occupancy, resulting in a student rate of \$35.50 per student. To cover additional operational costs, an extra \$49.75 per semester has been added to the room charge. Therefore, the total cost per student per semester is \$4,931.

RECOMMENDATION

It is recommended that the following resolution be adopted:

***NOW, THEREFORE, BE IT RESOLVED,** that the Board of Supervisors for the University of Louisiana System hereby approves University of Louisiana at Lafayette's request for approval of a student housing rate of \$4,931 for the period from August 17, 2024 to May 18, 2025 for students residing in off-campus hotel rooms leased by the University of Louisiana at Lafayette.*



August 1, 2024

Mr. Richard J. "Rick" Gallot, Jr. J.D.
President and CEO
University of Louisiana System
1201 North Third Street, Suite 7-300
Baton Rouge, LA 70802

Dear President Gallot:

By July of this year, University Housing had over 600 students on a waitlist. To address this issue and retain students, the University partnered with off-campus hotels to accommodate most students on the waitlist. As a result, the University entered into master lease agreements with two hotels. The agreements are from August 17, 2024, to May 18, 2025. Each room is designated for double occupancy, resulting in a student rate of \$4,931 per semester. The University is hereby requesting approval of this per semester rate.

Please place this item on the agenda for the August 2024 meeting of the Board of Supervisors. Thank you for your consideration.

Sincerely,

A handwritten signature in blue ink, appearing to read "E. Savoie".

E. Joseph Savoie
President

svc
Attachment

**BOARD OF SUPERVISORS FOR THE
UNIVERSITY OF LOUISIANA SYSTEM**

FINANCE COMMITTEE

August 22, 2024

Item J.6. University of Louisiana System's request for approval of Fiscal Year 2024-25 Operating Budgets, including organizational charts, undergraduate/graduate mandatory attendance fees, and scholarships.

EXECUTIVE SUMMARY

The 2024-25 Operating Budgets were prepared in accordance with instructions received from the System Office, the Division of Administration Office of Planning and Budget, and the Louisiana Board of Regents.

System staff has prepared a comparative Operating Budget Summary for the System including Revenues by Source, Expenditures by Function and Object, and other summary data on Mandatory Attendance Fees, Organizational Charts, Employees, Scholarships, and Athletic Budgets.

Informational items are included in each institution's full operating budget document that will be available at the Board meeting.

RECOMMENDATION

It is recommended that the following resolution be adopted:

***NOW, THEREFORE, BE IT RESOLVED,** that the Board of Supervisors for the University of Louisiana System hereby approves Fiscal Year 2024-25 Operating Budgets, including organizational charts, undergraduate/graduate mandatory attendance fees, and scholarships.*

UNIVERSITY OF LOUISIANA

S Y S T E M



2024 - 2025

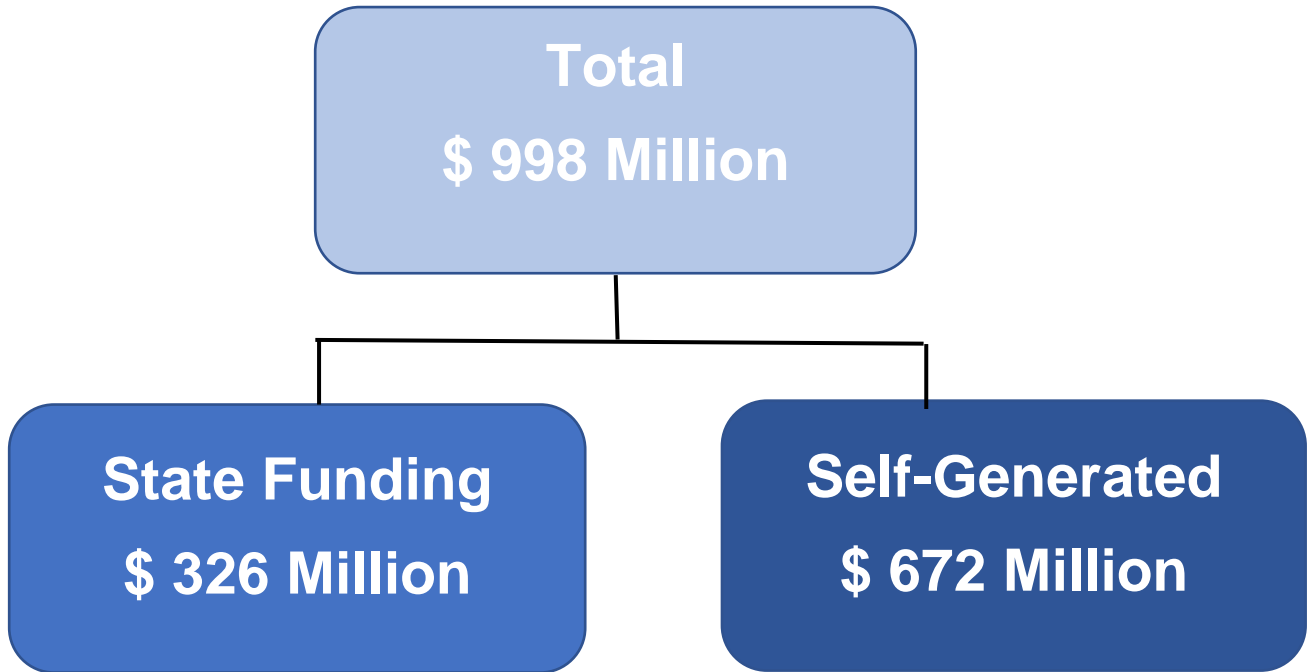
OPERATING BUDGET SUMMARY



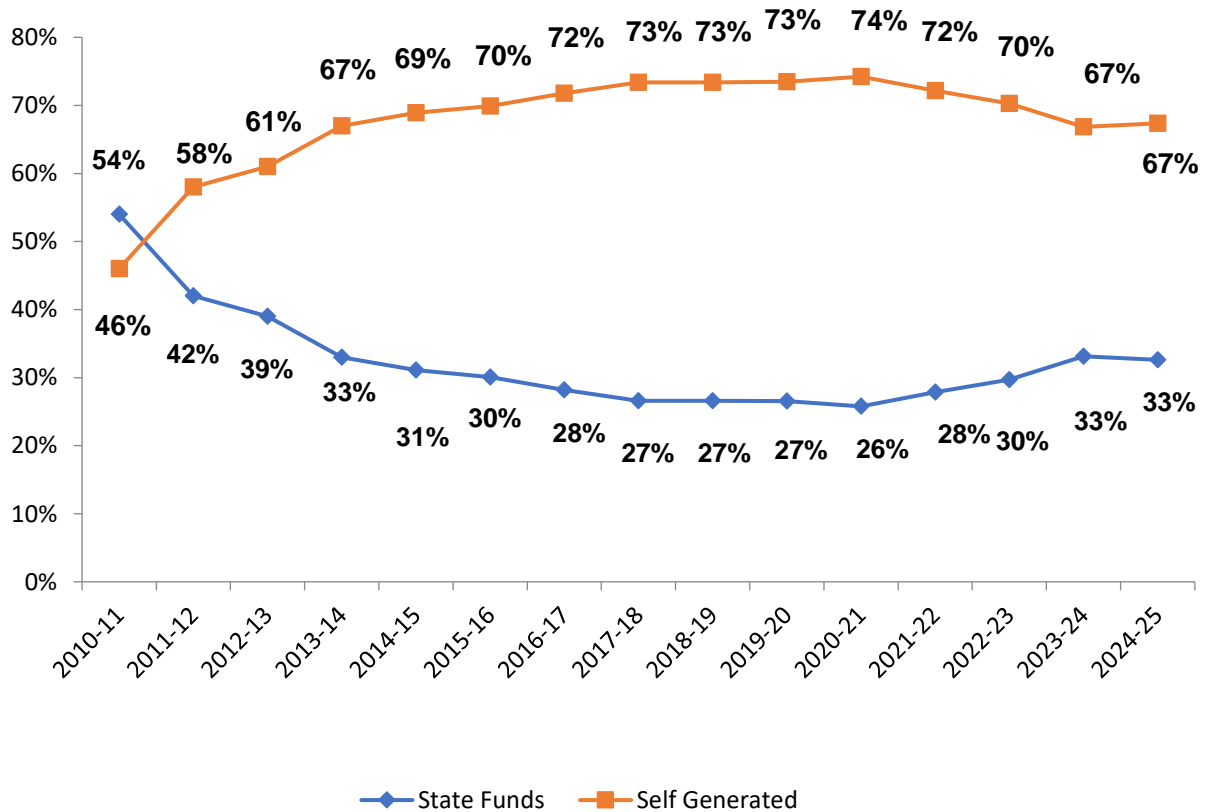
TABLE OF CONTENTS

Historical Charts	1
System Summary – Revenues by Source/Expenditures by Function/Object.....	4
System Summary – Annual Undergraduate Tuition and Mandatory Fees	6
System Summary – Summary Request for Budgeted FTE Positions	7
System Office	9
Revenues, Expenditures by Function, Expenditures by Object, and Organizational Chart	
Grambling State University	11
Revenues, Expenditures by Function, Expenditures by Object, Athletic Revenues and Expenditures, Scholarships, and Organizational Chart	
Louisiana Tech University.....	18
Revenues, Expenditures by Function, Expenditures by Object, Athletic Revenues and Expenditures, Scholarships, and Organizational Chart	
McNeese State University.....	25
Revenues, Expenditures by Function, Expenditures by Object, Athletic Revenues and Expenditures, Scholarships, and Organizational Chart	
Nicholls State University	32
Revenues, Expenditures by Function, Expenditures by Object, Athletic Revenues and Expenditures, Scholarships, and Organizational Chart	
Northwestern State University	39
Revenues, Expenditures by Function, Expenditures by Object, Athletic Revenues and Expenditures, Scholarships, and Organizational Chart	
Southeastern Louisiana University.....	45
Revenues, Expenditures by Function, Expenditures by Object, Athletic Revenues and Expenditures, Scholarships, and Organizational Chart	
University of Louisiana at Lafayette	52
Revenues, Expenditures by Function, Expenditures by Object, Athletic Revenues and Expenditures, Scholarships, and Organizational Chart	
University of Louisiana at Monroe.....	69
Revenues, Expenditures by Function, Expenditures by Object, Athletic Revenues and Expenditures, Scholarships, and Organizational Chart	
University of New Orleans	66
Revenues, Expenditures by Function, Expenditures by Object, Athletic Revenues and Expenditures, Scholarships, and Organizational Chart	

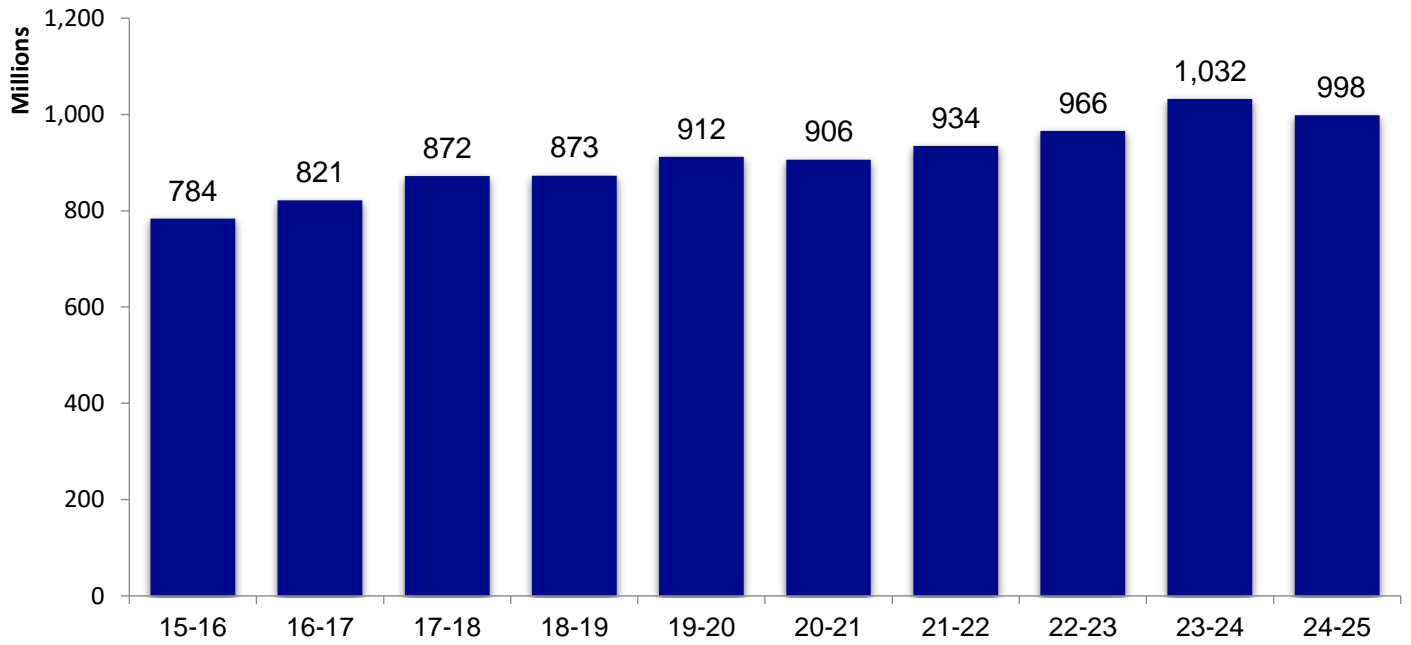
UL System Total Operating Budget FY 2024-25



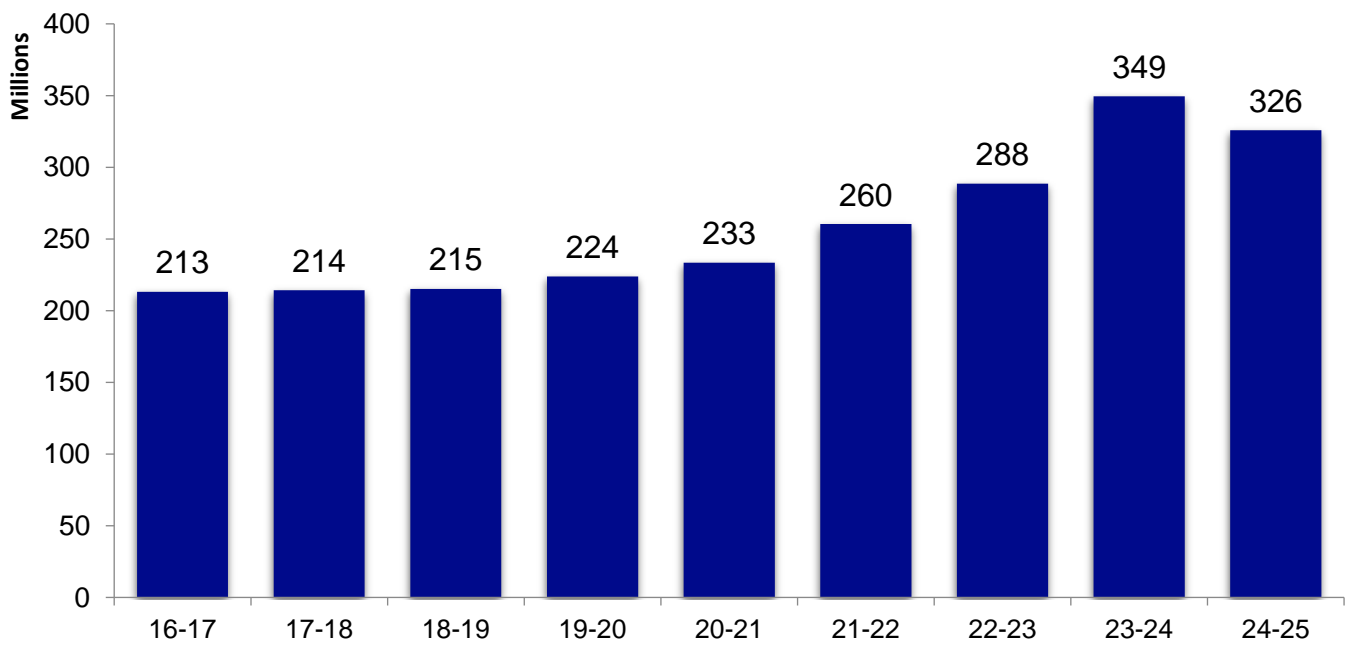
UL System Total Operating Budget
FY 2024-25 State Funding Trend



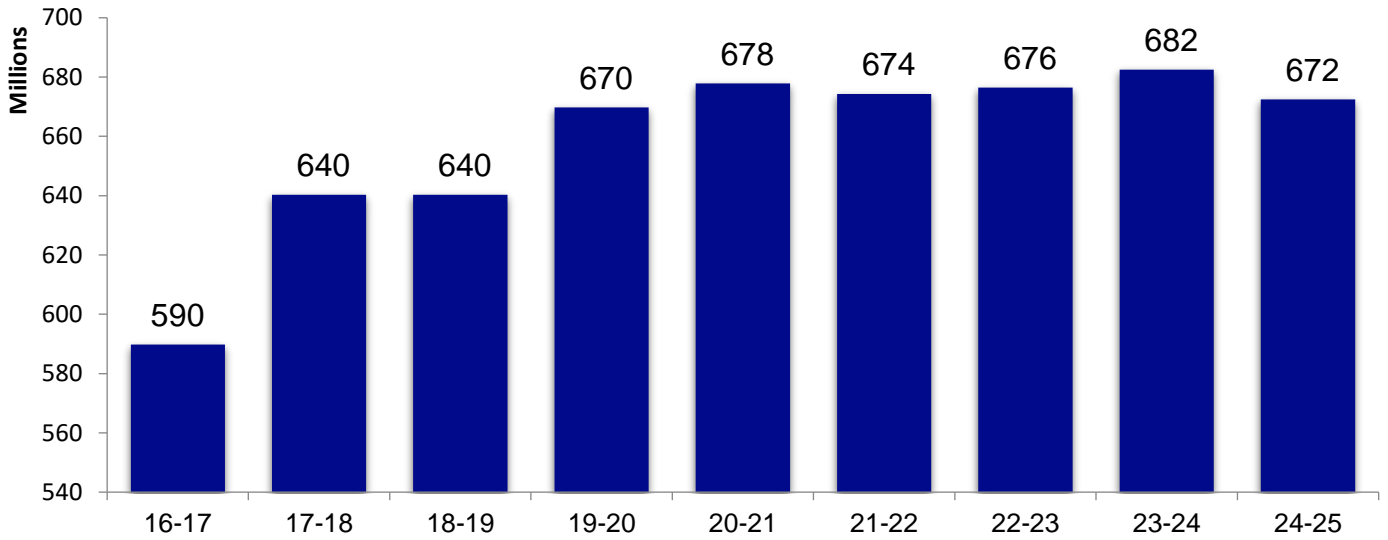
Historical Total Budgeted Revenue



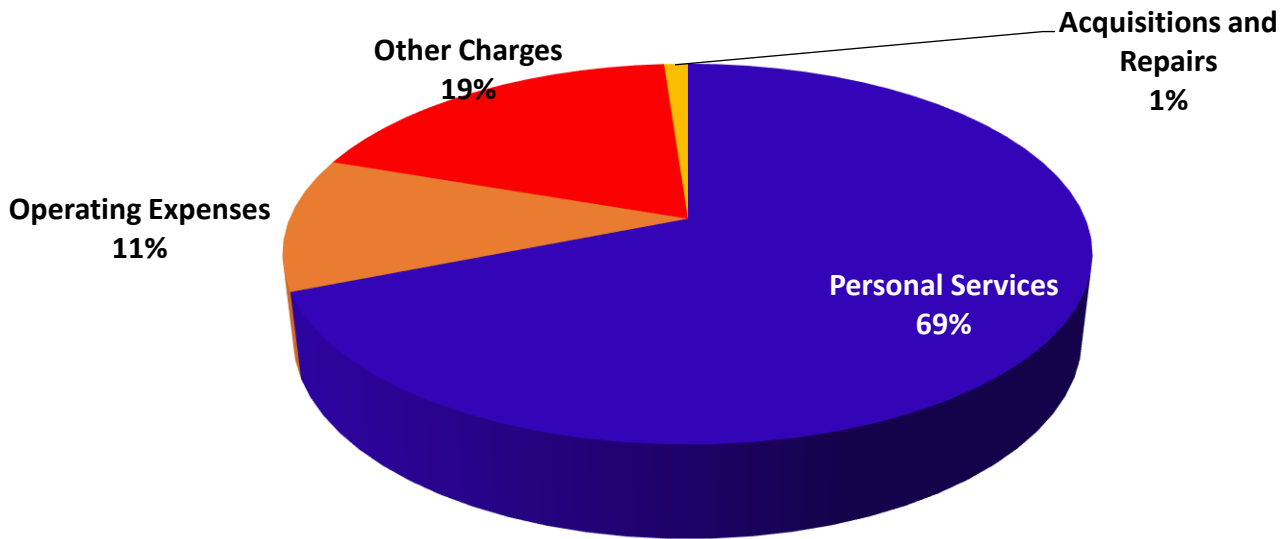
Historical General Fund Direct



Historical Self-Generated Revenue



Expenses by Object



University of Louisiana System - Combined

Revenue/Expenditures	Actual 2023-2024	Budgeted 2023-2024	Budgeted 2024-2025	Over (Under) 2023-2024	% Change
Revenues By Source:					
State Funds:	328,495,727	328,495,729	300,035,965	(28,459,764)	(8.7%)
General Fund Direct					
General Fund - Restoration Amount	20,217,506	20,925,290	25,515,858	4,590,568	21.9%
Statutory Dedicated:	4,442,319	5,044,525	2,001,752	(3,042,773)	(60.3%)
Higher Education Initiatives Fund	13,560,579	13,666,157	13,380,258	(285,899)	(2.1%)
Support Education in Louisiana First (SELF)					
Tobacco Tax Health Care Fund	343,620	343,620	681,775	338,155	98.4%
Calcasieu Parish Fund	1,870,988	1,870,988	1,452,073	(418,915)	(22.4%)
Calcasieu Parish Higher Education Improvement Fund					
LA Response Plan Fund			8,000,000	8,000,000	
Total State Funds	348,713,233	349,421,019	325,551,823	(23,869,196)	(6.8%)
Revenue Over Expenditures:					
Interagency Transfers	224,000	259,923	259,923		
Self Generated Funds	606,755,989	682,482,759	672,482,759	(10,000,000)	(1.5%)
Total Revenues	955,693,222	1,032,163,701	998,294,505	(33,869,196)	(3.3%)
Expenditures by Function:					
Instruction	380,917,931	402,161,396	403,628,094	1,466,698	0.4%
Research	63,581,754	74,856,039	44,858,983	(29,997,056)	(40.1%)
Public Service	2,519,563	2,702,385	2,433,438	(268,947)	(10.0%)
Academic Support**	83,573,682	86,771,335	86,662,353	(108,982)	(0.1%)
Student Services	51,277,451	53,796,821	55,241,767	1,444,946	2.7%
Institutional Services	141,150,734	154,659,127	152,095,759	(2,563,368)	(1.7%)
Scholarships/Fellowships	110,133,124	119,357,810	109,355,374	(10,002,436)	(8.4%)
Plant Operations/Maintenance	94,617,552	102,751,491	109,552,247	6,800,756	6.6%
Total E&G Expenditures	927,771,791	997,056,404	963,828,015	(33,228,389)	(3.3%)
Hospital					
Transfers out of agency	5,118,602	5,502,418	4,102,047	(1,400,371)	(25.5%)
Athletics	19,653,977	23,722,653	27,549,856	3,827,203	16.1%
Other	3,148,852	5,882,226	2,814,587	(3,067,639)	(52.2%)
Total Expenditures	955,693,222	1,032,163,701	998,294,505	(33,869,196)	(3.3%)
Expenditures by Object:					
Salaries	455,182,129	463,637,788	470,995,696	7,357,908	1.6%
Other Compensation	14,127,088	16,103,451	17,705,783	1,602,332	10.0%
Related Benefits	196,699,784	205,989,159	199,570,362	(6,418,797)	(3.1%)
Total Personal Services	666,009,001	685,730,398	688,271,841	2,541,443	0.4%
Travel	2,628,186	2,861,038	3,093,340	232,302	8.1%
Operating Services	77,449,343	101,314,699	94,321,119	(6,993,580)	(6.9%)
Supplies	9,943,162	17,039,784	15,844,213	(1,195,571)	(7.0%)
Total Operating Expenses	90,020,691	121,215,521	113,258,672	(7,956,849)	(6.6%)
Professional Services	10,565,975	11,725,079	9,887,967	(1,837,112)	(15.7%)
Other Charges	169,164,307	189,017,442	165,069,313	(23,948,129)	(12.7%)
Debt Services					
Interagency Transfers	11,402,118	12,208,004	10,465,187	(1,742,817)	(14.3%)
Total Other Charges	191,132,400	212,950,525	185,422,467	(27,528,058)	(12.9%)
General Acquisitions	3,943,438	7,572,662	6,297,140	(1,275,522)	(16.8%)
Library Acquisitions	3,465,566	3,428,263	4,117,625	689,362	20.1%
Major Repairs	1,122,126	1,266,332	926,760	(339,572)	(26.8%)
Total Acquisitions and Major Repairs	8,531,130	12,267,257	11,341,525	(925,732)	(7.5%)
Unallotted					
Total Expenditures	955,693,222	1,032,163,701	998,294,505	(33,869,196)	(3.3%)

University of Louisiana System - Combined

Financing Other Than State Funds Appropriations

Source:

	ACTUAL 2023-2024	BUDGETED 2023-2024	BUDGETED 2024-2025	OVER /UNDER 2024-2025
Interagency Transfers:				
Medicaid				
Uncompensated Care				
Hospital Contracts				
Lab School				
Other Total	224,000	259,923	259,923	
Total Other Interagency Transfers	224,000	259,923	259,923	
Non-Recurring Self-Generated Carry Forward				
Self-Generated Funds:				
Student Fees:				
General Registration Fees	442,706,253	481,762,595	465,884,761	(15,877,834)
Non-Resident Fees	22,371,152	22,122,524	24,207,130	2,084,606
Academic Excellence Fee	15,580,027	15,946,738	15,901,491	(45,247)
Operational Fee	8,161,518	8,126,552	8,123,113	(3,439)
Academic Enhancement Fee				
Building Use Fee				
Building Use Fee - Act 426				
Student Services Fee	1,286,372	1,303,000	1,356,000	53,000
Technology Fee				
Energy Surcharge				
University Self-Assessed Fees	45,738,687	45,849,058	43,555,696	(2,293,362)
Student Self-Assessed Fees				
All Other Mandated Fees	8,138,294	8,457,132	7,954,926	(502,206)
All Other Student Fees	13,663,039	15,072,613	14,036,066	(1,036,547)
Total Student Fees:	557,645,341	598,640,212	581,019,185	(17,621,027)
Hospital - Commercial/Self-Pay				
Sales and Services of Educational Activities	1,059,861	975,869	1,204,474	228,605
State Grants and Contracts	1,328,555	1,253,386	1,269,151	15,765
Organized Activities Related to Instruction	189,765	218,000	190,000	(28,000)
Athletics Other than Student Fees				
Other Self-Generated Funds	43,606,976	77,972,792	85,377,450	7,404,658
Proprietary School Fund Account	2,925,491	3,422,500	3,422,500	
Total Self-Generated Funds	606,755,989	682,482,759	672,482,759	(10,000,000)
Federal Funds:				
Federal Program Admin.				
Medicare				
Grants:				
Pell				
Other				
Total Federal Funds				
Interim Emergency Board				
Total Revenues Other Than State Funds Appropriations	606,979,989	682,742,682	672,742,682	(10,000,000)



**UNIVERSITY OF LOUISIANA SYSTEM
ANNUAL 2024-25 UNDERGRADUATE MANDATORY ATTENDANCE FEES**

FEE DESCRIPTION	GSU	LTU	MSU	NiSU	NSU	SLU	ULL	ULM	UNO	Average
BOARD ASSESSED FEES:										
TUITION	5,140.00	5,553.00	5,147.34	4,922.28	5,180.00	5,777.20	5,406.96	5,787.52	6,090.38	5,444.96
GENERAL FEE	423.00	1,798.29	1,311.12	193.20	1,490.00	507.70	3,453.36	1,376.36	339.10	1,210.24
BUILDING USE FEE	22.00	37.50	20.00	20.00	20.00	20.00	20.00	20.00	150.00	36.61
BUILDING USE FEE 2013	96.00	96.00	96.00	96.00	96.00	96.00	96.00	96.00	96.00	96.00
ACADEMIC ENHANCEMENT FEE	50.00	50.01	50.00	50.00	50.00	50.00	50.00	50.00	-	44.45
ACADEMIC EXCELLENCE FEE	240.00	240.00	240.00	240.00	240.00	240.00	240.00	240.00	240.00	240.00
OPERATIONAL FEE	132.00	138.00	118.00	120.00	123.60	115.20	122.40	120.00	138.00	125.24
TOTAL BOARD ASSESSED FEES	6,103.00	7,912.80	6,982.46	5,641.48	7,199.60	6,806.10	9,388.72	7,689.88	7,053.48	7,197.50
TOTAL UNIV ASSESSED FEES	648.00	1,793.70	600.00	1,401.32	998.00	1,048.30	275.92	840.00	1,682.60	1,031.98
TOTAL STUDENT SELF ASSESSED	932.00	418.50	907.20	1,106.50	666.50	519.00	753.36	660.00	435.92	711.00
TOTAL RESIDENT FEE	7,683.00	10,125.00	8,489.66	8,149.30	8,864.10	8,373.40	10,418.00	9,189.88	9,172.00	8,940.48
NONRESIDENT FEE	9,023.00	6,861.00	1,000.00	1,093.20	10,788.00	12,477.60	13,728.00	12,100.00	4,836.00	7,989.64
TOTAL NONRESIDENT FEE	16,706.00	16,986.00	9,489.66	9,242.50	19,652.10	20,851.00	24,146.00	21,289.88	14,008.00	16,930.13
ENERGY SURCHARGE INCLUDED IN ABOVE FEES	240.00	240.00	240.00	216.00	192.00	240.00	240.00	240.00	240.00	232.00

FULL TIME UNDERGRADUATE STUDENT (FALL SEMESTER) = 12 HOURS

LA TECH FULL TIME UNDERGRADUATE = 8 HOURS/QUARTER; CONVERTED TO SEMESTERS ABOVE

LA TECH DORMITORY ROOM & MEAL CARD CONVERTED TO SEMESTERS ABOVE

J:\FINANCE\BUDGET\2024-2025\BOARD BUDGET AND PRESENTATION COMPILATION\ULS Budget\2024-25 Annual Undergraduate Attendance Fees.xlsx\UG 2024-25

UNIVERSITY OF LOUISIANA SYSTEM
SUMMARY REQUEST FOR BUDGETED FTE POSITIONS
Fiscal Year 2024-2025

RANK TYPE	GSU	LTU	MSU	NISU	NSU	SLU	ULL	ULM	UNO	ULS	Total
FULL-TIME POSITION COUNT											
Professor	32.0	86.0	46.0	45.0	60.0	81.8	150.0	65.0	76.0		641.8
Associate Professor	36.0	97.0	40.0	51.0	92.2	88.8	159.5	84.0	46.0		694.4
Assistant Professor	58.0	69.0	99.0	96.0	105.0	60.0	109.0	109.0	53.0		758.0
Instructor	10.0	72.0	45.0	61.0	43.8	236.0	162.4	62.0	48.0		740.2
Librarian (w/o Faculty Rank)											
Teaching Associate						16.0	3.0				19.0
Research Associate						7.0	27.0		8.0		42.0
Library Associate					3.0				8.0		11.0
Lecturer		46.0									46.0
Graduate Assistants											
Adjunct Faculty											
Other Unclassified	130.4	364.0	247.0	204.0	142.4	405.5	884.2	363.0	778.0	19.0	3,537.4
Classified Employees	58.1	259.0	87.0	137.0	82.0	297.0	419.0	169.0	44.0		1,552.1
Subtotal Full-time Filled Positions	324.5	993.0	564.0	594.0	528.5	1,192.0	1,914.0	852.0	1,061.0	19.0	8,041.9
Full-Time Funded Vacant Positions	119.0	171.0	62.0	49.0	39.4	239.0	1,097.0	87.0	210.0		2,073.4
Total Full Time Funded Positions	443.5	1,164.0	626.0	643.0	567.9	1,431.0	3,011.0	939.0	1,271.0	19.0	10,115.3
RANK TYPE											
	GSU	LTU	MSU	NISU	NSU	SLU	ULL	ULM	UNO	ULS	Total
PART-TIME POSITION COUNT											
Professor							0.8				0.8
Associate Professor											
Assistant Professor		1.0					0.5	0.5			2.0
Instructor		2.0									2.0
Librarian (w/o Faculty Rank)											
Teaching Associate									1.0		1.0
Research Associate									1.0		1.0
Library Associate											
Lecturer		1.0		0.8							1.8
Graduate Assistants			18.0	43.5		145.8	367.0	105.0			679.3
Adjunct Faculty	2.0	42.0	50.0	56.0							150.0
Other Unclassified	1.0	4.0	4.0		1.2	4.6	4.5	5.4		6.0	30.5
Classified Employees			1.0			1.5	0.8	1.8			5.0
Subtotal Part-time Filled Positions	3.0	50.0	73.0	100.3	1.2	151.8	373.5	112.6	2.0	6.0	873.4
Part -Time Funded Vacant Positions	1.0		-	3.0		7.5	7.9	1.7			21.0
Total Part-Time Funded Positions	4.00	50	73	103	1	159	381	114	2	6.0	894
Total Filled Positions	327	1,043	637	694	530	1,344	2,288	965	1,063	25.0	8,915
Grand Total Funded Positions	447	1,214	699	746	569	1,590	3,392	1,053	1,273	25	11,009.8

UNIVERSITY OF LOUISIANA SYSTEM
SUMMARY REQUEST FOR BUDGETED FTE POSITIONS
CHANGE FROM FISCAL YEAR 2023-2024 to 2024-2025

RANK TYPE	GSU	LTU	MSU	NiSU	NSU	SLU	ULL	ULM	UNO	ULS	Total
FULL-TIME POSITION COUNT											
Professor	(2)	(1)	1	-	2	15	(19)	(8)	(1)	-	(13)
Associate Professor	(3)	(9)	-	2	(8)	23	5	10	(2)	-	18
Assistant Professor	(4)	7	(10)	(3)	(31)	(24)	(3)	(8)	(7)	-	(83)
Instructor	-	27	2	(8)	(21)	1	4	(3)	15	-	17
Librarian (w/o Faculty Rank)	-	-	-	-	-	-	-	-	-	-	-
Teaching Associate	-	-	-	-	-	(1)	-	-	-	-	(1)
Research Associate	-	-	-	-	-	4	(1)	-	7	-	10
Library Associate	-	-	-	-	(1)	-	-	-	3	-	2
Lecturer	-	4	-	-	-	-	-	-	-	-	4
Graduate Assistants	-	-	-	-	-	-	-	-	-	-	-
Adjunct Faculty	-	-	-	-	-	-	-	-	-	-	-
Other Unclassified	0	(8)	39	-	(118)	(6)	29	7	96	2	42
Classified Employees	1	11	(1)	(8)	(30)	1	28	(2)	-	-	0
Subtotal Full-time Filled Positions	(8)	31	31	(17)	(207)	13	44	(4)	111	2	(3)
Full-Time Funded Vacant Positions	6	3	(6)	(11)	(11)	(10)	9	(34)	(25)	-	(79)
Total Full Time Funded Positions	(2)	34	25	(28)	(217)	3	53	(38)	86	2	(82)
PART-TIME POSITION COUNT											
Professor	-	-	-	-	-	-	(0)	-	-	-	(0)
Associate Professor	-	-	-	-	-	-	-	-	-	-	-
Assistant Professor	-	-	-	-	-	-	(1)	1	-	-	-
Instructor	-	1	-	-	(1)	-	-	-	-	-	-
Librarian (w/o Faculty Rank)	-	-	-	-	-	-	-	-	-	-	-
Teaching Associate	-	-	-	-	-	(1)	-	-	1	-	-
Research Associate	-	-	-	-	-	-	-	-	-	-	-
Library Associate	-	-	-	-	-	-	-	-	-	-	-
Lecturer	-	-	-	(0)	-	-	-	-	-	-	(0)
Graduate Assistants	-	-	(8)	2	-	1	31	-	-	-	25
Adjunct Faculty	-	4	4	18	-	-	-	-	-	-	26
Other Unclassified	-	1	1	(1)	(4)	(3)	(4)	(1)	-	6	(4)
Classified Employees	-	-	-	-	(1)	(1)	(0)	1	-	-	(1)
Subtotal Part-time Filled Positions	-	6	(3)	18	(6)	(4)	27	1	1	6	45
Part -Time Funded Vacant Positions	(0)	-	(1)	-	-	(6)	(7)	(2)	-	-	(16)
Total Part-Time Funded Positions	(0)	6	(4)	18	(6)	(10)	19	(2)	1	6	29
Total Filled Positions	(8)	37	28	1	(212)	9	71	(3)	112	8	42
Grand Total Funded Positions	(2)	40	21	(10)	(223)	(7)	72	(40)	87	8	(53)

University of Louisiana System

Revenue/Expenditures	Actual 2023-2024	Budgeted 2023-2024	Budgeted 2024-2025	Over (Under) 2023-2024	% Change
Revenues By Source:					
State Funds:					
General Fund Direct	1,372,586	1,372,588	2,554,046	1,181,458	86.1%
General Fund - Restoration Amount					
Statutory Dedicated:	2,397,794	3,000,000		(3,000,000)	(100.0%)
Higher Education Initiatives Fund	2,397,794	3,000,000		(3,000,000)	(100.0%)
Support Education in Louisiana First (SELF)					
Tobacco Tax Health Care Fund					
Calcasieu Parish Fund					
LA Response Plan Fund					
Total State Funds	3,770,380	4,372,588	2,554,046	(1,818,542)	(41.6%)
Revenue Over Expenditures:					
Self Generated Funds					
Total Revenue Over Expenditures					
Interagency Transfers					
Self-Generated Funds	2,925,493	3,422,500	3,422,500	36,470,043	1,065.6%
Total Revenues	6,695,873	7,795,088	5,976,546	34,651,501	444.5%
Expenditures by Function:					
Instruction					
Research					
Public Service					
Academic Support**					
Student Services					
Institutional Services	6,695,873	7,795,088	5,976,546	(1,818,542)	(23.3%)
Scholarships/Fellowships					
Plant Operations/Maintenance					
Total E&G Expenditures	6,695,873	7,795,088	5,976,546	(1,818,542)	(23.3%)
Transfers out of agency					
Athletics					
Other					
Total Expenditures	6,695,873	7,795,088	5,976,546	(1,818,542)	(23.3%)
Expenditures by Object:					
Salaries	2,352,798	2,562,300	2,670,000	107,700	4.2%
Other Compensation	17,599	17,600	18,400	800	4.5%
Related Benefits	912,826	1,066,900	1,015,000	(51,900)	(4.9%)
Total Personal Services	3,283,223	3,646,800	3,703,400	56,600	1.6%
Travel	79,314	80,000	80,000		
Operating Services	133,242	150,000	140,000	(10,000)	(6.7%)
Supplies	10,373	35,205	20,000	(15,205)	(43.2%)
Total Operating Expenses	222,929	265,205	240,000	(25,205)	(9.5%)
Professional Services	2,807,784	3,457,565	1,633,251	(1,824,314)	(52.8%)
Other Charges					
Debt Services					
Interagency Transfers	368,941	395,518	379,895	(15,623)	(4.0%)
Total Other Charges	3,176,725	3,853,083	2,013,146	(1,839,937)	(47.8%)
General Acquisitions	12,996	30,000	20,000	(10,000)	(33.3%)
Library Acquisitions					
Major Repairs					
Total Acquisitions and Major Repairs	12,996	30,000	20,000	(10,000)	(33.3%)
Unallotted					
Total Expenditures	6,695,873	7,795,088	5,976,546	(1,818,542)	(23.3%)

University of Louisiana System

Financing Other Than State Funds Appropriations

Source:

	ACUTAL 2023-2024	BUDGETED 2023-2024	BUDGETED 2024-2025	OVER /UNDER 2023-2024
Interagency Transfers:				
Medicaid				
Uncompensated Care				
Hospital Contracts				
Lab School				
Other Total				
Total Other Interagency Transfers				
Interagency Transfers - CARES Act				
Non-Recurring Self-Generated Carry Forward				
Self-Generated Funds:				
Student Fees:				
General Registration Fees				
Non-Resident Fees				
Academic Excellence Fee				
Operational Fee				
Academic Enhancement Fee				
Building Use Fee				
Building Use Fee - Act 426				
Student Services Fee				
Technology Fee				
Energy Surcharge				
University Self-Assessed Fees				
Student Self-Assessed Fees				
All Other Mandated Fees				
All Other Student Fees				
Total Student Fees:				
Hospital - Commercial/Self-Pay				
Sales and Services of Educational Activities				
State Grants and Contracts				
Organized Activities Related to Instruction				
Athletics Other than Student Fees				
Other Self-Generated Funds				
Total Self-Generated Funds	2,925,493	3,422,500	3,422,500	
Federal Funds:				
Federal Program Admin.				
Medicare				
Grants:				
Pell				
Other				
Total Federal Funds				
Interim Emergency Board				
Total Revenues Other Than State Funds Appropriations	2,925,493	3,422,500	3,422,500	

Grambling State University

Revenue/Expenditures	Actual 2023-2024	Budgeted 2023-2024	Budgeted 2024-2025	Over (Under) 2023-2024	% Change
Revenues By Source:					
State Funds:					
General Fund Direct	18,227,216	18,227,216	17,712,867	(514,349)	(2.8%)
General Fund - Restoration Amount					
Statutory Dedicated:	1,031,993	1,031,993	1,510,404	478,411	46.4%
Higher Education Initiatives Fund					
Support Education in Louisiana First (SELF)	1,031,993	1,031,993	1,010,404	(21,589)	(2.1%)
Tobacco Tax Health Care Fund					
Calcasieu Parish Fund					
LA Response Plan Fund			500,000	500,000	
Total State Funds	19,259,209	19,259,209	19,223,271	(35,938)	(0.2%)
Revenue Over Expenditures:					
Self Generated Funds					
Total Revenue Over Expenditures					
Interagency Transfers					
Self-Generated Funds	32,521,651	36,470,043	36,470,043		
Total Revenues	51,780,860	55,729,252	55,693,314	(35,938)	(0.1%)
Expenditures by Function:					
Instruction	21,362,409	22,761,295	22,911,129	149,834	0.7%
Research					
Public Service					
Academic Support**	2,998,863	3,138,065	3,195,744	57,679	1.8%
Student Services	2,208,196	2,596,999	2,568,712	(28,287)	(1.1%)
Institutional Services	9,572,251	11,200,190	10,819,038	(381,152)	(3.4%)
Scholarships/Fellowships	4,239,931	3,783,740	4,283,740	500,000	13.2%
Plant Operations/Maintenance	8,070,712	8,920,465	8,706,382	(214,083)	(2.4%)
Total E&G Expenditures	48,452,362	52,400,754	52,484,745	83,991	0.2%
Transfers out of agency					
Athletics	3,328,498	3,328,498	3,208,569	(119,929)	(3.6%)
Other					
Total Expenditures	51,780,860	55,729,252	55,693,314	(35,938)	(0.1%)
Expenditures by Object:					
Salaries	25,278,188	28,130,960	27,702,893	(428,067)	(1.5%)
Other Compensation	331,074	350,116	342,517	(7,599)	(2.2%)
Related Benefits	11,025,792	11,139,526	11,829,354	689,828	6.2%
Total Personal Services	36,635,054	39,620,602	39,874,764	254,162	0.6%
Travel	246,301	331,728	257,949	(73,779)	(22.2%)
Operating Services	3,349,191	4,075,211	4,105,839	30,628	0.8%
Supplies	561,489	654,671	540,251	(114,420)	(17.5%)
Total Operating Expenses	4,156,981	5,061,610	4,904,039	(157,571)	(3.1%)
Professional Services	3,006,016	2,977,139	2,490,804	(486,335)	(16.3%)
Other Charges	7,674,960	7,138,521	7,510,669	372,148	5.2%
Debt Services					
Interagency Transfers					
Total Other Charges	10,680,976	10,115,660	10,001,473	(114,187)	(1.1%)
General Acquisitions	85,541	726,279	707,937	(18,342)	(2.5%)
Library Acquisitions	222,308	205,101	205,101		
Major Repairs					
Total Acquisitions and Major Repairs	307,849	931,380	913,038	(18,342)	(2.0%)
Unallotted					
Total Expenditures	51,780,860	55,729,252	55,693,314	(35,938)	(0.1%)

Grambling State University

Financing Other Than State Funds Appropriations

Source:

	ACTUAL 2023-2024	BUDGETED 2023-2024	BUDGETED 2024-2025	OVER /UNDER 2023-2024
Interagency Transfers:				
Medicaid				
Uncompensated Care				
Hospital Contracts				
Lab School				
Other Total				
Total Other Interagency Transfers				
Non-Recurring Self-Generated Carry Forward				
Self-Generated Funds:				
Student Fees:				
General Registration Fees	26,198,826	29,875,091	30,375,478	500,387
Non-Resident Fees	2,311,271	2,515,452	2,682,565	167,113
Academic Excellence Fee	1,144,090	1,150,000	1,144,000	(6,000)
Operational Fee	629,250	630,000	629,200	(800)
Academic Enhancement Fee				
Building Use Fee				
Building Use Fee - Act 426				
Student Services Fee				
Technology Fee				
Energy Surcharge				
University Self-Assessed Fees				
Student Self-Assessed Fees				
All Other Mandated Fees				
All Other Student Fees	1,402,266	1,583,000	1,398,000	(185,000)
Total Student Fees:	31,685,702	35,753,543	36,229,243	475,700
Hospital - Commercial/Self-Pay				
Sales and Services of Educational Activities				
State Grants and Contracts				
Organized Activities Related to Instruction				
Athletics Other than Student Fees				
Other Self-Generated Funds	835,950	716,500	240,800	(475,700)
Proprietary School Fund Account				
Total Self-Generated Funds	32,521,651	36,470,043	36,470,043	
Federal Funds:				
Federal Program Admin.				
Medicare				
Grants:				
Pell				
Other				
Total Federal Funds				
Interim Emergency Board				
Total Revenues Other Than State Funds Appropriations	32,521,651	36,470,043	36,470,043	

Grambling State University

BOR ATH 1 Actual 2023-2024	Men's	Men's	Other	All	All	Other	Total
Revenue Category:	Football	Basketball	Men's Sports	Women's Athletics	Concessions Prog. Sales	Activities	
Ticket Sales	1,784,164	5,412	1,223	4,989			1,795,788
Media							
Post Season Play (Tourn./Bowl)		48,275					48,275
Game Guarantees	946,820	475,949	57,500	113,000			1,593,269
Foundations/Clubs <small>(Other Private Gifts)</small>						6,500	6,500
Student Athletic Fees*						1,158,150	1,158,150
Parking Fees						69,801	69,801
Conference Distributions						1,000,000	1,000,000
Corporate Sponsorships							
Interest on Investments							
Other Income						56,906	56,906
CWSP-Federally Funded Portion							
Other Auxiliary Profits							
Transfers from Unrestricted E&G*						3,203,498	3,203,498
Transfers from Other Funds						3,280,672	3,280,672
Gender Equity						125,000	125,000
Total Revenue for Athletics	2,730,984	529,636	58,723	117,989		8,900,527	12,337,859

BOR ATH 2 Actual 2023-2024	All Athletic	Men's	Men's	Men's	Other	All	Other	All	Total
Expense Category:	Admin/General	Football	Basketball	Baseball	Men's Sports	Women's Athletics	Activities	Concessions Programs	
Salaries/Wages/Student Help	1,043,611	1,298,011	484,755	122,773	42,179	674,516			3,665,845
Fringe Benefits	364,041	342,378	158,220	33,626	12,995	210,861			1,122,121
Extra Help (Temporary)	27,984	13,874	8,839			13,447			64,144
CWSP									
Game Guarantees		40,000							40,000
Athletic Scholarships		1,317,172	280,767	213,700	176,500	1,527,732			3,515,871
Med. Insurance/Injury Claims	333,728								333,728
Travel	185,687	366,665	112,135	59,269	37,051	351,387	2,832		1,115,026
Equipment	8,288								8,288
Operating Services	144,088	277,703	35,537	5,475	22,258	61,902	5,665		552,628
Charge Backs									
Debt Service									
Other Expenses	263,130	252,901	70,644	72,822	1,045,003	150,052	65,656		1,920,208
Transfers to Other Funds									
Fund/Account									
Total Athletic Expenses	2,370,557	3,908,704	1,150,897	507,665	1,335,986	2,989,897	74,153		12,337,859

Grambling State University

Form BOR-ATH-1 Fiscal Year 2024-2025 Budgeted			Other	All	All	Other	
Revenue Category:	Football	Men's Basketball	Men's Sports	Women's Athletics	Concessions Program Sales	Activities	Total
Ticket Sales	1,934,164	1,250	1,250	1,250		-	1,937,914
Media						-	-
Post Season Play (Tourn./Bowl)	-	-	-	-		-	-
Game Guarantees	375,000	550,000	55,000	125,000		-	1,105,000
Foundations/Clubs (Other Private Gifts)						325,000	325,000
Student Athletic Fees*						1,148,484	1,148,484
Parking Fees	-	-	-	-		204,250	204,250
Conference Distributions	-	-	-	-		1,500,000	1,500,000
Corporate Sponsorships	-	-	-	-		-	-
Interest on Investments	-	-	-	-		-	-
Other Income	-	-	-	-		75,000	75,000
CWSP-Federally Funded Portion	-	-	-	-		-	-
Other Auxiliary Profits	-	-	-	-		-	-
Transfers from Unrestricted E&G*	-	-	-	-		3,083,569	3,083,569
Transfers from Other Funds	-	-	-	-		2,472,729	2,472,729
Gender Equity	-	-	-	-		125,000	125,000
Total Revenue for Athletics	2,309,164	551,250	56,250	126,250	-	8,934,032	11,976,946

Form BOR-ATH-2 Fiscal Year 2024-2025 Budgeted	All Athletic		Men's	Men's	Other	All Women's	Other	All Concession	
Expense Category:	Admin/General	Football	Basketball	Baseball	Men's Sports	Athletics	Activities	Program Sales	Total
Salaries/Wages/Student Help	1,157,816	1,165,000	483,000	191,700	42,180	714,747	-	-	3,754,443
Fringe Benefits	416,813	419,400	173,880	69,012	15,184	257,309	-	-	1,351,598
Extra Help (Temporary)	62,875	26,250	8,000	8,000	-	8,000	35,132	-	148,257
CWSP	-	-	-	-	-	-	-	-	-
Game Guarantees		75,000	5,000	-	-	-	-	-	80,000
Athletic Scholarships		1,217,172	249,886	224,897	217,197	1,466,343	-	-	3,375,495
Med. Insurance/Injury Claims	352,000	-	-	-	-	-	-	-	352,000
Travel	84,350	536,835	230,640	80,250	9,680	683,507	-	-	1,625,262
Equipment	16,432	146,674	26,000	38,450	27,000	167,050	43,603	-	465,209
Operating Services	100,000	-	-	-	-	-	-	-	100,000
Charge Backs	-	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-	-
Other Expenses (Detail)	344,300	103,125	77,800	20,250	-	178,207	1,000	-	724,682
Transfers to Other Funds	-	-	-	-	-	-	-	-	-
Fund/Account (List)	-	-	-	-	-	-	-	-	-
Total Athletic Expenses	2,534,586	3,689,456	1,254,206	632,559	311,241	3,475,163	79,735	-	11,976,946

Board of Regents
 Form BOR-5
 Schedule of Unrestricted Scholarships & Fee Exemptions

Institution: Grambling State University

Type of Scholarships	Number	Avg. Value	Actual	Number Awarded		Avg. Value	Budg.
	Awarded	Per Year	2023-24	In-State	Out of State	Per Year	2024-25
Academic**	142	\$8,101	\$1,150,352	85	50	\$8,119	\$1,096,086
Athletic							
Band	152	\$3,543	\$538,500	81	70	\$3,557	\$537,058
Foreign language							
High School (High Ability)							
Honors							
LASIP							
LPB Stipend							
Music***	118	\$821	\$96,823	50	73	\$824	\$101,316
Presidential Grant							
Presidential Education Opportunity							
Freshman Award/Academic Excellence							
Freshman Achievement Scholarship							
Rally							
ROTC							
SEOG Matching							
SGA							
SGA President - Housing	3	\$7,220	\$21,660	3	1	\$7,220	\$28,880
SSIG Matching							
Summer Orientation							
University							
Total Other Scholarships							
List Other Scholarships							
General Administration							
For Our Future Board Scholarships	6	\$4,564	\$27,385	4	2	\$4,567	\$27,400
Call Me MISTER Scholarships							
R. F. Lewis Scholarships	6	\$7,683	\$46,098	6		\$7,833	\$47,000
Other							
Total Scholarships	427	\$4,387	\$1,873,318	229	196	\$4,324	\$1,837,740

Type of Fee Exemptions	Number Awarded	Avg. Value Per Year	Actual 2023-24	Number Awarded		Avg. Value Per Year	Budg. 2024-25
				In-State	Out of State		
TOPS Shortfall Recorded as Exemption							
Legislatively Established Tuition & Fee Exemptions							
Children of Deceased/Disabled Police, Deputy Sheriffs, Adult Probation/Parole Officers (17:1681.1)	3	\$10,628	31,883	3	1	\$10,000	\$40,000
Children of Deceased/Disabled Firefighters (17:1682.1)							
Children of Deceased/Disabled Sanitation Workers (17:1683.1)							
Children of Deceased/Disabled Teachers and School Employees (17:1684)							
Children of Deceased/Disabled Correctional Officers (17:1685.1)							
Senior Citizens (17:1807)	27	\$3,142	\$84,824	22	5	\$3,148	\$85,000
Louisiana National Guard (29:36.1)	59	\$2,622	\$154,688	46	14	\$2,667	\$160,000
Hardship Waivers (17:3351)							
Others							
Other Tuition & Fee Exemptions							
Faculty/Staff	119	\$1,915	\$227,931	120	5	\$1,920	\$240,000
Faculty Dependents	44	\$3,860	\$169,818	44	1	\$3,889	\$175,000
Others							
State Aid Exemption	67	\$7,216	\$483,465	65	2	\$7,254	\$486,000
Tuition National Student Exchange							
Academic Common Market							
Army ROTC Room and Board							
Non-Resident Tuition and Fee Exemptions							
Academic							
Graduate Assistantships/Fellowships							
Other							
Non Resident Fee - Board/Pres/International	153	\$5,219	\$798,513		152	\$5,263	\$800,000
Non Resident Fee - Ambassador							
Non Resident Fee - Other	75	\$6,065	\$454,908		75	\$6,133	\$460,000
Non Resident Fee - Presidential Scholar							
Non Resident Fee - UL Board (aka Board of Trustees)							
Other (List - Use continuation sheet if necessary.)							
Total Fee Exemptions	547	\$4,327	2,366,613	300	255	\$4,407	2,446,000
Total Scholarships and Fee Exemptions *	974	\$4,353	4,239,931	529	451	\$4,371	4,283,740

*These are preliminary and unaudited and excludes Athletic Scholarships.

**The scholarship total in this line consist of the following areas: Academic Achievement Award, Board of Supervisors, General Administration, and the Presidential Scholarships.

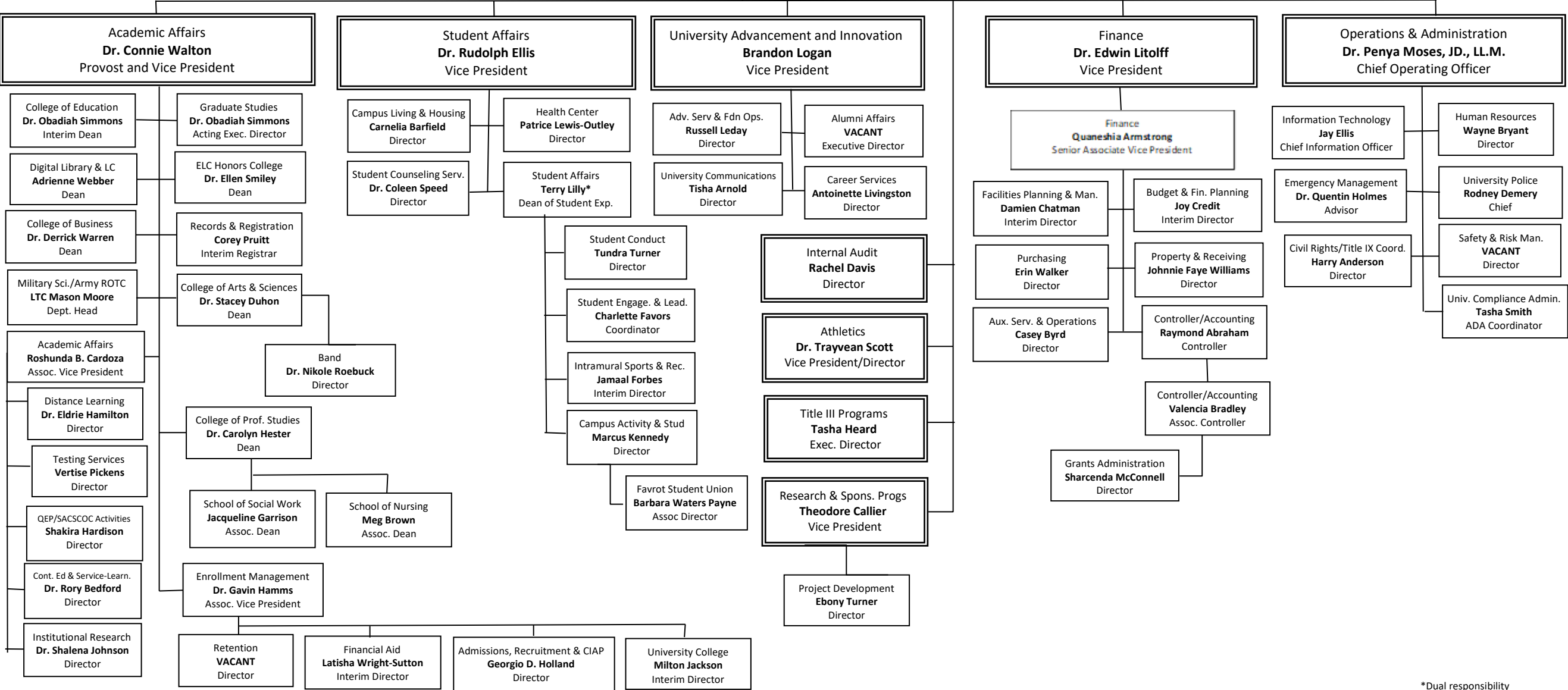
***The scholarship total in this line are for the following areas: Choir, Orchestra, Jazz, and Symphonic within the Music area.



ORGANIZATIONAL CHART
8/01/2024

University of Louisiana System Board of Supervisors

Dr. Martin Lemelle Jr.
President



*Dual responsibility

Louisiana Tech University

Revenue/Expenditures	Actual 2023-2024	Budgeted 2023-2024	Budgeted 2024-2025	Over (Under) 2023-2024	% Change
Revenues By Source:					
State Funds:					
General Fund Direct	37,756,091	37,756,091	35,901,290	(1,854,801)	(4.9%)
General Fund - Restoration Amount					
Statutory Dedicated:	1,953,260	1,953,260	2,412,397	459,137	23.5%
Higher Education Initiatives Fund					
Support Education in Louisiana First (SELF)	1,953,260	1,953,260	1,912,397	(40,863)	(2.1%)
Tobacco Tax Health Care Fund					
Calcasieu Parish Fund					
LA Response Plan Fund			500,000	500,000	
Total State Funds	39,709,351	39,709,351	38,313,687	(1,395,664)	(3.5%)
Revenue Over Expenditures:					
Self Generated Funds					
Total Revenue Over Expenditures					
Interagency Transfers					
Self-Generated Funds	94,974,451	103,355,648	103,355,648		0.0%
Total Revenues	134,683,802	143,064,999	141,669,335	(1,395,664)	(1.0%)
Expenditures by Function:					
Instruction	42,736,659	45,263,044	49,246,888	3,983,844	8.8%
Research	11,115,807	11,845,763	14,070,480	2,224,717	18.8%
Public Service	104,585	110,053	126,504	16,451	14.9%
Academic Support**	13,137,514	14,189,334	14,485,224	295,890	2.1%
Student Services	4,853,019	5,056,750	6,218,309	1,161,559	23.0%
Institutional Services	12,943,558	14,005,200	13,795,998	(209,202)	(1.5%)
Scholarships/Fellowships	33,751,098	35,819,596	25,667,216	(10,152,380)	(28.3%)
Plant Operations/Maintenance	12,898,922	13,632,619	14,916,076	1,283,457	9.4%
Total E&G Expenditures	131,541,162	139,922,359	138,526,695	(1,395,664)	(1.0%)
Transfers out of agency					
Athletics	3,142,640	3,142,640	3,142,640		
Other					
Total Expenditures	134,683,802	143,064,999	141,669,335	(1,395,664)	(1.0%)
Expenditures by Object:					
Salaries	54,215,170	56,257,532	61,169,409	4,911,877	8.7%
Other Compensation	3,018,993	4,280,466	5,589,683	1,309,217	30.6%
Related Benefits	24,868,152	26,572,998	26,316,316	(256,682)	(1.0%)
Total Personal Services	82,102,315	87,110,996	93,075,408	5,964,412	6.8%
Travel	278,002	445,519	728,857	283,338	63.6%
Operating Services	8,575,119	8,800,777	9,468,828	668,051	7.6%
Supplies	1,317,790	1,701,120	2,229,024	527,904	31.0%
Total Operating Expenses	10,170,911	10,947,416	12,426,709	1,479,293	13.5%
Professional Services	177,060	257,162	296,200	39,038	15.2%
Other Charges	37,207,456	39,273,292	29,173,255	(10,100,037)	(25.7%)
Debt Services					
Interagency Transfers	3,474,848	3,627,568	3,988,071	360,503	9.9%
Total Other Charges	40,859,364	43,158,022	33,457,526	(9,700,496)	(22.5%)
General Acquisitions	151,389	245,877	679,370	433,493	176.3%
Library Acquisitions	1,399,823	1,602,688	2,030,322	427,634	26.7%
Major Repairs					
Total Acquisitions and Major Repairs	1,551,212	1,848,565	2,709,692	861,127	46.6%
Unallotted					
Total Expenditures	134,683,802	143,064,999	141,669,335	(1,395,664)	(1.0%)

Louisiana Tech University

Financing Other Than State Funds Appropriations

Source:

	ACTUAL 2023-2024	BUDGETED 2023-2024	BUDGETED 2024-2025	OVER /UNDER 2023-2024
Interagency Transfers:				
Medicaid				
Uncompensated Care				
Hospital Contracts				
Lab School				
Other Total				
Total Other Interagency Transfers				
Non-Recurring Self-Generated Carry Forward				
Self-Generated Funds:				
Student Fees:				
General Registration Fees	76,289,586	73,995,000	74,026,000	31,000
Non-Resident Fees	8,373,135	8,293,000	9,943,000	1,650,000
Academic Excellence Fee	2,038,335	1,951,000	2,139,000	188,000
Operational Fee	1,173,913	1,123,000	1,232,000	109,000
Academic Enhancement Fee				
Building Use Fee				
Building Use Fee - Act 426				
Student Services Fee	1,286,372	1,303,000	1,356,000	53,000
Technology Fee				
Energy Surcharge				
University Self-Assessed Fees	1,322,885	1,202,000	165,000	(1,037,000)
Student Self-Assessed Fees				
All Other Mandated Fees	386,990	386,000	386,000	
All Other Student Fees	137,895	104,100	138,000	33,900
Total Student Fees:	91,009,111	88,357,100	89,385,000	1,027,900
Hospital - Commercial/Self-Pay				
Sales and Services of Educational Activities				
State Grants and Contracts				
Organized Activities Related to Instruction	189,765	218,000	190,000	(28,000)
Athletics Other than Student Fees				
Other Self-Generated Funds	3,775,575	14,780,548	13,780,648	(999,900)
Proprietary School Fund Account				
Total Self-Generated Funds	94,974,451	103,355,648	103,355,648	
Federal Funds:				
Federal Program Admin.				
Medicare				
Grants:				
Pell				
Other				
Total Federal Funds				
Interim Emergency Board				
Total Revenues Other Than State Funds Appropriations	94,974,451	103,355,648	103,355,648	

Louisiana Tech University

BOR ATH 1 Actual 2023-2024	Men's	Men's	Other	All	All	Other	Total
Revenue Category:	Football	Basketball	Men's Sports	Women's Athletics	Concessions Prog. Sales	Activities	
Ticket Sales	602,263	158,177	270,118	74,280			1,104,838
Media							
Post Season Play (Tourn./Bowl)		1,960	238,804	12,115			252,879
Game Guarantees	1,550,000	335,000	18,500	82,500			1,986,000
Foundations/Clubs <small>(Other Private Gifts)</small>						74,491	74,491
Student Athletic Fees*							
Parking Fees							
Conference Distributions						3,730,194	3,730,194
Corporate Sponsorships						390,000	390,000
Interest on Investments							
Other Income	3,570	798	24,137	25,622	88,146	305,373	447,646
CWSP-Federally Funded Portion	1,500					2,385	3,885
Other Auxiliary Profits							
Transfers from Unrestricted E&G*	1,233,732	356,692	442,967	859,249			2,892,640
Transfers from Other Funds	766,433	221,588	275,185	533,794			1,797,000
Gender Equity				250,000			250,000
Total Revenue for Athletics	4,157,498	1,074,215	1,269,711	1,837,560	88,146	4,502,443	12,929,573

BOR ATH 2 Actual 2023-2024	All	Men's	Men's	Men's	Other	All	Other	All	Total
Expense Category:	Athletic Admin/General	Football	Basketball	Baseball	Men's Sports	Women's Athletics	Activities	Concessions Programs	
Salaries/Wages/Student Help	1,735,533	2,104,557	599,750	234,132	167,308	1,093,042	470,897		6,405,219
Fringe Benefits	636,399	876,122	264,209	103,174	72,782	475,170	190,329		2,618,185
Extra Help (Temporary)	301,982	163,533	164,150	56,170		155,920			841,755
CWSP									
Game Guarantees		400,000	142,305	125,549		25,000			692,854
Athletic Scholarships		2,242,798	331,255	308,923	381,910	967,278	41,400		4,273,564
Med. Insurance/Injury Claims	402,926								402,926
Travel	41,039	1,097,858	543,716	450,709	299,497	1,258,886	8,256		3,699,961
Equipment	52,238	31,049		2,871	31,245	37,318	14,376		169,097
Operating Services	1,646,886	1,312,690	205,853	440,691	56,470	414,414	137,351		4,214,355
Charge Backs									
Debt Service									
Other Expenses	207,679					144	359		208,182
Transfers to Other Funds									
Fund/Account									
Total Athletic Expenses	5,024,682	8,228,607	2,251,238	1,722,219	1,009,212	4,427,172	862,968		23,526,098

Louisiana Tech University

Form BOR-ATH-1 Fiscal Year 2024-2025 Budgeted		Men's	Other	Women's	Other	All	
Revenue Category:	Football	Basketball	Men's Sports	Athletics	Activities	Concessions Prog. Sales	Total
Ticket Sales	650,000	171,000	290,000	97,000		100,000	1,308,000
Media						700,000	700,000
Post Season Play (Tourn./Bowl)	-	-	-	-		175,000	175,000
Game Guarantees	2,000,000	250,000	11,500	67,500		-	2,329,000
Foundations/Clubs (Other Private Gifts)						2,071,000	2,071,000
Student Athletic Fees*						-	-
Parking Fees	-	-	-	-		-	-
Conference Distributions	-	-	-	-		2,900,000	2,900,000
Corporate Sponsorships	-	-	-	-		330,000	330,000
Interest on Investments	-	-	-	-		-	-
Other Income	-	-	-	-	125,000	75,000	200,000
CWSP-Federally Funded Portion	-	-	-	-		-	-
Other Auxiliary Profits	-	-	-	-		-	-
Transfers from Unrestricted E&G*	1,163,639	389,946	421,512	917,543		-	2,892,640
Transfers from Other Funds	1,532,673	513,612	555,188	1,208,527		-	3,810,000
Gender Equity	-	-	-	250,000		-	250,000
Total Revenue for Athletics	5,346,312	1,324,558	1,278,200	2,540,570	125,000	6,351,000	16,965,640

ATH-2 Fiscal Year 2024-2025 Budgeted	All Athletic	Men's Football	Men's Basketball	Other Men's Baseball	Other Men's Sports	All Women's Athletics	Other Activities	All Concession Program Sales	Total
Fringe Benefits	673,324	815,108	238,824	115,332	68,925	461,680	236,805	-	2,609,999
Extra Help (Temporary)	1,120,000	170,000	160,000	56,000	1,000	175,400	-	-	1,682,400
CWSP	-							-	-
Game Guarantees		550,000	150,000	30,000	-	51,500	-	-	781,500
Athletic Scholarships		2,200,000	345,000	310,000	385,000	1,030,000	21,000	-	4,291,000
Med. Insurance/Injury Claims	-	-	-	-	-	-	-	-	-
Travel	633,000	1,125,000	506,000	273,500	166,950	1,095,850	6,000	-	3,806,300
Equipment	-	-	-	-	-	-	-	-	-
Operating Services	2,184,000	1,000,000	175,000	220,000	54,500	362,700	143,000	-	4,139,200
Charge Backs	-	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-	-
Other Expenses (Detail)	171,000	-	-	-	-	-	-	-	171,000
Transfers to Other Funds	-	-	-	-	-	-	-	-	-
Fund/Account (List)	-	-	-	-	-	-	-	-	-
Total Athletic Expenses	6,900,024	7,991,016	2,210,824	1,374,832	861,375	4,375,949	1,074,805	-	24,788,826

Board of Regents

Form BOR-5

Schedule of Unrestricted Scholarships & Fee Exemptions

Institution:

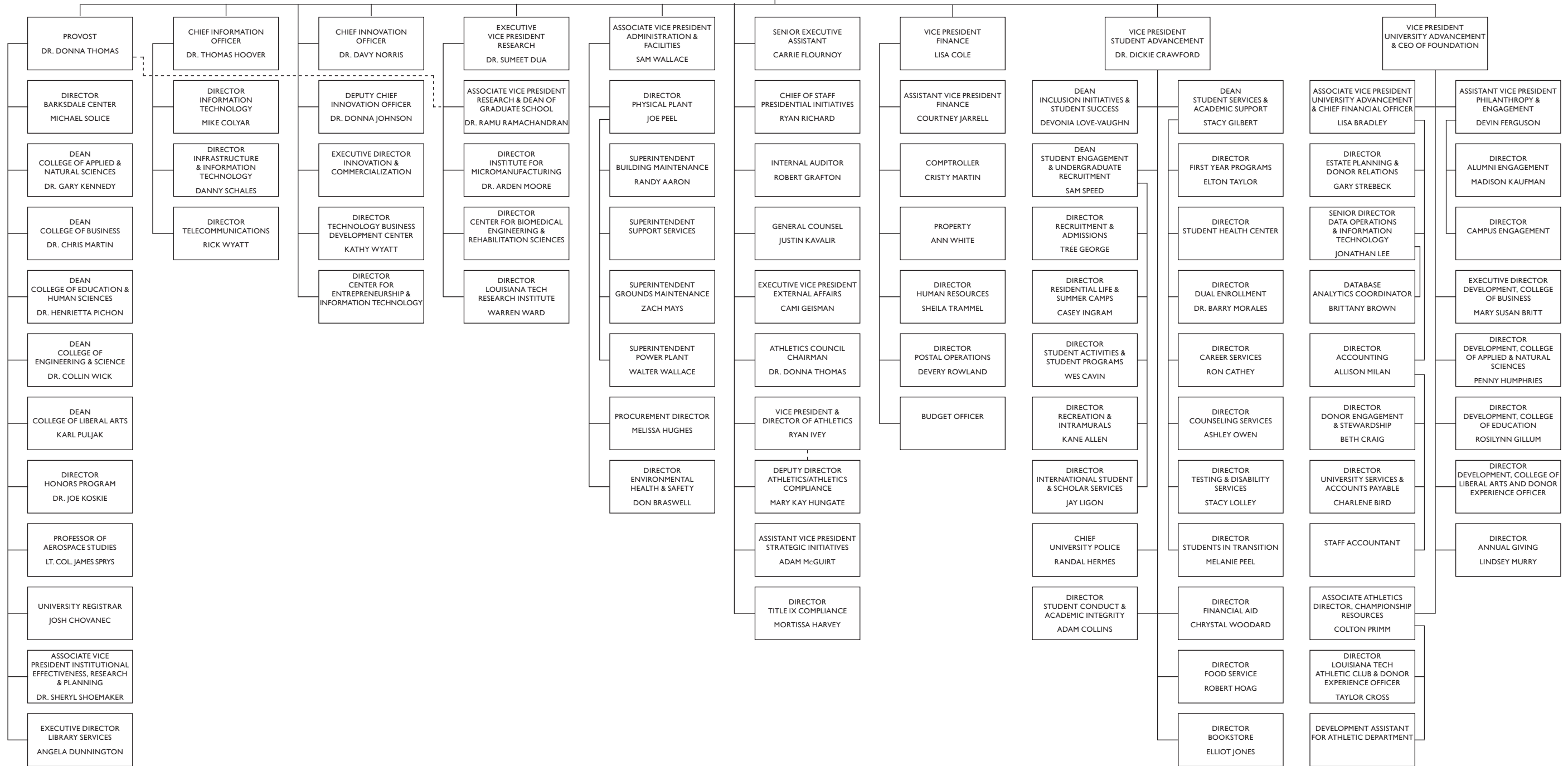
Louisiana Tech University

Type of Scholarships	Number	Average Value	Actual	Number	Awarded	Average Value	Budgeted
	Awarded	Per Year	2023-2024	In-State	Out of State	Per Year	2024-25
Academic	4105	\$2,375	\$9,748,728	4,733		\$1,388	\$6,569,695
Athletic							
Band	339	\$660	\$223,790	339		\$660	\$223,800
Foreign language							
High School							
Honors							
LASIP							
LPB Stipend							
Music	29	\$553	\$16,025	29		\$552	\$16,000
Presidential Grant	367	\$9,318	\$3,419,800	400		\$9,344	\$3,737,650
Presidential Education Opportunity							
Freshman Award/Academic Excellence							
Freshman Achievement Scholarship							
Rally							
ROTC							
SEOG Matching							
SGA							
SSIG Matching							
Summer Orientation							
University	251	\$931	\$233,659	258		\$933	\$240,600
Total Other Scholarships							
For Our Future and R. F. Lewis Scholarships	22	\$5,659	\$124,499	22		\$5,664	\$124,600
Total Scholarships	5113	\$2,692	13,766,501	5,781	0	\$1,888	10,912,345

Type of Fee Exemptions							
Legislatively Established Tuition & Fee Exemptions							
Children of Deceased/Disabled Police, Deputy Sheriffs, Adult Probation/Parole Officers (17:1681.1)	2	\$9,355	\$18,710	2		\$9,650	\$19,300
Children of Deceased/Disabled Firefighters (17:1682.1)	3	\$8,138	\$24,413	3		\$8,133	\$24,400
Children of Deceased/Disabled Sanitation Workers (17:1683.1)							
Children of Deceased/Disabled Teachers and School Employees (17:1684)							
Children of Deceased/Disabled Correctional Officers (17:1685.1)							
Senior Citizens (17:1807)	186	\$3,776	\$702,288	186		\$3,776	\$702,300
Louisiana National Guard (29:36.1)	88	\$5,345	\$470,384	88		\$5,345	\$470,400
Hardship Waivers (17:3351)	121	\$1,932	\$233,751	0			\$0
Others :							
CTEP	8	\$3,335	\$26,680	8		\$3,338	\$26,700
Veterans	217	\$8,221	\$1,784,000	217		\$8,221	\$1,784,000
Gender Equity	100	\$10,406	\$1,040,577	100		\$10,400	\$1,040,000
Graduate Teaching and Research Assistants				132		\$1,766	\$233,135
Other Tuition & Fee Exemptions							
Faculty/Staff	28	\$7,728	\$216,394	29		\$7,786	\$225,800
Faculty Dependents	236	\$3,279	\$773,930	236		\$3,279	\$773,900
Institutional :							
ICP	11	\$2,493	\$27,421	11		\$2,455	\$27,000
Teacher Tuition Exemption	52	\$2,234	\$116,168	53		\$2,264	\$120,000
BPCC/LDCC Faculty/Staff Exemptions	5	\$7,505	\$37,527	5		\$7,520	\$37,600
Others :							
Student Government Association Officers	4	\$6,707	\$26,829	4		\$7,000	\$28,000
International Exchange	7	\$13,327	\$93,292	7		\$13,457	\$94,200
Dual Enrollment High School Students	2356	\$2,873	\$6,767,748	0			\$0
Board of Regents Fellowships	5	\$5,189	\$25,945	5		\$5,000	\$25,000
Non-Resident Tuition and Fee Exemptions							
Academic	734	\$9,267	\$6,802,104		900	\$9,262	\$8,336,036
Graduate Assistantships/Fellowships	179	\$5,325	\$953,162		179	\$5,325	\$953,200
Total Fee Exemptions	4342	\$4,639	\$20,141,323	1,086	1,079	\$6,892	14,920,971
Total Scholarships and Fee Exemptions	9455	\$3,586	\$33,907,824	6,867	1,079	\$3,251	25,833,316

**UNIVERSITY OF LOUISIANA SYSTEM
BOARD OF SUPERVISORS**

**PRESIDENT
DR. JAMES B. HENDERSON**



In the absence of the President, the hierarchy of responsible charge shall be: (1) Provost (2) Vice President for Finance

ORGANIZATION CHART FOR LOUISIANA TECH UNIVERSITY
MEMBER, UNIVERSITY OF LOUISIANA SYSTEM

McNeese State University

Revenue/Expenditures	Actual 2023-2024	Budgeted 2023-2024	Budgeted 2024-2025	Over (Under) 2023-2024	% Change
Revenues By Source:					
State Funds:					
General Fund Direct	23,762,101	23,762,101	19,980,131	(3,781,970)	(15.9%)
General Fund - Restoration Amount					
Statutory Dedicated:	3,474,214	3,474,214	3,867,103	392,889	11.3%
Higher Education Initiatives Fund					
Support Education in Louisiana First (SELF)	1,259,606	1,259,606	1,233,255	(26,351)	(2.1%)
Tobacco Tax Health Care Fund					
Calcasieu Parish Fund	343,620	343,620	681,775	338,155	98.4%
LA Response Plan Fund			500,000	500,000	
Total State Funds	27,236,315	27,236,315	23,847,234	(3,389,081)	(12.4%)
Revenue Over Expenditures:					
Self Generated Funds					
Total Revenue Over Expenditures					
Interagency Transfers					
Self-Generated Funds	41,858,327	49,389,120	49,389,120		
Total Revenues	69,094,642	76,625,435	73,236,354	(3,389,081)	(4.4%)
Expenditures by Function:					
Instruction	28,618,973	31,818,349	31,082,153	(736,196)	(2.3%)
Research	587,811	564,776	604,717	39,941	7.1%
Public Service					
Academic Support**	5,106,394	5,626,081	5,872,744	246,663	4.4%
Student Services	3,351,463	3,953,369	4,137,079	183,710	4.6%
Institutional Services	7,967,409	8,191,699	8,210,128	18,429	0.2%
Scholarships/Fellowships	5,924,834	6,020,577	6,020,577		
Plant Operations/Maintenance	5,888,565	7,769,146	7,117,906	(651,240)	(8.4%)
Total E&G Expenditures	57,445,449	63,943,997	63,045,304	(898,693)	(1.4%)
Transfers out of agency	4,390,387.00	4,771,269.00	3,176,880.00	(1,594,389)	(33.4%)
Athletics	4,124,319	4,124,319	4,229,583	105,264	2.6%
Other	3,134,487	3,785,850	2,784,587	(1,001,263)	(26.4%)
Total Expenditures	69,094,642	76,625,435	73,236,354	(3,389,081)	(4.4%)
Expenditures by Object:					
Salaries	30,039,183	31,558,417	31,921,956	363,539	1.2%
Other Compensation	536,575	324,831	391,230	66,399	20.4%
Related Benefits	14,177,467	15,231,077	14,307,777	(923,300)	(6.1%)
Total Personal Services	44,753,225	47,114,325	46,620,963	(493,362)	(1.0%)
Travel	50,171	43,200	43,350	150	0.3%
Operating Services	4,975,343	4,896,763	4,763,153	(133,610)	(2.7%)
Supplies	420,564	712,170	735,620	23,450	3.3%
Total Operating Expenses	5,446,078	5,652,133	5,542,123	(110,010)	(1.9%)
Professional Services	334,541	325,250	409,900	84,650	26.0%
Other Charges	13,272,571	14,010,746	13,114,747	(895,999)	(6.4%)
Debt Services					
Interagency Transfers	4,390,387	4,771,269	3,176,880	(1,594,389)	(33.4%)
Total Other Charges	17,997,499	19,107,265	16,701,527	(2,405,738)	(12.6%)
General Acquisitions	162,952	3,861,712	3,482,241	(379,471)	(9.8%)
Library Acquisitions	129,097	140,000	139,500	(500)	(0.4%)
Major Repairs	605,791	750,000	750,000		
Total Acquisitions and Major Repairs	897,840	4,751,712	4,371,741	(379,971)	(8.0%)
Unallotted					
Total Expenditures	69,094,642	76,625,435	73,236,354	(3,389,081)	(4.4%)

McNeese State University

Financing Other Than State Funds Appropriations

Source:

	ACUTAL 2023-2024	BUDGETED 2023-2024	BUDGETED 2024-2025	OVER /UNDER 2023-2024
Interagency Transfers:				
Medicaid				
Uncompensated Care				
Hospital Contracts				
Lab School				
Other Total				
Total Other Interagency Transfers				
Non-Recurring Self-Generated Carry Forward				
Self-Generated Funds:				
Student Fees:				
General Registration Fees	35,367,702	43,679,052	42,660,090	(1,018,962)
Non-Resident Fees	463,118	312,167	480,790	168,623
Academic Excellence Fee	1,290,659	1,229,875	1,346,199	116,324
Operational Fee	651,942	623,023	679,577	56,554
Academic Enhancement Fee				
Building Use Fee				
Building Use Fee - Act 426				
Student Services Fee				
Technology Fee				
Energy Surcharge				
University Self-Assessed Fees	538,160	499,602	564,264	64,662
Student Self-Assessed Fees				
All Other Mandated Fees				
All Other Student Fees	232,429	176,200	224,200	48,000
Total Student Fees:	38,544,010	46,519,919	45,955,120	(564,799)
Hospital - Commercial/Self-Pay				
Sales and Services of Educational Activities				
State Grants and Contracts				
Organized Activities Related to Instruction				
Athletics Other than Student Fees				
Other Self-Generated Funds	3,314,317	2,869,201	3,434,000	564,799
Proprietary School Fund Account				
Total Self-Generated Funds	41,858,327	49,389,120	49,389,120	
Federal Funds:				
Federal Program Admin.				
Medicare				
Grants:				
Pell				
Other				
Total Federal Funds				
Interim Emergency Board				
Total Revenues Other Than State Funds Appropriations	41,858,327	49,389,120	49,389,120	

McNeese State University

BOR ATH 1 Actual 2023-2024	Men's	Men's	Other	All	All	Other	Total
Revenue Category:	Football	Basketball	Men's Sports	Women's Athletics	Concessions Prog. Sales	Activities	
Ticket Sales	434,615	540,333	78,453	86,065			1,139,466
Media						1,295	1,295
Post Season Play (Tourn./Bowl)							
Game Guarantees	500,042	265,000	45,500	95,500			906,042
Foundations/Clubs <small>(Other Private Gifts)</small>						1,096,346	1,096,346
Student Athletic Fees*						568,760	568,760
Parking Fees	226,290						226,290
Conference Distributions	220,710	171,028	95,901	277,850		(102)	765,387
Corporate Sponsorships	416,176	74,075	174,366	511,771			1,176,388
Interest on Investments							
Other Income						37,704	37,704
CWSP-Federally Funded Portion							
Other Auxiliary Profits						18,721	18,721
Transfers from Unrestricted E&G*	948,629	329,945	653,417	1,612,418		517,613	4,062,022
Transfers from Other Funds	698,624	142,499	252,252	358,139		587,179	2,038,693
Gender Equity				250,000			250,000
Total Revenue for Athletics	3,445,086	1,522,880	1,299,889	3,191,743		2,827,516	12,287,114

BOR ATH 2 Actual 2023-2024	All Athletic	Men's	Men's	Men's	Other Men's	All Women's	Other	All Concessions	Total
Expense Category:	Admin/General	Football	Basketball	Baseball	Sports	Athletics	Activities	Programs	
Salaries/Wages/Student Help	789,711	932,886	599,505	152,558	57,169	630,271	485,051		3,647,151
Fringe Benefits	268,712	354,410	182,153	59,569	22,141	228,912	172,421		1,288,318
Extra Help (Temporary)	53,151	5,959	7,315	16,824	150	16,526	94,095		194,020
CWSP									
Game Guarantees			21,868	43,453		37,327			102,648
Athletic Scholarships		1,787,098	330,337	255,162	314,945	1,699,793	23,213		4,410,548
Med. Insurance/Injury Claims	4,350						322,372		326,722
Travel	9,497	503,379	381,330	145,236	251,178	588,905	5,321		1,884,846
Equipment	7,178	5,554	1,979	26,768	24,725	6,873	14,224		87,301
Operating Services	203,522	120,806	261,291	46,073	9,904	181,993	33,348		856,937
Charge Backs	187,703								187,703
Debt Service									
Other Expenses	46,239	332,008	59,150	70,457	30,418	223,385	177,016		938,673
Transfers to Other Funds	30,000								30,000
Fund/Account									
Total Athletic Expenses	1,600,063	4,042,100	1,844,928	816,100	710,630	3,613,985	1,327,061		13,954,867

McNeese State University

Form BOR-ATH-1 Fiscal Year 2024-2025 Budgeted							
Revenue Category:	Football	Men's Basketball	Other Men's Sports	Women's Athletics	Other Activities	Concessions Prog. Sales	Total
Ticket Sales	1,055,000	810,000	70,000	52,500		-	1,987,500
Media						10,000	10,000
Post Season Play (Tourn./Bowl)	-	-	-	-		-	-
Game Guarantees	500,000	300,000	20,000	104,000		-	924,000
Foundations/Clubs (Other Private Gifts)						725,301	725,301
Student Athletic Fees*						574,000	574,000
Parking Fees	225,000	-	-	-		-	225,000
Conference Distributions	148,000	74,000	157,250	545,750		-	925,000
Corporate Sponsorships	699,432	259,576	174,500	444,573		621,919	2,200,000
Interest on Investments	-	-	-	-		-	-
Other Income	55,000	-	-	-		26,000	81,000
CWSP-Federally Funded Portion	-	-	-	-		-	-
Other Auxiliary Profits	-	-	-	-		19,500	19,500
Transfers from Unrestricted E&G*	785,973	193,065	599,460	1,922,200		478,885	3,979,583
Transfers from Other Funds	627,797	266,015	49,721	49,278		684,816	1,677,627
Gender Equity	-	-	-	250,000		-	250,000
Total Revenue for Athletics	4,096,202	1,902,656	1,070,931	3,368,301	-	3,140,421	13,578,511

ATH-2 Fiscal Year 2024-2025 Budgeted									
Expense Category:	All Athletic Adm/General	Football	Men's Basketball	Other Men's Baseball	Other Men's Sports	All Women's Athletics	Other Activities	All Concession Program Sales	Total
Salaries/Wages/Student Help	858,418	902,591	1,022,876	165,791	51,970	626,330	636,832	-	4,264,808
Fringe Benefits	237,147	307,437	273,205	56,771	21,912	213,075	184,393	-	1,293,940
Extra Help (Temporary)	40,000	-	-	12,000	-	-	39,250	-	91,250
CWSP	-	-	-	-	-	-	-	-	-
Game Guarantees		100,000	10,000	-	-	10,000	-	-	120,000
Athletic Scholarships		1,780,262	318,518	255,032	303,126	1,683,871	-	-	4,340,809
Med. Insurance/Injury Claims	-	-	-	-	-	-	346,050	-	346,050
Travel	20,000	435,000	165,000	85,000	35,000	476,500	310,000	-	1,526,500
Equipment	4,000	-	-	-	-	2,000	20,000	-	26,000
Operating Services	222,262	130,912	83,057	41,771	10,558	179,775	52,580	-	720,915
Charge Backs	-	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-	-
Other Expenses (Detail)	58,134	440,000	30,000	24,000	8,000	176,750	80,542	-	817,426
Transfers to Other Funds	30,000	-	-	-	-	-	-	-	30,000
Fund/Account (List)	-	-	-	-	-	-	-	-	-
Total Athletic Expenses	1,469,961	4,096,202	1,902,656	640,365	430,566	3,368,301	1,669,647	-	13,577,698

Board of Regents

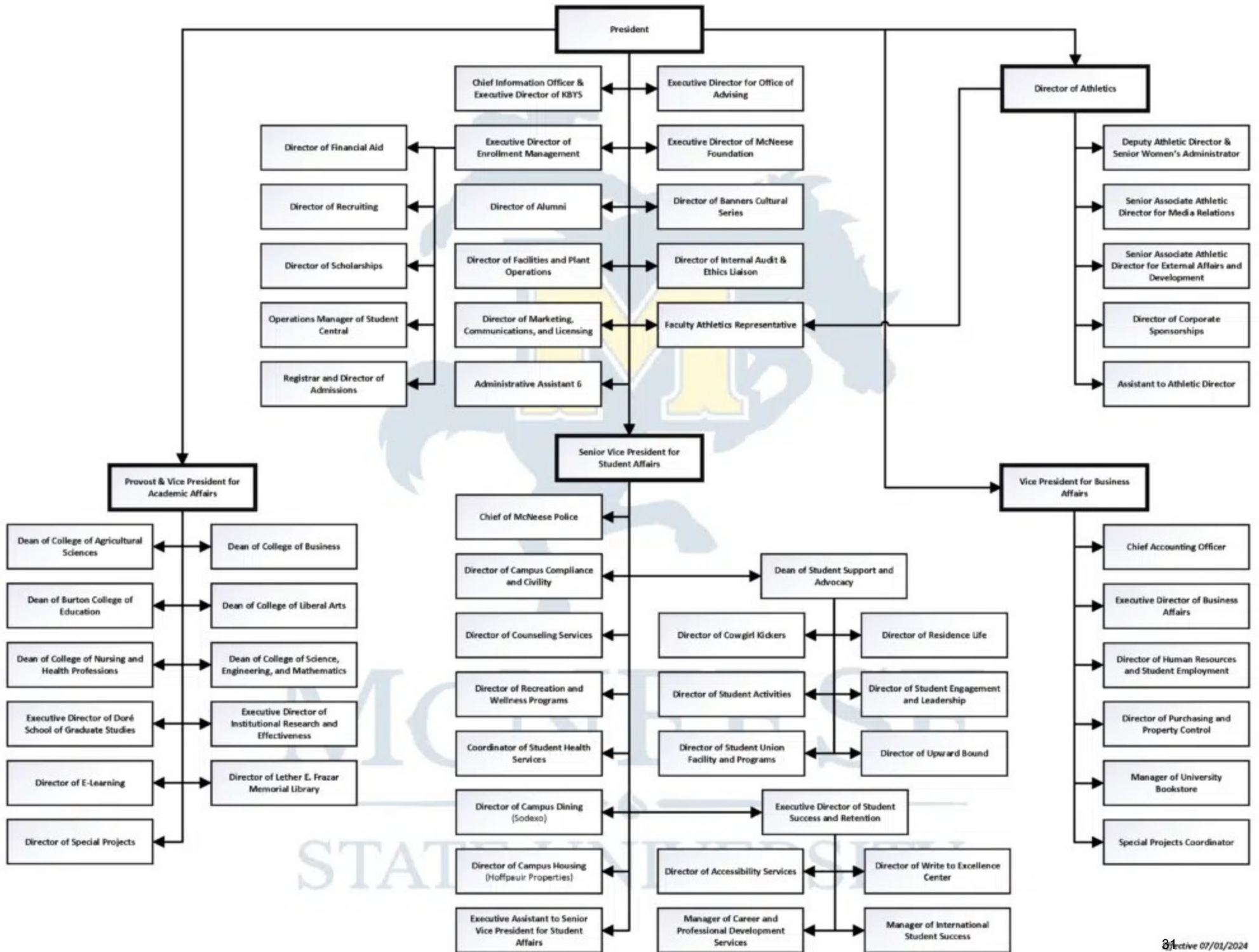
Form BOR-5

Schedule of Unrestricted Scholarships & Fee Exemptions

Institution: McNeese State University

Type of Scholarships	Number	Average Value	Actual	Number Awarded		Average Value	Budgeted
	Awarded	Per Year	2023-24	In-State	Out of State	Per Year	2024-25
Academic							
Athletic							
Band	140	\$1,772	\$248,140	140	25	\$1,606	\$265,000
Foreign language							
High School							
Honors	88	\$9,193	\$808,995	80	15	\$8,789	\$835,000
LASIP							
LPB Stipend							
Music	55	\$1,521	\$83,650	45	10	\$1,545	\$85,000
Presidential Grant	65	\$4,365	\$283,703	65	5	\$4,214	\$295,000
Presidential Education Opportunity							
Freshman Award/Academic Excellence							
Freshman Achievement Scholarship							
Rally				5	0	\$200	\$1,000
ROTC							
SEOG Matching							
SGA	6	\$3,804	\$22,826	5	1	\$3,833	\$23,000
SSIG Matching							
Summer Orientation							
University							
Total Other Scholarships	1591	\$1,935	\$3,079,235	1,270	250	\$2,126	\$3,231,577
Aspire/Achieve/Attain (On Track)	209	\$564	\$117,785	75	15	\$722	\$65,000
Cheerleaders	21	\$1,095	\$23,000	17	4	\$1,286	\$27,000
Dance Team	15	\$2,000	\$30,000	12	3	\$2,000	\$30,000
Debate	12	\$1,121	\$13,449	10	2	\$1,000	\$12,000
Distinguished Achievement Award	120	\$1,734	\$208,136	80	20	\$2,050	\$205,000
Economic Opportunity Incentive	28	\$653	\$18,297	22	5	\$926	\$25,000
Enrollment Management (Departmental)	712	\$2,492	\$1,774,361	700	25	\$2,634	\$1,909,577
For Our Future	6	\$2,680	\$16,082	6	0	\$3,333	\$20,000
Graduate	85	\$1,367	\$116,155	70	15	\$1,353	\$115,000
Graduate School	15	\$839	\$12,582	5	20	\$720	\$18,000
HB152 Award	94	\$3,540	\$332,800	90	7	\$3,505	\$340,000
International	90	\$920	\$82,800	0	90	\$889	\$80,000
Junior College/Transfer	73	\$1,380	\$100,750	65	20	\$1,412	\$120,000
Leadership	5	\$8,898	\$44,488	4	1	\$8,000	\$40,000
Non-Traditional	1	\$750	\$750	3	1	\$1,250	\$5,000
Residence Hall	101	\$1,834	\$185,250	95	15	\$1,864	\$205,000
Service Learning Award	1	\$1,000	\$1,000	10	5	\$667	\$10,000
Visual Arts	3	\$517	\$1,550	6	2	\$625	\$5,000
Total Scholarships	1945	\$2,327	\$4,526,549	1,610	306	\$2,472	4,735,577

Type of Fee Exemptions							
TOPS Shortfall Recorded as Exemption							
Legislatively Established Tuition & Fee Exemptions							
Children of Deceased/Disabled Police, Deputy Sheriffs, Adult Probation/Parole Officers (17:1681.1)	2	\$9,194	\$18,388	2	0	\$10,000	\$20,000
Children of Deceased/Disabled Firefighters (17:1682.1)							
Children of Deceased/Disabled Sanitation Workers (17:1683.1)							
Children of Deceased/Disabled Teachers and School Employees (17:1684)							
Children of Deceased/Disabled Correctional Officers (17:1685.1)							
Senior Citizens (17:1807)	28	\$1,902	\$53,267	25	0	\$1,880	\$47,000
Louisiana National Guard (29:36.1)	31	\$3,934	\$121,945	31	0	\$3,871	\$120,000
Hardship Waivers (17:3351)	22	\$247	\$5,425	37	0	\$405	\$15,000
Children of Deceased/Disabled Veterans	69	\$6,926	\$477,896	55	0	\$7,727	\$425,000
Other Tuition & Fee Exemptions							
Faculty/Staff	34	\$5,105	\$173,587	32	0	\$4,781	\$153,000
Faculty Dependents	57	\$4,843	\$276,071	57	0	\$4,123	\$235,000
Sowela Faculty/Staff	1	\$3,948	\$3,948	2	0	\$2,500	\$5,000
Others							
Graduate Assistants (In-State)	108	\$2,345	\$253,258	85	15	\$2,500	\$250,000
Non-Resident Tuition and Fee Exemptions							
Academic							
Graduate Assistantships/Fellowships							
Other - Special Achievement	12	\$1,208	\$14,500	0	15	\$1,000	\$15,000
Total Fee Exemptions	364	\$3,841	\$1,398,285	326	30	\$3,610	1,285,000
Total Scholarships and Fee Exemptions	2309	\$2,566	5,924,834	1,936	336	\$2,650	6,020,577



Nicholls State University

Revenue/Expenditures	Actual 2023-2024	Budgeted 2023-2024	Budgeted 2024-2025	Over (Under) 2023-2024	% Change
Revenues By Source:					
State Funds:					
General Fund Direct	21,899,612	21,899,612	25,863,996	3,964,384	18.1%
General Fund - Restoration Amount					
Statutory Dedicated:	1,105,969	1,105,969	1,582,831	476,862	43.1%
Higher Education Initiatives Fund					
Support Education in Louisiana First (SELF)	1,105,969	1,105,969	1,082,831	(23,138)	(2.1%)
Tobacco Tax Health Care Fund					
Calcasieu Parish Fund					
LA Response Plan Fund			500,000	500,000	
Total State Funds	23,005,581	23,005,581	27,446,827	4,441,246	19.3%
Revenue Over Expenditures:					
Self Generated Funds					
Total Revenue Over Expenditures					
Interagency Transfers					
Self-Generated Funds					
	38,529,464	45,067,731	45,067,731		0.0%
Total Revenues	61,535,045	68,073,312	72,514,558	4,441,246	6.5%
Expenditures by Function:					
Instruction	29,380,554	31,575,876	34,016,261	2,440,385	7.7%
Research	397,038	438,271	334,141	(104,130)	(23.8%)
Public Service	97,373	277,347	250,182	(27,165)	(9.8%)
Academic Support**	6,128,156	6,334,699	7,026,718	692,019	10.9%
Student Services	3,758,388	4,060,091	4,210,547	150,456	3.7%
Institutional Services	8,771,666	7,793,623	8,422,686	629,063	8.1%
Scholarships/Fellowships	5,979,955	8,371,889	7,834,836	(537,053)	(6.4%)
Plant Operations/Maintenance	6,585,313	7,125,140	7,676,069	550,929	7.7%
Total E&G Expenditures	61,098,443	65,976,936	69,771,440	3,794,504	5.8%
Transfers out of agency					
Athletics	422,237		2,713,118	2,713,118	
Other	14,365	2,096,376	30,000	(2,066,376)	(98.6%)
Total Expenditures	61,535,045	68,073,312	72,514,558	4,441,246	6.5%
Expenditures by Object:					
Salaries	31,274,383	32,205,410	32,004,500	(200,910)	(0.6%)
Other Compensation	322,705	371,146	383,705	12,559	3.4%
Related Benefits	15,431,610	15,856,581	14,832,227	(1,024,354)	(6.5%)
Total Personal Services	47,028,698	48,433,137	47,220,432	(1,212,705)	(2.5%)
Travel	138,742	151,425	318,380	166,955	110.3%
Operating Services	3,631,543	3,842,883	4,531,195	688,312	17.9%
Supplies	654,374	704,001	691,807	(12,194)	(1.7%)
Total Operating Expenses	4,424,659	4,698,309	5,541,382	843,073	17.9%
Professional Services	275,327	312,008	333,358	21,350	6.8%
Other Charges	7,275,025	12,009,215	16,880,615	4,871,400	40.6%
Debt Services					
Interagency Transfers	2,026,250	2,269,022	2,187,539	(81,483)	(3.6%)
Total Other Charges	9,576,602	14,590,245	19,401,512	4,811,267	33.0%
General Acquisitions	166,726				
Library Acquisitions	338,360	351,621	351,232	(389)	(0.1%)
Major Repairs					
Total Acquisitions and Major Repairs	505,086	351,621	351,232	(389)	(0.1%)
Unallotted					
Total Expenditures	61,535,045	68,073,312	72,514,558	4,441,246	6.5%

Nicholls State University

Financing Other Than State Funds Appropriations

Source:

	ACTUAL 2023-2024	BUDGETED 2023-2024	BUDGETED 2024-2025	OVER /UNDER 2023-2024
Interagency Transfers:				
Medicaid				
Uncompensated Care				
Hospital Contracts				
Lab School				
Other Total				
Total Other Interagency Transfers				
Non-Recurring Self-Generated Carry Forward				
Self-Generated Funds:				
Student Fees:				
General Registration Fees	28,173,947	33,238,766	32,990,888	(247,878)
Non-Resident Fees	198,279	157,739	207,580	49,841
Academic Excellence Fee	1,231,453	1,471,900	1,446,943	(24,957)
Operational Fee	616,082	617,981	609,425	(8,556)
Academic Enhancement Fee				
Building Use Fee				
Building Use Fee - Act 426				
Student Services Fee				
Technology Fee				
Energy Surcharge				
University Self-Assessed Fees				
Student Self-Assessed Fees				
All Other Mandated Fees	369,415	367,885	364,140	(3,745)
All Other Student Fees	5,565,971	6,121,116	6,099,552	(21,564)
Total Student Fees:	36,155,147	41,975,387	41,718,528	(256,859)
Hospital - Commercial/Self-Pay				
Sales and Services of Educational Activities	11,441	11,442	7,315	(4,127)
State Grants and Contracts	214,404	155,000	155,000	
Organized Activities Related to Instruction				
Athletics Other than Student Fees				
Other Self-Generated Funds	2,148,472	2,925,902	3,186,888	260,986
Proprietary School Fund Account				
Total Self-Generated Funds	38,529,464	45,067,731	45,067,731	
Federal Funds:				
Federal Program Admin.				
Medicare				
Grants:				
Pell				
Other				
Total Federal Funds				
Interim Emergency Board				
Total Revenues Other Than State Funds Appropriations	38,529,464	45,067,731	45,067,731	

Nicholls State University

BOR ATH 1 Actual 2023-2024	Men's	Men's	Other	All	All	Other	Total
Revenue Category:	Football	Basketball	Men's Sports	Women's Athletics	Concessions Prog. Sales	Activities	
Ticket Sales	154,444	19,894	42,804	18,544			235,686
Media							
Post Season Play (Tourn./Bowl)							
Game Guarantees	925,000	504,147	37,000	50,500			1,516,647
Foundations/Clubs <small>(Other Private Gifts)</small>						65,094	65,094
Student Athletic Fees*						2,438,647	2,438,647
Parking Fees	25,711	2,087	5,989	1,143			34,930
Conference Distributions						681,974	681,974
Corporate Sponsorships							
Interest on Investments							
Other Income	83,766	2,227	56,242	2,710		54,056	199,001
CWSP-Federally Funded Portion							
Other Auxiliary Profits							
Transfers from Unrestricted E&G*						422,237	422,237
Transfers from Other Funds						2,079,968	2,079,968
Gender Equity							
Total Revenue for Athletics	1,188,921	528,355	142,035	72,897	0	5,741,976	7,674,184

BOR ATH 2 Actual 2023-2024	All Athletic	Men's	Men's	Men's	Other	All	Other	All	Total
Expense Category:	Admin/General	Football	Basketball	Baseball	Men's Sports	Women's Athletics	Activities	Concessions Programs	
Salaries/Wages/Student Help	851,109	667,753	281,790	175,925	131,695	574,485			2,682,757
Fringe Benefits	290,209	254,599	94,120	65,237	44,599	202,874			951,638
Extra Help (Temporary)									
CWSP									
Game Guarantees		150,000	14,000	20,685		27,000			211,685
Athletic Scholarships		1,228,092	235,454	218,293	132,493	1,158,512	62,323		3,035,167
Med. Insurance/Injury Claims									
Travel	15,234	224,643	177,310	283,763	87,143	400,481			1,188,574
Equipment	3,670		8,811			1,099			13,580
Operating Services	108,050	26,431	13,236	728	1,539	26,897			176,881
Charge Backs	121,619								121,619
Debt Service									
Other Expenses	116,307	123,306	62,442	38,460	17,771	136,574			494,860
Transfers to Other Funds									
Fund/Account									
Total Athletic Expenses	1,506,198	2,674,824	887,163	803,091	415,240	2,527,922	62,323		8,876,761

Nicholls State University

ATH-1 Fiscal Year 2024-2025 Budgeted			Other				
Revenue Category:	Football	Men's Basketball	Sports	Women's Athletics	Other Activities	Concessions Prog. Sales	Total
Ticket Sales	155,000	18,500	30,000	10,500		-	214,000
Media						-	-
Post Season Play (Tourn./Bowl)	-	-	-	-		-	-
Game Guarantees	1,125,000	455,000	-	30,000		-	1,610,000
Foundations/Clubs (Other Private Gifts)						1,802,634	1,802,634
Student Athletic Fees*						2,400,000	2,400,000
Parking Fees	5,000	-	-	-		-	5,000
Conference Distributions	-	-	-	-		650,828	650,828
Corporate Sponsorships	-	-	-	-		-	-
Interest on Investments	-	-	-	-		-	-
Other Income	6,000	2,000	2,000	2,200		325,600	337,800
CWSP-Federally Funded Portion	-	-	-	-		-	-
Other Auxiliary Profits	-	-	-	-		-	-
Transfers from Unrestricted E&G*	-	-	-	-		2,713,118	2,713,118
Transfers from Other Funds	-	-	-	-		-	-
Gender Equity	-	-	-	-		-	-
Total Revenue for Athletics	1,291,000	475,500	32,000	42,700	-	7,892,180	9,733,380

BOR-ATH-2 Fiscal Year 2024-2025 Budgeted	All Athletic		Men's	Other Men's	Other	All Women's	Other	All Concession	
Expense Category:	Adm/General	Football	Basketball	Baseball	Men's Sports	Athletics	Activities	Program Sales	Total
Salaries/Wages/Student Help	884,077	668,672	289,400	163,232	138,211	610,223	-	-	2,753,815
Fringe Benefits	264,745	242,208	87,864	59,726	43,324	217,158	-	-	915,025
Extra Help (Temporary)	-	-	-	-	-	-	-	-	-
CWSP	-	-	-	-	-	-	-	-	-
Game Guarantees		100,000	14,000	29,600	-	2,300	-	-	145,900
Athletic Scholarships		1,279,396	284,388	234,204	165,973	1,286,833	73,797	-	3,324,591
Med. Insurance/Injury Claims		-	-	-	-	-	-	-	-
Travel	13,300	390,000	280,000	160,000	120,170	438,248	-	-	1,401,718
Equipment	28,629	-	-	-	-	-	-	-	28,629
Operating Services	116,631	42,168	13,200	950	2,235	36,923	-	-	212,107
Charge Backs	121,619	-	-	-	-	-	-	-	121,619
Debt Service	-	-	-	-	-	-	-	-	-
Other Expenses (Detail)	480,065	89,258	53,500	38,010	24,183	144,960	-	-	829,976
Transfers to Other Funds	-	-	-	-	-	-	-	-	-
Fund/Account (List)	-	-	-	-	-	-	-	-	-
Total Athletic Expenses	1,909,066	2,811,702	1,022,352	685,722	494,096	2,736,645	73,797	-	9,733,380

Board of Regents
Form BOR-5
Schedule of Unrestricted Scholarships & Fee Exemptions

Institution: Nicholls State University

Type of Scholarships	Number Awarded	Avg. Value Per Year	Actual 2023-24	Number Awarded		Avg. Value Per Year	Budgeted 2024-25
				In-State	Out of State		
Academic			\$0				\$0
Athletic			\$0				\$0
Band			\$0	92	1	\$1,075	\$100,000
Foreign Language			\$0				\$0
High School			\$0				\$0
Honors			\$0				\$0
LASIP			\$0				\$0
LPB Stipend			\$0				\$0
Music	35	\$483	\$16,900	39	1	\$450	\$18,000
Presidential Grant			\$0				\$0
Presidential Education Opportunity			\$0				\$0
Freshman Award/Academic Excellence			\$0				\$0
Freshman Achievement Scholarship			\$0				\$0
Rally			\$0				\$0
ROTC			\$0				\$0
SEOG Matching			\$0				\$0
SGA			\$0				\$0
SSIG Matching			\$0				\$0
Summer Orientation			\$0				\$0
University			\$0				\$0
Total Other Scholarships	1639		\$4,493,487	2294	198		\$6,301,511
Academic Honor	829	\$3,442	\$2,853,802	790	45	\$3,444	\$2,875,471
Academic Enrichment	378	\$3,023	\$1,142,874	355	45	\$3,024	\$1,209,485
Cheerleaders	16	\$1,125	\$18,000	16		\$1,125	\$18,000
Chorus	18	\$278	\$5,000	17	1	\$278	\$5,000
Valedictorian	69	\$892	\$61,554				\$0
Retention	3	\$400	\$1,200	7	4	\$467	\$5,142
Need Based Scholarship	1	\$750	\$750	5		\$809	\$4,047
Need Based - HB 152 (ACT 377)	189	\$1,296	\$245,001	172	8	\$1,335	\$240,219
Disabled Firefighters	1	\$500	\$500	2		\$500	\$1,000
Non-Resident Scholarship	91	\$994	\$90,462		93	\$999	\$92,926
Colonel Pride	3	\$833	\$2,500	3	1	\$750	\$3,000
For Our Future	3	\$2,176	\$6,529	14		\$2,143	\$30,000
R.F. Lewis	6	\$8,466	\$50,795	5	1	\$8,704	\$52,221
Athletic Summer School	32	\$454	\$14,520	33		\$455	\$15,000
Lump Sum - Scholarships / Other			\$0	875		\$2,000	\$1,750,000
Total Scholarships	1674	\$2,694	\$4,510,387	2425	200	\$2,446	\$6,419,511

Type of Fee Exemptions	Number Awarded	Avg. Value Per Year	Actual 2023-24	Number Awarded		Avg. Value Per Year	Budgeted 2024-25
				In-State	Out of State		
TOPS Shortfall Recorded as Exemption			\$0				
Legislatively Established Tuition & Fee Exemptions							
Children of Deceased/Disabled Police, Deputy Sheriffs, Adult Probation/Parole Officers (17:1681.1)	2	\$13,486	\$26,971	2		\$13,486	\$26,971
Children of Deceased/Disabled Firefighters (17:1682.1)	1	\$7,197	\$7,197	1		\$7,197	\$7,197
Children of Deceased/Disabled Sanitation Workers (17:1683.1)			\$0				\$0
Children of Deceased/Disabled Teachers and School Employees (17:1684)			\$0				\$0
Children of Deceased/Disabled Correctional Officers (17:1685.1)			\$0				\$0
Senior Citizens (17:1807)	10	\$2,040	\$20,400	10		\$2,053	\$20,531
Louisiana National Guard (29:36.1)	15	\$3,763	\$56,450	15		\$3,881	\$58,219
Hardship Waivers (17:3351)	45	\$299	\$13,452	45		\$299	\$13,452
Others (List)							
Other Tuition & Fee Exemptions							
Faculty/Staff	29	\$2,794	\$81,031	26		\$2,813	\$73,144
Faculty Dependents	72	\$4,278	\$308,025	72		\$4,258	\$306,590
Others (List)							
Graduate Assistantships (Resident)	85	\$6,167	\$524,190	79		\$6,152	\$485,984
Teachers Tuition			\$0				\$0
Veterans Affairs	57	\$5,626	\$320,672	55		\$5,674	\$312,048
CODOFIL			\$0				\$0
SGA	4	\$5,829	\$23,314	4		\$5,637	\$22,549
National Board Certification Program			\$0				\$0
Law Enforcement Officers			\$0				\$0
Non-Resident Tuition and Fee Exemptions							
Academic	76	\$961	\$73,062		77	\$957	\$73,705
Graduate Assistantships/Fellowships	15	\$987	\$14,804		15	\$996	\$14,935
Others (List)			\$0				\$0
Total Fee Exemptions	411	\$3,576	\$1,469,568	309	92	\$3,529	\$1,415,325
Total Scholarships and Fee Exemptions	2085	\$2,868	\$5,979,955	2,734	292	\$2,589	\$7,834,836



Nicholls State University

ORGANIZATION CHART

2024-2025

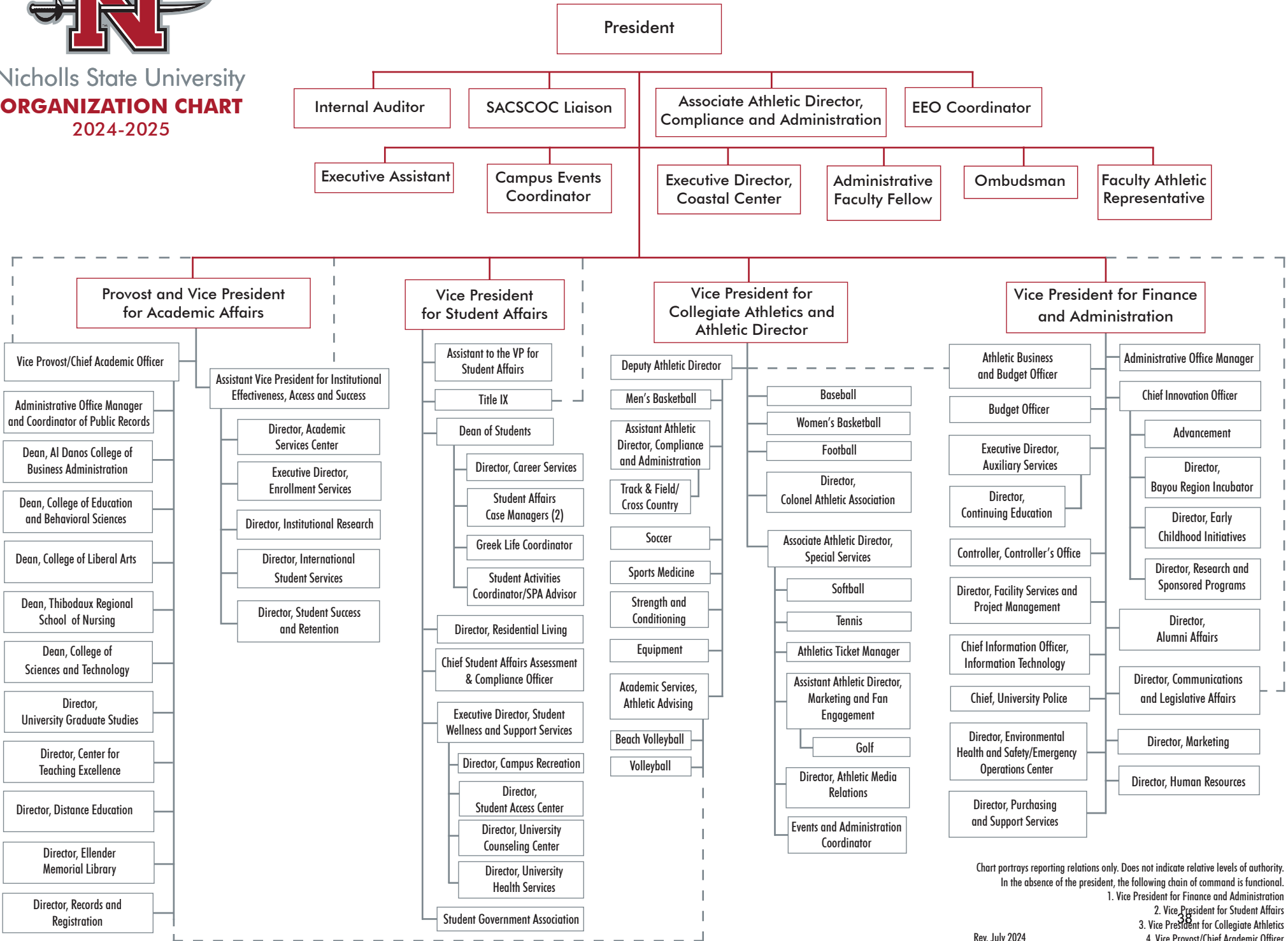


Chart portrays reporting relations only. Does not indicate relative levels of authority.
 In the absence of the president, the following chain of command is functional.
 1. Vice President for Finance and Administration
 2. Vice President for Student Affairs
 3. Vice President for Collegiate Athletics
 4. Vice Provost/Chief Academic Officer

Northwestern State University

Revenue/Expenditures	Actual 2023-2024	Budgeted 2023-2024	Budgeted 2024-2025	Over (Under) 2023-2024	% Change
Revenues By Source:					
State Funds:					
General Fund Direct	28,984,793	28,984,793	27,273,823	(1,710,970)	(5.9%)
General Fund - Restoration Amount					
Statutory Dedicated:	1,196,841	1,290,226	1,763,234	473,008	36.7%
Higher Education Initiatives Fund					
Support Education in Louisiana First (SELF)	1,196,841	1,290,226	1,263,234	(26,992)	(2.1%)
Tobacco Tax Health Care Fund					
Calcasieu Parish Fund					
LA Response Plan Fund			500,000	500,000	
Total State Funds	30,181,634	30,275,019	29,037,057	(1,237,962)	(4.1%)
Revenue Over Expenditures:					
Self Generated Funds					
Total Revenue Over Expenditures					
Interagency Transfers	39,000	74,923	74,923		
Self-Generated Funds	49,887,746	60,551,127	60,551,127		0.0%
Total Revenues	80,108,380	90,901,069	89,663,107	(1,237,962)	(1.4%)
Expenditures by Function:					
Instruction	37,877,540	43,338,538	41,256,116	(2,082,422)	(4.8%)
Research	363,552	363,552	209,136	(154,416)	(42.5%)
Public Service	122,121	122,121	90,667	(31,454)	(25.8%)
Academic Support**	6,210,575	6,210,575	6,287,423	76,848	1.2%
Student Services	5,790,328	5,790,328	5,664,888	(125,440)	(2.2%)
Institutional Services	10,800,511	16,132,202	15,837,276	(294,926)	(1.8%)
Scholarships/Fellowships	9,732,838	9,732,838	10,494,306	761,468	7.8%
Plant Operations/Maintenance	5,098,015	5,098,015	5,586,645	488,630	9.6%
Total E&G Expenditures	75,995,480	86,788,169	85,426,457	(1,361,712)	(1.6%)
Transfers out of agency	154,520	154,520	278,270	123,750	80%
Athletics	3,958,380	3,958,380	3,958,380		
Other					
Total Expenditures	80,108,380	90,901,069	89,663,107	(1,237,962)	(1.4%)
Expenditures by Object:					
Salaries	39,744,284	39,744,284	39,790,684	46,400	0.1%
Other Compensation	631,229	631,229	662,765	31,536	5.0%
Related Benefits	17,312,427	17,312,427	17,492,024	179,597	1.0%
Total Personal Services	57,687,940	57,687,940	57,945,473	257,533	0.4%
Travel	254,116	254,116	162,352	(91,764)	(36.1%)
Operating Services	6,280,734	11,612,425	11,240,375	(372,050)	(3.2%)
Supplies	461,003	5,922,001	4,428,212	(1,493,789)	(25.2%)
Total Operating Expenses	6,995,853	17,788,542	15,830,939	(1,957,603)	(11.0%)
Professional Services	689,295	689,295	584,088	(105,207)	(15.3%)
Other Charges	14,209,323	14,209,323	15,052,264	842,941	5.9%
Debt Services					
Interagency Transfers					
Total Other Charges	14,898,618	14,898,618	15,636,352	737,734	5.0%
General Acquisitions	525,969	525,969		(525,969)	(100.0%)
Library Acquisitions			250,343	250,343	
Major Repairs					
Total Acquisitions and Major Repairs	525,969	525,969	250,343	(275,626)	(52.4%)
Unallotted					
Total Expenditures	80,108,380	90,901,069	89,663,107	(1,237,962)	(1.4%)

Northwestern State University

Financing Other Than State Funds Appropriations

Source:

	ACUTAL 2023-2024	BUDGETED 2023-2024	BUDGETED 2024-2025	OVER /UNDER 2023-2024
Interagency Transfers:				
Medicaid				
Uncompensated Care				
Hospital Contracts				
Lab School				
Other Total	39,000	74,923	74,923	
Total Other Interagency Transfers	39,000	74,923	74,923	
Non-Recurring Self-Generated Carry Forward				
Self-Generated Funds:				
Student Fees:				
General Registration Fees	42,577,497	53,240,878	47,231,820	(6,009,058)
Non-Resident Fees	448,131	448,131	420,420	(27,711)
Academic Excellence Fee	1,729,815	1,729,815	1,625,000	(104,815)
Operational Fee	895,701	895,701	841,000	(54,701)
Academic Enhancement Fee				
Building Use Fee				
Building Use Fee - Act 426				
Student Services Fee				
Technology Fee				
Energy Surcharge				
University Self-Assessed Fees	396,000	396,000	372,000	(24,000)
Student Self-Assessed Fees				
All Other Mandated Fees	120,170	120,170	105,960	(14,210)
All Other Student Fees				
Total Student Fees:	46,167,314	56,830,695	50,596,200	(6,234,495)
Hospital - Commercial/Self-Pay				
Sales and Services of Educational Activities	13,200	13,200	14,000	800
State Grants and Contracts				
Organized Activities Related to Instruction				
Athletics Other than Student Fees				
Other Self-Generated Funds	3,707,232	3,707,232	9,940,927	6,233,695
Proprietary School Fund Account				
Total Self-Generated Funds	49,887,746	60,551,127	60,551,127	
Federal Funds:				
Federal Program Admin.				
Medicare				
Grants:				
Pell				
Other				
Total Federal Funds				
Interim Emergency Board				
Total Revenues Other Than State Funds Appropriations	49,926,746	60,626,050	60,626,050	

Northwestern State University

BOR ATH 1 Actual 2023-2024	Men's	Men's	Other	All	All	Other	Total
Revenue Category:	Football	Basketball	Men's Sports	Women's Athletics	Concessions Prog. Sales	Activities	
Ticket Sales	95,225	16,563	32,439	34,474			178,701
Media							
Post Season Play (Tourn./Bowl)							
Game Guarantees	675,000	370,000	17,000	125,005			1,187,005
Foundations/Clubs <small>(Other Private Gifts)</small>						300,000	300,000
Student Athletic Fees*							
Parking Fees	5,998						5,998
Conference Distributions						645,092	645,092
Corporate Sponsorships							
Interest on Investments							
Other Income				375		960,803	961,178
CWSP-Federally Funded Portion							
Other Auxiliary Profits							
Transfers from Unrestricted E&G*						3,708,380	3,708,380
Transfers from Other Funds						621,032	621,032
Gender Equity						250,000	250,000
Total Revenue for Athletics	776,223	386,563	49,439	159,854		6,485,307	7,857,386

BOR ATH 2 Actual 2023-2024	All Athletic	Men's	Men's	Men's	Other	All	Other	All	Total
Expense Category:	Admin/General	Football	Basketball	Baseball	Men's Sports	Women's Athletics	Activities	Concessions Programs	
Salaries/Wages/Student Help	897,404	725,590	359,352	195,806	76,935	648,903	275,307		3,179,297
Fringe Benefits	338,591	211,148	127,109	75,821	26,553	229,267	234,416		1,242,905
Extra Help (Temporary)									
CWSP									
Game Guarantees			3,500	5,000		5,600			14,100
Athletic Scholarships							13,738		13,738
Med. Insurance/Injury Claims									
Travel	209,638	112,719	124,661	21,540	37,159	273,715	8,403		787,835
Equipment	33,864	7,690		1,579		1,424			44,557
Operating Services	350,936	25,894	78,257	36,168	37,343	218,807	243,309		990,714
Charge Backs									
Debt Service									
Other Expenses	553,072	134,945	54,786	20,043	5,465	93,079	52,875		914,265
Transfers to Other Funds									
Fund/Account									
Total Athletic Expenses	2,383,505	1,217,986	747,665	355,957	183,455	1,470,795	828,048		7,187,411

Northwestern State University

Form BOR-ATH-1 Fiscal Year 2024-2025 Budgeted Revenue Category:	Football	Men's Basketball	Other Men's Sports	Women's Athletics	Other Activities	All Concessions Prog. Sales	Total
Ticket Sales	152,500	25,000	17,500	30,000	-	-	225,000
Media	-	-	-	-	-	-	-
Post Season Play (Tourn./Bowl)	-	-	-	-	-	-	-
Game Guarantees	750,000	610,000	22,000	113,500	-	-	1,495,500
Foundations/Clubs (Other Private Gifts)	-	-	-	-	-	400,000	400,000
Student Athletic Fees*	-	-	-	-	-	-	-
Parking Fees	12,000	-	-	-	-	-	12,000
Conference Distributions	-	-	-	-	-	660,000	660,000
Corporate Sponsorships	-	-	-	-	-	-	-
Interest on Investments	-	-	-	-	-	-	-
Other Income	-	-	-	7,200	-	910,000	917,200
CWSP-Federally Funded Portion	-	-	-	-	-	-	-
Other Auxiliary Profits	-	-	-	-	-	-	-
Transfers from Unrestricted E&G*	-	-	-	-	-	3,708,380	3,708,380
Transfers from Other Funds	-	-	-	-	-	632,012	632,012
Gender Equity	-	-	-	-	-	250,000	250,000
Total Revenue for Athletics	914,500	635,000	39,500	150,700	-	6,560,392	8,300,092

Form BOR-ATH-2 Fiscal Year 2024-2025 Budgeted Expense Category:	All Athletic	Football	Men's Basketball	Other Men's Baseball	Other Men's Sports	All Women's Athletics	Other Activities	All Concession Program Sales	Total
Salaries/Wages/Student Help	899,066	720,060	354,312	208,435	74,454	631,296	316,773	-	3,204,396
Fringe Benefits	330,690	227,451	113,955	74,986	26,435	225,318	257,300	-	1,256,135
Extra Help (Temporary)	-	-	-	-	-	-	-	-	-
CWSP	-	-	-	-	-	-	-	-	-
Game Guarantees	-	-	-	5,000	-	9,000	-	-	14,000
Athletic Scholarships	-	-	-	-	-	-	-	-	-
Med. Insurance/Injury Claims	-	-	-	-	-	-	-	-	-
Travel	110,000	136,500	132,000	40,000	30,000	256,000	2,625	-	707,125
Equipment	1,400	10,000	-	-	-	-	-	-	11,400
Operating Services	264,000	86,000	60,000	37,500	40,000	215,000	259,909	-	962,409
Charge Backs	-	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-	-
Other Expenses (Detail)	77,000	130,000	50,000	18,000	8,000	115,700	147,600	-	546,300
Transfers to Other Funds	-	-	-	-	-	-	-	-	-
Fund/Account (List)	-	-	-	-	-	-	-	-	-
Total Athletic Expenses	1,682,156	1,310,011	710,267	383,921	178,889	1,452,314	984,207	-	6,701,765

Board of Regents

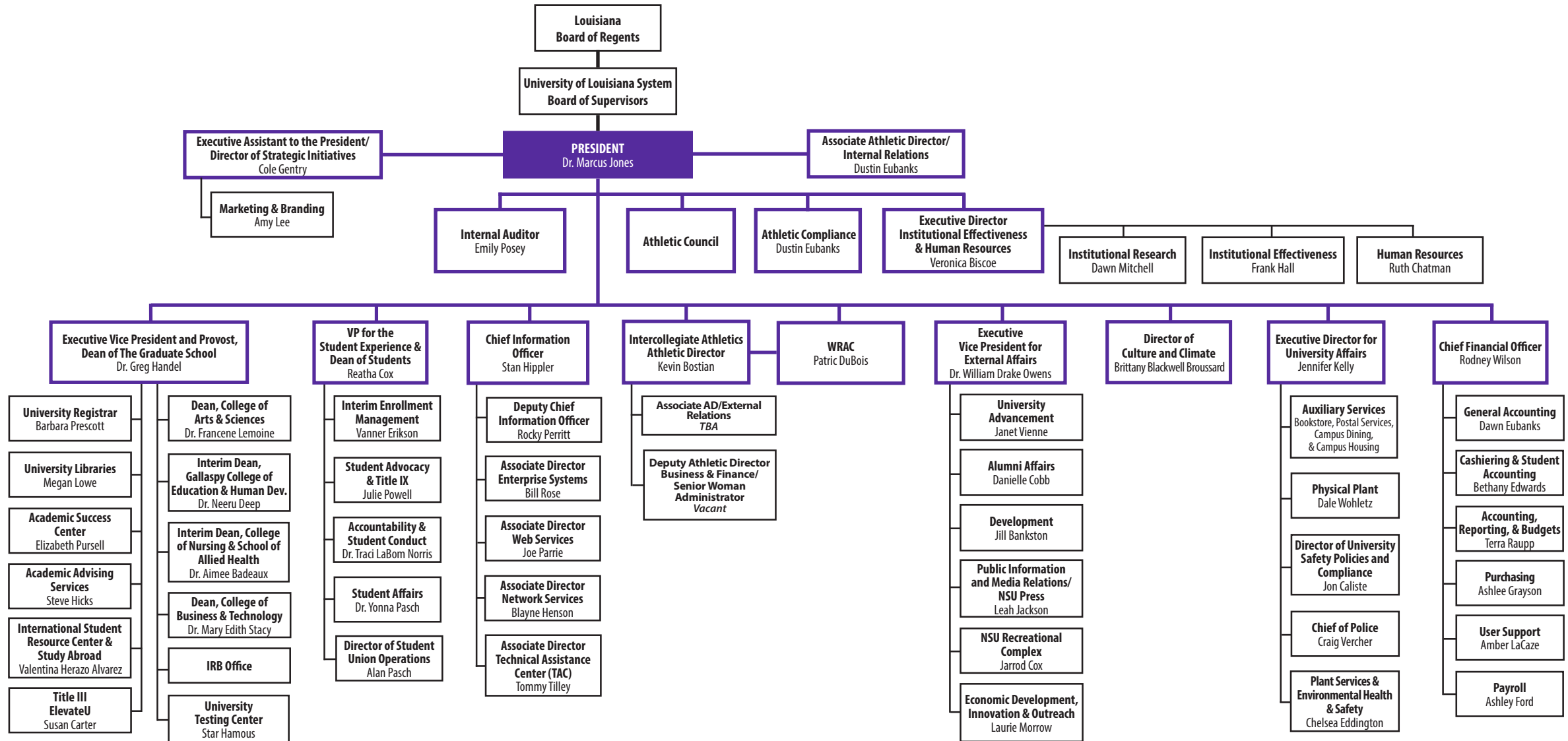
Form BOR-5

Schedule of Unrestricted Scholarships & Fee Exemptions

Institution: NORTHWESTERN STATE UNIVERSITY

Type of Scholarships	Number	Average Value	Actual	Number Awarded		Average Value	Budgeted
	Awarded	Per Year	2022-23	In-State	Out of State	Per Year	2024-25
Academic							
Athletic							
Band	265	\$2,930	\$776,450	173	92	\$2,925	\$775,000
Foreign language							
High School							
Honors	148	\$4,206	\$622,438	135	13	\$5,203	\$770,000
LASIP							
LPB Stipend							
Music	123	\$3,719	\$457,450	61	62	\$3,740	\$460,000
Presidential Grant							
Presidential Education Opportunity							
Freshman Award/Academic Excellence	359	\$2,244	\$805,744	328	31	\$2,479	\$890,000
Freshman Achievement Scholarship							
Rally							
ROTC	8	\$8,911	\$71,287	7	1	\$8,125	\$65,000
SEOG Matching							
SGA							
SSIG Matching							
Summer Orientation							
University							
Total Other Scholarships							
(List Other Scholarships - Use continuation sheet if necessary).	2969	\$1,468	\$4,357,731	2,752	217	\$1,581	\$4,694,485
Total Scholarships	3872	\$1,831	7,091,100	3,456	416	\$1,977	7,654,485

Type of Fee Exemptions							
TOPS Shortfall Recorded as Exemption							
Legislatively Established Tuition & Fee Exemptions							
Children of Deceased/Disabled Police, Deputy Sheriffs, Adult Probation/Parole Officers (17:1681.1)						\$7,400	\$20,000
Children of Deceased/Disabled Firefighters (17:1682.1)	1	\$7,405	\$7,405	1		\$7,400	\$20,000
Children of Deceased/Disabled Sanitation Workers (17:1683.1)							
Children of Deceased/Disabled Teachers and School Employees (17:1684)							
Children of Deceased/Disabled Correctional Officers (17:1685.1)							
Senior Citizens (17:1807)							
Louisiana National Guard (29:36.1)	51	\$4,106	\$209,431	51		\$4,106	\$209,431
Hardship Waivers (17:3351)	130	\$600	\$78,000	130			\$130,000
Others (List - Use continuation sheet if necessary.)	188	\$6,942	\$1,305,012	159	29	\$6,967	\$1,309,744
Other Tuition & Fee Exemptions							
Faculty/Staff	88	\$2,500	\$271,353	84	4	\$2,500	\$265,000
Faculty Dependents	62	\$5,000	\$289,721	56	6	\$5,000	\$300,000
Others (List - Use continuation sheet if necessary.)		\$2,241	\$221,898	90	9	\$2,279	\$225,646
Non-Resident Tuition and Fee Exemptions							
Academic							
Graduate Assistantships/Fellowships	17	\$10,788	\$156,432		17	\$10,788	\$200,000
Other (List - Use continuation sheet if necessary.)	12	\$10,788	\$102,486		12	\$10,788	\$160,000
Total Fee Exemptions	549	4811.908925	\$2,641,738	571	77	\$4,382	2,839,821
Total Scholarships and Fee Exemptions	4421	\$2,202	9,732,838	4,027	493	\$2,322	10,494,306



Line of Authority:

1. Vice President for Academic Affairs and Provost
2. Executive Vice President for External Affairs
3. Vice President for the Student Experience

Southeastern Louisiana University

Revenue/Expenditures	Actual 2023-2024	Budgeted 2023-2024	Budgeted 2024-2025	Over (Under) 2023-2024	% Change
Revenues By Source:					
State Funds:					
General Fund Direct	38,074,783	38,074,783	36,102,421	(1,972,362)	(5.2%)
General Fund - Restoration Amount					
Statutory Dedicated:	2,044,525	2,044,525	2,501,752	457,227	22.4%
Higher Education Initiatives Fund	2,044,525	2,044,525	2,001,752	(42,773)	(2.1%)
Support Education in Louisiana First (SELF)					
Tobacco Tax Health Care Fund					
Calcasieu Parish Fund					
LA Response Plan Fund			500,000	500,000	
Total State Funds	40,119,308	40,119,308	38,604,173	(1,515,135)	(3.8%)
Revenue Over Expenditures:					
Self Generated Funds					
Total Revenue Over Expenditures					
Interagency Transfers					
Self-Generated Funds	91,069,756	96,872,099	96,872,099		0.0%
Total Revenues	131,189,064	136,991,407	135,476,272	(1,515,135)	(1.1%)
Expenditures by Function:					
Instruction	61,825,497	61,825,595	61,147,144	(678,451)	(1.1%)
Research	267,838	267,840	247,428	(20,412)	(7.6%)
Public Service	1,849,005	1,849,011	1,623,013	(225,998)	(12.2%)
Academic Support**	14,617,262	14,617,313	14,798,591	181,278	1.2%
Student Services	7,688,889	7,688,911	7,828,667	139,756	1.8%
Institutional Services	17,503,779	17,503,754	18,159,937	656,183	3.7%
Scholarships/Fellowships	8,470,345	14,272,536	12,296,168	(1,976,368)	(13.8%)
Plant Operations/Maintenance	16,186,645	16,186,643	16,595,520	408,877	2.5%
Total E&G Expenditures	128,409,260	134,211,603	132,696,468	(1,515,135)	(1.1%)
Transfers out of agency					
Athletics	2,779,804	2,779,804	2,779,804		
Other					
Total Expenditures	131,189,064	136,991,407	135,476,272	(1,515,135)	(1.1%)
Expenditures by Object:					
Salaries	65,632,040	65,639,001	66,354,324	715,323	1.1%
Other Compensation	5,311,803	5,319,557	6,276,432	956,875	18.0%
Related Benefits	30,620,159	30,649,834	28,841,379	(1,808,455)	(5.9%)
Total Personal Services	101,564,002	101,608,392	101,472,135	(136,257)	(0.1%)
Travel	630,559	631,070	631,081	11	
Operating Services	12,162,479	12,163,366	13,609,358	1,445,992	11.9%
Supplies	1,811,722	1,806,194	1,835,019	28,825	1.6%
Total Operating Expenses	14,604,760	14,600,630	16,075,458	1,474,828	10.1%
Professional Services	495,086	495,082	1,086,731	591,649	119.5%
Other Charges	12,349,014	18,105,589	15,782,546	(2,323,043)	(12.8%)
Debt Services					
Interagency Transfers	567,997	567,998	85,905	(482,093)	(84.9%)
Total Other Charges	13,412,097	19,168,669	16,955,182	(2,213,487)	(11.5%)
General Acquisitions	954,533	960,048	568,628	(391,420)	(40.8%)
Library Acquisitions	137,337	137,336	228,109	90,773	66.1%
Major Repairs	516,335	516,332	176,760	(339,572)	(65.8%)
Total Acquisitions and Major Repairs	1,608,205	1,613,716	973,497	(640,219)	(39.7%)
Unallotted					
Total Expenditures	131,189,064	136,991,407	135,476,272	(1,515,135)	(1.1%)

Southeastern Louisiana University

Financing Other Than State Funds Appropriations

Source:

	ACUTAL 2023-2024	BUDGETED 2023-2024	BUDGETED 2024-2025	OVER /UNDER 2023-2024
Interagency Transfers:				
Medicaid				
Uncompensated Care				
Hospital Contracts				
Lab School				
Other Total				
Total Other Interagency Transfers				
Non-Recurring Self-Generated Carry Forward				
Self-Generated Funds:				
Student Fees:				
General Registration Fees	70,861,436	76,811,606	71,000,000	(5,811,606)
Non-Resident Fees	3,839,109	3,839,110	3,800,000	(39,110)
Academic Excellence Fee	2,434,040	2,434,040	2,440,200	6,160
Operational Fee	1,179,710	1,179,711	1,182,768	3,057
Academic Enhancement Fee				
Building Use Fee				
Building Use Fee - Act 426				
Student Services Fee				
Technology Fee				
Energy Surcharge				
University Self-Assessed Fees	4,419,164	4,419,163	4,503,009	83,846
Student Self-Assessed Fees				
All Other Mandated Fees	1,248,686	1,248,684	1,060,696	(187,988)
All Other Student Fees	469,652	469,652	455,000	(14,652)
Total Student Fees:	84,451,797	90,401,966	84,441,673	(5,960,293)
Hospital - Commercial/Self-Pay				
Sales and Services of Educational Activities	693,475	693,475	906,250	212,775
State Grants and Contracts				
Organized Activities Related to Instruction				
Athletics Other than Student Fees				
Other Self-Generated Funds	5,924,484	5,776,658	11,524,176	5,747,518
Proprietary School Fund Account				
Total Self-Generated Funds	91,069,756	96,872,099	96,872,099	
Federal Funds:				
Federal Program Admin.				
Medicare				
Grants:				
Pell				
Other				
Total Federal Funds				
Interim Emergency Board				
Total Revenues Other Than State Funds Appropriations	91,069,756	96,872,099	96,872,099	

Southeastern Louisiana University

BOR ATH 1 Actual 2023-2024	Men's	Men's	Other	All	All	Other	Total
Revenue Category:	Football	Basketball	Men's Sports	Women's Athletics	Concessions Prog. Sales	Activities	
Ticket Sales	158,840	26,155	137,921	105,775		205,307	633,998
Media							
Post Season Play (Tourn./Bowl)							
Game Guarantees	950,000	401,500	6,000	83,104			1,440,604
Foundations/Clubs <small>(Other Private Gifts)</small>						489,424	489,424
Student Athletic Fees*						2,219,049	2,219,049
Parking Fees							
Conference Distributions				36,320		975,333	1,011,653
Corporate Sponsorships				215,000		155,000	370,000
Interest on Investments							
Other Income	4,936	765	3,528	10,521		106,806	126,556
CWSP-Federally Funded Portion							
Other Auxiliary Profits							
Transfers from Unrestricted E&G*						2,674,211	2,674,211
Transfers from Other Funds						1,330,000	1,330,000
Gender Equity				250,000			250,000
Total Revenue for Athletics	1,113,776	428,420	147,449	700,719		8,155,131	10,545,495

BOR ATH 2 Actual 2023-2024	All Athletic	Men's	Men's	Men's	Other	All	Other	All	Total
Expense Category:	Admin/General	Football	Basketball	Baseball	Men's Sports	Women's Athletics	Activities	Concessions Programs	
Salaries/Wages/Student Help	611,578	774,870	275,821	160,647	146,643	595,268	968,794		3,533,621
Fringe Benefits	361,230	266,569	96,983	57,097	49,653	226,695	301,472		1,359,700
Extra Help (Temporary)									
CWSP									
Game Guarantees			3,250	23,793		15,695	67,600		110,339
Athletic Scholarships		1,483,680	306,056	307,730	384,727	1,365,120			3,847,311
Med. Insurance/Injury Claims	280,099								280,099
Travel	17,095	476,884	236,112	166,277	142,682	729,396	1,025		1,769,472
Equipment	23,533	143,487	32,281	65,542	28,790	140,895	43,382		477,909
Operating Services	201,394	156,083	43,885	74,332	29,973	117,538	154,046		777,251
Charge Backs	144,407								144,407
Debt Service									
Other Expenses	272,875	66,949	98,477	125,994	2,410	83,287	248,547		898,538
Transfers to Other Funds									
Fund/Account									
Total Athletic Expenses	1,912,210	3,368,521	1,092,865	981,413	784,877	3,273,894	1,784,866		13,198,647

Southeastern Louisiana University

ATH-1 Fiscal Year 2024-2025 Budgeted		Men's	Other	Women's	Other	All	
Revenue Category:	Football	Basketball	Sports	Athletics	Activities	Prog. Sales	Total
Ticket Sales	200,000	30,000	150,000	31,500		185,000	596,500
Media						-	-
Post Season Play (Tourn./Bowl)	-	-	-	-		-	-
Game Guarantees	700,000	375,000	3,500	83,500		-	1,162,000
Foundations/Clubs (Other Private Gifts)						360,000	360,000
Student Athletic Fees*						2,097,950	2,097,950
Parking Fees	-	-	-	-		-	-
Conference Distributions	-	-	-	-		1,055,000	1,055,000
Corporate Sponsorships	-	-	-	-		155,000	155,000
Interest on Investments	-	-	-	-		-	-
Other Income	300	-	1,000	-		62,000	63,300
CWSP-Federally Funded Portion	-	-	-	-		-	-
Other Auxiliary Profits	-	-	-	-		-	-
Transfers from Unrestricted E&G*	-	-	-	-		2,674,211	2,674,211
Transfers from Other Funds	-	-	-	-		1,330,000	1,330,000
Gender Equity	-	-	-	250,000	-	-	250,000
Total Revenue for Athletics	900,300	405,000	154,500	365,000	-	7,919,161	9,743,961

ATH-2 Fiscal Year 2024-2025 Budgeted	All		Men's	Other		All	Other	All	
Expense Category:	Admin/General	Football	Basketball	Men's	Other	Women's	Activities	Concession	Total
				Baseball	Men's Sports	Athletics		Program Sales	
Salaries/Wages/Student Help	1,374,718	712,509	276,005	157,589	153,302	549,912	50,313	-	3,274,348
Fringe Benefits	598,171	224,387	88,805	50,352	50,597	204,365	1,298	-	1,217,975
Extra Help (Temporary)	-	-	-	-	-	-	-	-	-
CWSP	-	-	-	-	-	-	-	-	-
Game Guarantees		-	12,000	24,000	-	10,000	500	-	46,500
Athletic Scholarships		1,591,008	328,550	300,000	305,000	1,180,000	121,000	-	3,825,558
Med. Insurance/Injury Claims	368,000	-	-	-	-	-	-	-	368,000
Travel	18,000	300,000	235,000	180,000	113,250	585,250	40,950	-	1,472,450
Equipment	100,250	139,500	33,500	33,600	15,100	101,950	7,750	-	431,650
Operating Services	294,230	161,244	49,443	60,553	31,670	111,668	334,182	-	1,042,990
Charge Backs	144,407	-	-	-	-	-	-	-	144,407
Debt Service	-	-	-	-	-	-	-	-	-
Other Expenses (Detail)	51,775	53,425	44,600	52,600	5,000	103,680	5,500	-	316,580
Transfers to Other Funds	-	-	-	-	-	-	-	-	-
Fund/Account (List)	-	-	-	-	-	-	-	-	-
Total Athletic Expenses	2,949,551	3,182,073	1,067,903	858,694	673,919	2,846,825	561,493	-	12,140,458

**Board of Regents
Form BOR-5**

Institution:

Southeastern Louisiana University

Schedule of Unrestricted Scholarships & Fee Exemptions

Type of Scholarships	Number	Average Value	Actual	Number	Awarded	Average Value	Budgeted
	Awarded	Per Year	2023-24	In-State	Out of State	Per Year	2024-25
Academic							
Athletic							
Band							
Foreign language							
High School							
Honors	884	\$2,666	\$2,356,105	2,037	224	\$2,657	\$6,007,047
LASIP							
LPB Stipend							
Music	68	\$3,062	\$208,200	62	6	\$2,765	\$188,000
Presidential Grant							
Presidential Education Opportunity							
Freshman Award/Academic Excellence							
Freshman Achievement Scholarship							
Rally	4	\$100	\$400	4		\$100	\$400
ROTC							
SEOG Matching							
SGA							
SSIG Matching							
Summer Orientation							
University							
Total Other Scholarships							
(List Other Scholarships - Use continuation sheet if necessary).	8722	\$356	\$3,108,172	8,505	217	\$346	\$3,013,670
Total Scholarships	9678	\$586	5,672,877	10,608	447	\$833	9,209,117
Other Scholarships							
Assistance Grant	14	\$1,000	\$14,000	14		\$643	\$9,000
Band	87	\$958	\$83,315	81	6	\$812	\$70,670
Cheerleaders	29	\$1,159	\$33,602	28	1	\$1,159	\$33,602
Cross Enrollment	3	\$1,263	\$3,790	3		\$2,035	\$6,104
Completers Scholarship	9	\$884	\$7,959	9		\$786	\$7,071
CTEP	36	\$2,767	\$99,623	35	1	\$2,778	\$100,000
Dual Enrollment Completers	82	\$982	\$80,500	82		\$1,079	\$88,500
Early Grad Summer Incentive	26	\$600	\$15,600	23	3	\$600	\$15,600
Early Start/Dual Enrollment	5031	\$243	\$1,223,580	5,031		\$222	\$1,116,225
EXCEL Scholarship	52	\$962	\$50,000	43	9	\$962	\$50,000
HB 152 / ACT 293 Scholarships	409	\$929	\$380,066	390	19	\$921	\$376,487
Jefferson Dollar for Scholars	7	\$929	\$6,500	7		\$1,500	\$10,500
Lionettes	16	\$1,363	\$21,808	15	1	\$1,363	\$21,810
Miss Louisiana Scholarship							
Miss Southeastern Scholarship	5	\$4,508	\$22,539	5		\$4,517	\$22,587
Non Traditional	23	\$978	\$22,500	21	2	\$978	\$22,500
Nigata Scholarship	1	\$10,910	\$10,910	1		\$10,910	\$10,910
Northshore Technical Co OP							
Phi Theta Kappa Transfer	25	\$912	\$22,800	16	9	\$852	\$21,300
Progression Scholarship	5	\$300	\$1,500	5		\$300	\$1,500
SLU Achievement	1	\$2,000	\$2,000	1		\$2,000	\$2,000
Southeastern Merit Based Supplemental Scholarship							
Southeastern Supplemental Need Scholarship							
Southeastern Promise							
Student Ambassador	8	\$1,000	\$8,000	7	1	\$1,125	\$9,000
Summer Smart	2768	\$299	\$828,632	2,605	163	\$300	\$829,232
Summer Start	73	\$2,109	\$153,947	71	2	\$2,385	\$174,072
Transfer Scholarships - 18+ ACT							
Transfer Scholarships < 12	12	\$1,250	\$15,000	12		\$1,250	\$15,000
Veteran and Military Friendly							

**Board of Regents
Form BOR-5**

Institution:

Southeastern Louisiana University

Schedule of Unrestricted Scholarships & Fee Exemptions

Type of Fee Exemptions	Number	Average Value	Actual	Number	Awarded	Average Value	Budgeted
	Awarded	Per Year	2023-24	In-State	Out of State	Per Year	2024-25
TOPS Shortfall Recorded as Exemption							
Legislatively Established Tuition & Fee Exemptions							
Children of Deceased/Disabled Police, Deputy Sheriffs, Adult Probation/Parole Officers (17:1681.1)							
Children of Deceased/Disabled Firefighters (17:1682.1)	6	\$12,427	\$74,561	6		\$12,500	\$75,000
Children of Deceased/Disabled Sanitation Workers (17:1683.1)							
Children of Deceased/Disabled Teachers and School Employees (17:1684)							
Children of Deceased/Disabled Correctional Officers (17:1685.1)	5	\$14,057	\$70,287	5		\$16,248	\$81,238
Children of Deceased Veterans (29:288)	188	\$7,701	\$1,447,778	172	16	\$8,511	\$1,600,000
Senior Citizens (17:1807)	48	\$2,223	\$106,701	43	5	\$2,292	\$110,000
Louisiana National Guard (29:36.1)	152	\$4,535	\$689,258	149	3	\$4,619	\$702,085
Application Fee Waiver							
Course Fee Waiver							
Student Self Assessed Fee Waiver							
SGA Officers	4	\$7,063	\$28,250	4		\$7,063	\$28,250
Gender Equity	52	\$5,388	\$280,189	25	27	\$5,555	\$288,860
Hardship Waivers (17:3351)							
Others (List - Use continuation sheet if necessary.)							
Other Tuition & Fee Exemptions							
Graduate Assistantships	319	\$6,639	\$2,117,883	300		\$8,758	\$2,627,528
Fellowships	10	\$1,680	\$16,800	5	5	\$1,680	\$16,800
Orientation (PIK)	16	\$1,900	\$30,400	16		\$1,900	\$30,400
Faculty/Staff	123	\$4,301	\$529,045	123		\$4,472	\$550,000
Faculty Dependents	134	\$6,006	\$804,824	134		\$5,970	\$800,000
University of Louisiana System Other Exemptions							
University of Louisiana System Waivers (per Board Policy FB.IV.V.O-1a)							
University of Louisiana System - For Our Future	9	\$3,861	\$34,747	9		\$3,056	\$27,500
University of Louisiana System - R.F. Lewis	6	\$8,683	\$52,095	6		\$11,333	\$68,000
University of Louisiana System - Compete LA							
Pole University Leonard De Vin	3	\$10,517	\$31,550	3		\$10,713	\$32,139
Others (List - Use continuation sheet if necessary.)							
Non-Resident Tuition and Fee Exemptions							
Academic					273	\$310	\$84,679
Graduate Assistantships/Fellowships							
Other (List - Use continuation sheet if necessary.)							
Total Fee Exemptions	1075	5873.82987	\$6,314,367	1,000	329	\$5,359	7,122,479
Total Scholarships and Fee Exemptions	10753	\$1,115	11,987,244	11,608	776	\$1,319	16,331,596

University of Louisiana at Lafayette

Revenue/Expenditures	Actual 2023-2024	Budgeted 2023-2024	Budgeted 2024-2025	Over (Under) 2023-2024	% Change
Revenues By Source:					
State Funds:					
General Fund Direct	92,623,039	92,623,039	75,337,160	(17,285,879)	(18.7%)
General Fund - Restoration Amount					
Statutory Dedicated:	2,633,644	2,633,644	3,078,547	444,903	16.9%
Higher Education Initiatives Fund					
Support Education in Louisiana First (SELF)	2,633,644	2,633,644	2,578,547	(55,097)	(2.1%)
Tobacco Tax Health Care Fund					
Calcasieu Parish Fund					
LA Response Plan Fund			500,000	500,000	
Total State Funds	95,256,683	95,256,683	78,415,707	(16,840,976)	(17.7%)
Revenue Over Expenditures:					
Self Generated Funds					
Total Revenue Over Expenditures	185,000	185,000	185,000		
Interagency Transfers	136,939,525	146,939,525	136,939,525	(10,000,000)	(6.8%)
Self-Generated Funds	232,381,208	242,381,208	215,540,232	(26,840,976)	(11.1%)
Total Revenues					
Expenditures by Function:					
Instruction	85,466,371	88,690,755	89,099,714	408,959	0.5%
Research	37,690,399	47,907,974	16,381,101	(31,526,873)	(65.8%)
Public Service	185,000	185,000	185,000		
Academic Support**	19,433,893	20,344,452	18,938,694	(1,405,758)	(6.9%)
Student Services	11,358,071	11,389,623	10,969,747	(419,876)	(3.7%)
Institutional Services	36,345,839	34,897,789	34,793,837	(103,952)	(0.3%)
Scholarships/Fellowships	21,911,201	20,022,792	22,383,383	2,360,591	11.8%
Plant Operations/Maintenance	19,461,892	18,411,345	22,187,009	3,775,664	20.5%
Total E&G Expenditures	231,852,666	241,849,730	214,938,485	(26,911,245)	(11.1%)
Transfers out of agency	528,542	531,478	601,747	70,269	
Athletics					
Other					
Total Expenditures	232,381,208	242,381,208	215,540,232	(26,840,976)	(11.1%)
Expenditures by Object:					
Salaries	116,171,235	117,027,667	120,820,426	3,792,759	3.2%
Other Compensation	1,133,830	1,683,520	1,740,171	56,651	3.4%
Related Benefits	44,112,256	45,778,972	43,628,357	(2,150,615)	(4.7%)
Total Personal Services	161,417,321	164,490,159	166,188,954	1,698,795	1.0%
Travel	462,292	314,811	280,025	(34,786)	(11.0%)
Operating Services	19,391,532	29,228,944	19,811,925	(9,417,019)	(32.2%)
Supplies	1,983,589	1,982,401	1,939,132	(43,269)	(2.2%)
Total Operating Expenses	21,837,413	31,526,156	22,031,082	(9,495,074)	(30.1%)
Professional Services	955,949	692,784	692,427	(357)	(0.1%)
Other Charges	46,486,959	44,815,105	25,634,596	(19,180,509)	(42.8%)
Debt Services					
Interagency Transfers	528,542	531,478	601,747	70,269	13.2%
Total Other Charges	47,971,450	46,039,367	26,928,770	(19,110,597)	(41.5%)
General Acquisitions	1,127,313	275,526	341,426	65,900	23.9%
Library Acquisitions	27,711	50,000	50,000		
Major Repairs					
Total Acquisitions and Major Repairs	1,155,024	325,526	391,426	65,900	20.2%
Unallotted					
Total Expenditures	232,381,208	242,381,208	215,540,232	(26,840,976)	(11.1%)

University of Louisiana at Lafayette

Financing Other Than State Funds Appropriations

Source:

	ACUTAL	BUDGETED	BUDGETED	OVER /UNDER
	2023-2024	2023-2024	2024-2025	2023-2024
Interagency Transfers:				
Medicaid				
Uncompensated Care				
Hospital Contracts				
Lab School				
Other Total	185,000	185,000	185,000	
Total Other Interagency Transfers	185,000	185,000	185,000	
Non-Recurring Self-Generated Carry Forward				
Self-Generated Funds:				
Student Fees:				
General Registration Fees	80,338,481	78,722,936	80,579,115	1,856,179
Non-Resident Fees	4,460,560	4,326,314	4,472,009	145,695
Academic Excellence Fee	2,914,287	3,090,874	3,080,501	(10,373)
Operational Fee	1,479,388	1,459,382	1,485,324	25,942
Academic Enhancement Fee				
Building Use Fee				
Building Use Fee - Act 426				
Student Services Fee				
Technology Fee				
Energy Surcharge				
University Self-Assessed Fees	35,141,382	35,150,919	34,407,476	(743,443)
Student Self-Assessed Fees				
All Other Mandated Fees				
All Other Student Fees	173,886	204,000	175,000	(29,000)
Total Student Fees:	124,507,984	122,954,425	124,199,425	1,245,000
Hospital - Commercial/Self-Pay				
Sales and Services of Educational Activities				
State Grants and Contracts				
Organized Activities Related to Instruction				
Athletics Other than Student Fees				
Other Self-Generated Funds	12,431,541	23,985,100	12,740,100	(11,245,000)
Proprietary School Fund Account				
Total Self-Generated Funds	136,939,525	146,939,525	136,939,525	(10,000,000)
Federal Funds:				
Federal Program Admin.				
Medicare				
Grants:				
Pell				
Other				
Total Federal Funds				
Interim Emergency Board				
Total Revenues Other Than State Funds Appropriations	137,124,525	147,124,525	137,124,525	(10,000,000)

University of Louisiana at Lafayette

BOR ATH 1 Actual 2023-2024	Men's	Men's	Other	All	All	Other	Total
Revenue Category:	Football	Basketball	Men's Sports	Women's Athletics	Concessions Prog. Sales	Activities	
Ticket Sales	1,064,775	134,565	643,916	161,245			2,004,501
Media						1,591,517	1,591,517
Post Season Play (Tourn./Bowl)	409,816	16,298	43,363	173,062			642,539
Game Guarantees	1,525,000		15,000	28,500			1,568,500
Foundations/Clubs <small>(Other Private Gifts)</small>						1,540,674	1,540,674
Student Athletic Fees*							
Parking Fees	43,644			1,920			45,564
Conference Distributions						2,783,615	2,783,615
Corporate Sponsorships						144,750	144,750
Interest on Investments							
Other Income			30,704	9,571	237,949	321,612	599,836
CWSP-Federally Funded Portion							
Other Auxiliary Profits							
Transfers from Unrestricted E&G*							
Transfers from Other Funds	7,163,570	1,628,084	2,930,551	4,558,636		116,079	16,396,920
Gender Equity							
Total Revenue for Athletics	10,206,805	1,778,947	3,663,534	4,932,934	237,949	6,498,247	27,318,416

BOR ATH 2 Actual 2023-2024	All Athletic	Men's	Men's	Men's	Other	All	Other	All	Total
Expense Category:	Admin/General	Football	Basketball	Baseball	Men's Sports	Women's Athletics	Activities	Concessions Programs	
Salaries/Wages/Student Help	1,315,356	3,681,694	1,192,243	929,558	277,435	1,774,101	3,035,723		12,206,110
Fringe Benefits	475,340	1,091,560	305,819	274,373	130,484	671,729	1,115,458		4,064,763
Extra Help (Temporary)									
CWSP									
Game Guarantees		575,000	187,000			34,109			796,109
Athletic Scholarships		3,270,682	520,534	497,252	793,624	3,047,973	421,125		8,551,190
Med. Insurance/Injury Claims	436	637					993,976		995,049
Travel	20,259	1,534,086	466,454	432,360	375,732	1,468,875	164,376		4,462,142
Equipment	94,370	14,690	1,048	9,383	7,950	28,689	108,667		264,797
Operating Services	1,037,881	1,176,437	118,112	566,191	58,827	660,225	238,599		3,856,272
Charge Backs									
Debt Service									
Other Expenses	123,188	1,172,207	101,867	339,184	237,648	551,177	1,466,731		3,992,002
Transfers to Other Funds	120,841								120,841
Fund/Account									
Total Athletic Expenses	3,187,671	12,516,993	2,893,077	3,048,301	1,881,700	8,236,878	7,544,655		39,309,275

University of Louisiana at Lafayette

Form BOR-ATH-1 Fiscal Year 2024-2025 Budgeted Revenue Category:	Football	Men's Basketball	Other Men's Sports	Women's Athletics	Other Activities	All Concessions Prog. Sales	Total
Ticket Sales	1,850,000	250,000	480,000	235,000		-	2,815,000
Media						1,850,000	1,850,000
Post Season Play (Tourn./Bowl)	-	-	-	-		-	-
Game Guarantees	1,000,000	135,000	7,500	30,000		-	1,172,500
Foundations/Clubs (Other Private Gifts)						1,359,339	1,359,339
Student Athletic Fees*						-	-
Parking Fees	165,000	30,000	85,000	-		-	280,000
Conference Distributions	-	-	-	-		2,550,000	2,550,000
Corporate Sponsorships	-	-	-	-		215,000	215,000
Interest on Investments	-	-	-	-		-	-
Other Income	-	-	-	-	525,000	170,000	695,000
CWSP-Federally Funded Portion	-	-	-	-		-	-
Other Auxiliary Profits	-	-	-	-		-	-
Transfers from Unrestricted E&G*	-	-	-	-		-	-
Transfers from Other Funds	7,110,400	1,616,000	2,908,800	4,524,800		135,000	16,295,000
Gender Equity	-	-	-	-		-	-
Total Revenue for Athletics	10,125,400	2,031,000	3,481,300	4,789,800	525,000	6,279,339	27,231,839

Form BOR-ATH-2 Fiscal Year 2024-2025 Budgeted Expense Category:	All Athletic Admin/General	Football	Men's Basketball	Other Men's Baseball	Other Men's Sports	All Women's Athletics	Other Activities	All Concession Program Sales	Total
Salaries/Wages/Student Help	2,207,268	3,782,164	1,126,527	825,910	332,326	1,740,937	2,927,039	-	12,942,171
Fringe Benefits	928,616	1,099,676	360,114	246,105	164,249	748,928	1,073,217	-	4,620,905
Extra Help (Temporary)	-	-	-	-	-	-	-	-	-
CWSP	-	-	-	-	-	-	-	-	-
Game Guarantees		575,000	115,000	35,000	-	20,500	-	-	745,500
Athletic Scholarships		3,055,468	646,746	479,958	875,237	3,241,240	494,380	-	8,793,029
Med. Insurance/Injury Claims	-	-	-	-	-	-	818,000	-	818,000
Travel	89,090	1,081,856	443,466	308,872	223,184	1,153,344	140,729	-	3,440,541
Equipment	94,672	-	-	-	1,000	5,500	38,940	-	140,112
Operating Services	345,905	681,017	77,872	181,079	27,557	362,846	280,574	-	1,956,850
Charge Backs	-	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-	-
Other Expenses (Detail)	614,633	1,173,898	185,598	129,876	103,864	555,167	2,153,721	-	4,916,757
Transfers to Other Funds	-	-	-	-	-	-	-	-	-
Fund/Account (List)	-	-	-	-	-	-	-	-	-
Total Athletic Expenses	4,280,184	11,449,079	2,955,323	2,206,800	1,727,417	7,828,462	7,926,600	-	38,373,865

Board of Regents
 Form BOR-5
 Schedule of Unrestricted Scholarships & Fee Exemptions

Institution: University of Louisiana at Lafayette

Type of Scholarships	Number	Avg. Value	Actual	Number		Avg. Value	Budg.
	Awarded	Per Year	2023-24	In-State	Awarded Out of State	Per Year	2024-25
Academic	3865	\$2,101	\$8,121,813	3,943	232	\$2,129	\$8,887,987
Athletic							
Band	132	\$488	\$64,450	131	1	\$488	\$64,450
Foreign language							
High School							
Honors							
LASIP							
LPB Stipend							
Music	35	\$429	\$15,000	34	1	\$429	\$15,000
Presidential Grant							
Presidential Education Opportunity							
Freshman Award/Academic Excellence	8	\$1,013	\$8,100	8		\$1,013	\$8,100
Freshman Achievement Scholarship							
Rally	5	\$100	\$500	5		\$100	\$500
ROTC							
SEOG Matching			\$24,969				\$211,590
SGA	3	\$5,632	\$16,897	2	1	\$5,632	\$16,897
University							
Total Other Scholarships	1756	\$1,855	\$3,256,834	1,256	68	\$1,983	\$2,626,062
Total Scholarships	5804	\$1,983	11,508,563	5,379	303	\$2,082	11,830,586
Total Other Scholarships	1756	\$1,855	3,256,834	1,256	68	\$1,983	2,626,062
Jefferson Caffery Dollars	6	\$500	\$3,000	6		\$500	\$3,000
Summer Success Scholarship	17	\$2,478	\$42,126	20		\$2,477	\$49,540
Soul Camp Scholarship	8	\$3,000	\$24,000	15		\$3,000	\$45,000
Student Orientation Staff Scholarship	8	\$3,000	\$24,000	15		\$3,000	\$45,000
Eagle Scout Scholarship	3	\$1,000	\$3,000		3	\$1,000	\$3,000
PHI Theta Kappa Scholarship	37	\$824	\$30,500	32	5	\$824	\$30,500
Education Louisiana (HB152)	1614	\$1,803	\$2,910,653	1,132	23	\$1,905	\$2,200,000
General University Scholarship-FH	2	\$14,159	\$28,319		3	\$12,547	\$37,641
DNP Post MSN Scholarship	12	\$2,483	\$29,800	11	1	\$2,500	\$30,000
For Our Future Board Scholarship	18	\$3,060	\$55,087	18		\$3,060	\$55,087
Housing Student Orientation Staff Scholarship	24	\$1,491	\$35,785		30	\$1,491	\$44,730
R.F. Lewis Scholarship	6	\$11,094	\$66,564	6		\$11,094	\$66,564
Jefferson Caffery Study Abroad	1	\$4,000	\$4,000	1	3	\$4,000	\$16,000

Board of Regents
Form BOR-5
Schedule of Unrestricted Scholarships & Fee Exemptions

Institution: University of Louisiana at Lafayette

Type of Fee Exemptions	Number	Avg. Value	Actual	Number	Awarded	Avg. Value	Budg.
TOPS Shortfall Recorded as Exemption							
Legislatively Established Tuition & Fee Exemptions	2	\$11,336	\$22,671	2		\$11,336	\$22,671
Children of Deceased/Disabled Police, Deputy Sheriffs, Adult Probation/Parole Officers (17:1681.1)	2	\$19,132	\$38,263		2	\$19,132	\$38,263
Children of Deceased/Disabled Firefighters (17:1682.1)							
Children of Deceased/Disabled Sanitation Workers (17:1683.1)							
Children of Deceased/Disabled Teachers and School Employees (17:1684)							
Children of Deceased/Disabled Correctional Officers (17:1685.1)	36	\$1,999	\$71,973	35	1	\$1,999	\$71,973
Senior Citizens (17:1807)	140	\$4,266	\$597,244	153	1	\$4,266	\$656,968
Louisiana National Guard (29:36.1)	19	\$563	\$10,695	21		\$563	\$11,821
Hardship Waivers (17:3351)							
Others (List - Use continuation sheet if necessary.)	116	\$1,504	\$174,500	146	4	\$1,667	\$250,000
Continuing Ed Stipends - Teacher Incentive	576	\$4,802	\$2,766,080	582		\$4,811	\$2,800,000
Children of Deceased Veterans	5	\$2,464	\$12,321	5		\$2,464	\$12,321
Classroom Teacher Enrollment Program (CTEP) (17:3129.3)	8	\$3,581	\$28,645			\$0	\$0
Disabled Veteran Exemption (HB167, Act 224)							
Other Tuition & Fee Exemptions	109	\$4,766	\$519,470	106	3	\$4,766	\$519,470
Faculty/Staff	220	\$7,613	\$1,674,819	218	2	\$7,613	\$1,674,819
Faculty Dependents							
Others (List - Use continuation sheet if necessary.)	23	\$5,189	\$119,345	20	3	\$5,189	\$119,345
ULL/SLCC Agreement Exemption	6	\$17,031	\$102,185		7	\$17,031	\$119,216
Codofil	2	\$2,500	\$5,000		2	\$2,500	\$5,000
100 Black Men of Metro BR	3	\$3,021	\$9,064			\$0	\$0
Deceased Student							
Non-Resident Tuition and Fee Exemptions	220	\$11,395	\$2,506,966	31	189	\$11,395	\$2,506,966
Academic	81	\$5,079	\$411,433	1	80	\$5,086	\$412,000
Graduate Assistantships/Fellowships							
Other (List - Use continuation sheet if necessary.)	26	\$11,170	\$290,416	3	23	\$11,170	\$290,416
General University Scholarship	27	\$11,948	\$322,608		27	\$11,948	\$322,608
Fleur-De-Lis Scholarship	1	\$9,152	\$9,152		1	\$9,152	\$9,152
Vermilion International Scholarship	26	\$11,550	\$300,300		26	\$11,550	\$300,300
Cayenne Transfer Scholarship	10	\$10,982	\$109,824		10	\$10,982	\$109,824
Ski Team Scholarship-OS	4	\$9,867	\$39,468		4	\$9,867	\$39,468
Intl. Sponsored Student Scholarship	1	\$24,102	\$24,102		1	\$24,102	\$24,102
Exemption Strasbourg MOU	1	\$12,065	\$12,065		1	\$12,065	\$12,065
Exemption Rennes MOU	3	\$12,223	\$36,669		3	\$12,223	\$36,669
Exemption Pole MOU	4	\$37,214	\$148,856		4	\$37,214	\$148,856
Exemption Caen MOU	8	\$1,728	\$13,824		8	\$1,728	\$13,824
Exemption Lumcon MOU 3Hrs	2	\$12,340	\$24,680		2	\$12,340	\$24,680
Exemption Lasalle MOU				1,323	404		
Total Fee Exemptions							
Contingency				6,702	707	\$1,597	11,830,586



University of Louisiana at Lafayette Organizational Chart

Updated: July 31, 2024

PRESIDENT
E. Joseph Savoie

SENIOR ADVISER TO THE PRESIDENT
Vacant

VICE PRESIDENT FOR INTERCOLLEGIATE ATHLETICS
Bryan Maggard

UNIVERSITY ATHLETICS COUNCIL

DEPUTY DIRECTOR OF ATHLETICS (COMPLIANCE)
Jessica Leger

EEOC OFFICER
Paul Thomas

CHIEF SUSTAINABILITY OFFICER
Gretchen Vanitor

ASSISTANT TO THE PRESIDENT & CHIEF EVENTS OFFICER
Liz Landry

SENIOR EXECUTIVE ASSISTANT
Shelly Constantin

EXECUTIVE ASSISTANT
Jeannette Narcisse

DIRECTOR OF INTERNAL AUDIT
Jeremy Guillory

CHIEF INCLUSION OFFICER
Kwana McClung

CHIEF STRATEGY OFFICER
Kristi Anderson

DIRECTOR OF GOVERNMENTAL RELATIONS
Vacant

PROVOST AND VICE PRESIDENT FOR ACADEMIC AFFAIRS
Jaimie Hebert

**VICE PRESIDENT FOR UNIVERSITY ADVANCEMENT
CEO, UL LAFAYETTE FOUNDATION**
John Blohm

EXECUTIVE ASSISTANT
Monica Mitchell

ASSOCIATE VICE PRESIDENT FOR ADVANCEMENT OPERATIONS
Lauren Shiver

ASSOCIATE VICE PRESIDENT FOR COMMUNICATIONS & MARKETING
Jennifer Stephens

ASSOCIATE VICE PRESIDENT FOR DEVELOPMENT
Rebecca Doucet

ASSOCIATE VICE PRESIDENT FOR ALUMNI ENGAGEMENT
Amy Armstrong

VICE PRESIDENT FOR ADMINISTRATION AND FINANCE
Jerry Luke LeBlanc

EXECUTIVE ASSISTANT
Mona Poirier

ASSOCIATE VICE PRESIDENT, ADMINISTRATION AND FINANCE
Paul Thomas

ASSISTANT VICE PRESIDENT, FINANCIAL SERVICES
Debra Calais

COMPTROLLER
Debra Calais

DIRECTOR, ADMINISTRATIVE SERVICES
Kylie Calais

DIRECTOR, PAYROLL AND RELATED SERVICES
Skyia LeBlanc, Interim

DATA ENTRY PROCESSING

ACCOUNTS PAYABLE

RISK INSURANCE

BURSAR
Raven Melancon

ASSISTANT VICE PRESIDENT, PURCHASING
Marie Frank

CHIEF HUMAN RESOURCES OFFICER & EEOC OFFICER
Paul Thomas

TITLE IX
Teresa Leday

DIRECTOR OF OPERATIONAL REVIEW
Lindsay Panibaleo, Interim

ASSOCIATE DIRECTOR OF OPERATIONAL REVIEW
Vacant

ASSISTANT DIRECTOR OF OPERATIONAL REVIEW & RESOURCE MANAGEMENT
Vacant

DIRECTOR OF SPONSORED PROGRAMS FINANCE ADMINISTRATION & COMPLIANCE
Judith Maina

CHIEF INFORMATION OFFICER
Eugene Fields

DEPUTY CHIEF INFORMATION OFFICER

DIRECTOR, COMPUTING SUPPORT SERVICES
Matt Delcambre

DIRECTOR, ENTERPRISE APPLICATION SERVICES
Paula Breaux

DIRECTOR, NETWORK SERVICES
Kent Young

IT SECURITY
Charles Broome

DIRECTOR, FACILITY MANAGEMENT
Scott Hebert

DIRECTOR, AUXILIARY OPERATIONS
Duane Bailey

REAL ESTATE
Vacant

DIRECTOR OF PROPERTY MANAGEMENT
Dawn Miller

FARM OPERATIONS
Vacant

DIRECTOR, TRANSPORTATION SERVICES
Stuart Gleaser

RETAIL

MANAGER, BOOKSTORE
Sarah Armentor

PRINTING SERVICES
Sarah Armentor

MANAGER, POSTAL SERVICES
Julie Solis

DIRECTOR, CAJUN CARD
Kari Foti

MEDIA
GENERAL MANAGER, KRVS RADIO STATION
Cheryl Devall

PROFESSIONAL/EXECUTIVE DEVELOPMENT

DIRECTOR, CONTINUING EDUCATION
Martha Bryant

EXECUTIVE DIRECTOR, MARINE SURVIVAL TRAINING CENTER
Terry Crowner, Interim

CAMPUS FOOD SERVICES
Amber Clark

STRATEGIC INITIATIVES PROJECT MANAGER
Travis Frank

FINANCIAL LIAISON, UL LAFAYETTE FOUNDATION

FINANCIAL LIAISON, ALUMNI ASSOCIATION

FINANCIAL LIAISON, UL FEDERAL CREDIT UNION

LIAISON, FACILITY MANAGEMENT CORPORATION

EXECUTIVE ASSISTANT
Melissa Francis

DIRECTOR, STUDENT ATHLETE ACADEMIC CENTER
Vacant

DIRECTOR, UNIVERSITY CONNECTION
Amanda Doyle

ASSOCIATE VICE PRESIDENT FOR STUDENT & FACULTY EXCELLENCE
Dianne Olivier

EXECUTIVE DIRECTOR FOR STUDENT SUCCESS INITIATIVES
Elizabeth Glor

DIRECTOR, STUDENT CENTER FOR RESEARCH
Sherry Kravessky

DEAN, COMMUNITY SERVICE
David Yarbrough

EXECUTIVE DIRECTOR, GLOBAL ENGAGEMENT
Gabriel Carranza

ASSOCIATE DIRECTOR, GLOBAL ENGAGEMENT
Rose Honegger

GLOBAL PROGRAMS COORDINATOR
Zayira Farraga

REGISTRAR
Amy Desormeaux

ASSOCIATE VICE PRESIDENT FOR INSTITUTIONAL EFFECTIVENESS
Vacant

DIRECTOR, INSTITUTIONAL RESEARCH
Lisa Lord

DIRECTOR, ACADEMIC PLANNING & ASSESSMENT
Spencer Black

DIRECTOR, ACADEMIC PROGRAMS AND POLICY
Amanda Payne

DIRECTOR, PLANNING & ACADEMIC INITIATIVES
Melissa Lewis

INSTITUTIONAL DATA COORDINATOR
Vacant

DIRECTOR, DISTANCE LEARNING
Claire Arabie

DEAN, GRADUATE SCHOOL
Mary Farmer Kaiser

DEAN, UNIVERSITY LIBRARIES
Brian Doherty

DIRECTOR, HILLIARD UNIVERSITY ART MUSEUM
Vacant

ACADEMIC COLLEGES

COLLEGE OF THE ARTS
Daryl Moore

B.I. MOODY COLLEGE OF BUSINESS ADMINISTRATION
Linda Nichols

COLLEGE OF EDUCATION & HUMAN DEVELOPMENT
Tracy Cross

COLLEGE OF ENGINEERING
Ahmed Khattab

COLLEGE OF LIBERAL ARTS
Ani Kokobobo

COLLEGE OF NURSING AND HEALTH SCIENCES
Lisa Broussard

RAY P. AUTHEMENT COLLEGE OF SCIENCES
Azmy Ackleh

UNIVERSITY COLLEGE
Bobbie Decuir

ASSOCIATE DEAN-STUDENT SUPPORT
Gail Bonhomme

ASSOCIATE DEAN-INTERDISCIPLINARY PROGRAMS
Vacant

DIRECTOR, HONORS PROGRAM
Vacant

DEPARTMENT OF SPECIAL SERVICES
Gail Bonhomme, Interim

VICE PRESIDENT FOR RESEARCH, INNOVATION & ECONOMIC DEVELOPMENT
Ramesh Kolluru

EXECUTIVE ASSISTANT
Rachael Ard

ASSISTANT VICE PRESIDENT FOR RESEARCH, INNOVATION, AND ECONOMIC DEVELOPMENT
Kumer Das

ASSISTANT VICE PRESIDENT FOR INNOVATION AND ECONOMIC DEVELOPMENT
Geoffrey Stewart

ECONOMIC AND COMMUNITY DEVELOPMENT OFFICER
Chad LaComb

DIRECTOR, RESEARCH AND SPONSORED PROGRAMS
Vacant

DIRECTOR OF INNOVATION MANAGEMENT
Vacant

DIRECTOR, OFFICE OF RESEARCH INTEGRITY
Robin Broussard

RESEARCH CENTER AND PROGRAMS

DIRECTOR, NEW IBERIA RESEARCH CENTER
Francois Villinger

DIRECTOR, CECIL J. PICARD CENTER FOR CHILD DEVELOPMENT AND LIFELONG LEARNING
Vacant

EXECUTIVE DIRECTOR OF INFORMATICS RESEARCH INSTITUTE
Henry Chu

DIRECTOR, CENTER FOR CRITICAL INFRASTRUCTURE CYBERSECURITY
Arun Lahota

DIRECTOR, NSF CENTER FOR VISUAL AND DECISION INFORMATICS
Vacant

DIRECTOR, NATIONAL INCIDENT MANAGEMENT SYSTEMS & TECHNOLOGIES INSTITUTE
Shannon Strother

DIRECTOR, REGIONAL APPLICATION CENTER
Brent Yantis

DIRECTOR, ENERGY INSTITUTE
Mark Zappi

DIRECTOR, INSTITUTE FOR COASTAL & WATER RESEARCH
Emad Habib, Interim

DIRECTOR, ECOLOGY CENTER
Kelly Robinson

DIRECTOR, LOUISIANA WATERSHED FLOOD CENTER
Emad Habib

EXECUTIVE DIRECTOR, INSTITUTE FOR MATERIAL RESEARCH & INNOVATION
Jonathan Rausch, Interim

DIRECTOR, LOUISIANA ACCELERATOR CENTER
Vacant

DIRECTOR, MICROSCOPY CENTER
Thomas Pesacreta

DIRECTOR, LOUISIANA APEX ACCELERATOR (FORMALLY PTAC)
Cynthia Carter

DIRECTOR, UNIVERSITY PARK
Vacant

LOUISIANA IMMERSIVE TECHNOLOGIES ENTERPRISE
Vacant

LOUISIANA ENTREPRENEURSHIP & ECONOMIC DEVELOPMENT CENTER
Geoffrey Stewart

VICE PRESIDENT FOR ENROLLMENT MANAGEMENT
Dewayne Bowie

EXECUTIVE ASSISTANT
Richelle Joseph

ASSISTANT VICE PRESIDENT, ENROLLMENT MANAGEMENT
Vacant

DIRECTOR, ENROLLMENT MANAGEMENT COMMUNICATIONS
Emily Covington

EXECUTIVE DIRECTOR, UNDERGRADUATE ADMISSIONS AND RECRUITMENT
Vacant

DIRECTOR, UNDERGRADUATE ADMISSIONS
Tasha Evans

DIRECTOR, UNDERGRADUATE RECRUITMENT
Megan Sistrunk

EXECUTIVE DIRECTOR, FINANCIAL AID AND SCHOLARSHIPS
Cindy Perez

DIRECTOR, STUDENT FINANCIAL AID
Vacant

DIRECTOR, SCHOLARSHIPS
Adele Bullard

DIRECTOR, STUDENT ORIENTATION
Lauren Sarver

DIRECTOR, VETERAN & MILITARY STUDENT SERVICES
Danielle Doucet

VICE PRESIDENT FOR STUDENT AFFAIRS
Patricia F. Cottonham

EXECUTIVE ASSISTANT
Mary Beth Washington

DIRECTOR, OFFICE OF STUDENT HEALTH SERVICES
Susan Arceneaux

DIRECTOR, SGA CHILD DEVELOPMENT CENTER
Chief of Police
Timothy Hanks

DIRECTOR, STUDENT PUBLICATIONS
Matthew Tarver

DIRECTOR, COUNSELING & TESTING CENTER
Brian Frederick

DIRECTOR, OFFICE OF DISABILITY SERVICES
Carol Landry

ASSOCIATE VICE PRESIDENT FOR STUDENT AFFAIRS/DEAN OF STUDENTS
Margarita Perez

SENIOR ASSOCIATE DEAN OF STUDENTS
Gregory Zerangue

ASSOCIATE DEAN OF STUDENTS/DIRECTOR, OFFICE OF STUDENT ENGAGEMENT & LEADERSHIP
Heide Lindsey

DIRECTOR, RECREATIONAL SPORTS
Dave Suter

ASSOCIATE DEAN OF STUDENTS/DIRECTOR, OFFICE OF STUDENT RIGHTS AND RESPONSIBILITIES
Carl Tapo

DIRECTOR, OFFICE OF CAREER SERVICES, MAJOR & CAREER EXPLORATION CENTER
Kimberly Billeaudsau

DIRECTOR, OFFICE OF RESIDENTIAL LIFE
Maylen Aldana

STUDENT GOVERNMENT ASSOCIATION

CAMPUS ORGANIZATIONS

University of Louisiana at Monroe

Revenue/Expenditures	Actual 2023-2024	Budgeted 2023-2024	Budgeted 2024-2025	Over (Under) 2023-2024	% Change
Revenues By Source:					
State Funds:					
General Fund Direct	34,151,019	34,151,019	32,419,829	(1,731,190)	(5.1%)
General Fund - Restoration Amount					
Statutory Dedicated:	1,863,961	1,863,961	5,824,967	3,961,006	212.5%
Higher Education Initiatives Fund					
Support Education in Louisiana First (SELF)	1,863,961	1,863,961	1,824,967	(38,994)	(2.1%)
Tobacco Tax Health Care Fund					
Calcasieu Parish Fund					
LA Response Plan Fund			4,000,000	4,000,000	
Total State Funds	36,014,980	36,014,980	38,244,796	2,229,816	6.2%
Revenue Over Expenditures:					
Self Generated Funds					
Total Revenue Over Expenditures					
Interagency Transfers					
Self-Generated Funds	60,865,063	68,227,710	68,227,710		
Total Revenues	96,880,043	104,242,690	106,472,506	2,229,816	2.1%
Expenditures by Function:					
Instruction	40,631,079	43,342,614	43,335,170	(7,444)	
Research	4,793,015	4,793,599	4,791,318	(2,281)	
Public Service	161,479	158,853	158,072	(781)	(0.5%)
Academic Support**	5,433,776	5,736,712	5,700,575	(36,137)	(0.6%)
Student Services	5,739,668	5,701,200	5,691,594	(9,606)	(0.2%)
Institutional Services	14,913,989	15,448,749	16,283,684	834,935	5.4%
Scholarships/Fellowships	14,404,818	15,327,642	14,405,523	(922,119)	(6.0%)
Plant Operations/Maintenance	9,108,967	9,774,158	10,647,408	873,250	8.9%
Total E&G Expenditures	95,186,791	100,283,527	101,013,344	729,817	0.7%
Transfers out of agency	45,153	45,151	45,150	(1)	
Athletics	1,648,099	3,914,012	5,414,012	1,500,000	38.3%
Other					
Total Expenditures	96,880,043	104,242,690	106,472,506	2,229,816	2.1%
Expenditures by Object:					
Salaries	46,620,019	45,985,666	46,071,553	85,887	0.2%
Other Compensation	530,238	621,847	554,434	(67,413)	(10.8%)
Related Benefits	21,024,546	23,714,943	24,451,665	736,722	3.1%
Total Personal Services	68,174,803	70,322,456	71,077,652	755,196	1.1%
Travel	409,487	410,992	410,696	(296)	(0.1%)
Operating Services	8,455,591	10,385,597	11,332,705	947,108	9.1%
Supplies	1,317,845	1,736,277	1,731,267	(5,010)	(0.3%)
Total Operating Expenses	10,182,923	12,532,866	13,474,668	941,802	7.5%
Professional Services	866,385	729,101	907,168	178,067	24.4%
Other Charges	16,425,798	19,583,380	20,161,261	577,881	3.0%
Debt Services					
Interagency Transfers	45,153	45,151	45,150	(1)	
Total Other Charges	17,337,336	20,357,632	21,113,579	755,947	3.7%
General Acquisitions	463,704	579,736	356,607	(223,129)	(38.5%)
Library Acquisitions	721,277	450,000	450,000		
Major Repairs					
Total Acquisitions and Major Repairs	1,184,981	1,029,736	806,607	(223,129)	(21.7%)
Unallotted					
Total Expenditures	96,880,043	104,242,690	106,472,506	2,229,816	2.1%

University of Louisiana at Monroe

Financing Other Than State Funds Appropriations

Source:

	ACUTAL 2023-2024	BUDGETED 2023-2024	BUDGETED 2024-2025	OVER /UNDER 2023-2024
Interagency Transfers:				
Medicaid				
Uncompensated Care				
Hospital Contracts				
Lab School				
Other Total				
Total Other Interagency Transfers				
Non-Recurring Self-Generated Carry Forward				
Self-Generated Funds:				
Student Fees:				
General Registration Fees	51,138,655	58,543,876	58,367,904	(175,972)
Non-Resident Fees	1,030,466	900,136	1,030,466	130,330
Academic Excellence Fee	1,577,465	1,586,478	1,577,465	(9,013)
Operational Fee	788,733	793,216	788,733	(4,483)
Academic Enhancement Fee				
Building Use Fee				
Building Use Fee - Act 426				
Student Services Fee				
Technology Fee				
Energy Surcharge				
University Self-Assessed Fees				
Student Self-Assessed Fees				
All Other Mandated Fees	3,367,804	3,543,805	3,467,755	(76,050)
All Other Student Fees				
Total Student Fees:	57,903,123	65,367,511	65,232,323	(135,188)
Hospital - Commercial/Self-Pay				
Sales and Services of Educational Activities	21,380	27,226	21,380	(5,846)
State Grants and Contracts	1,114,151	1,098,386	1,114,151	15,765
Organized Activities Related to Instruction				
Athletics Other than Student Fees				
Other Self-Generated Funds	1,826,409	1,734,587	1,859,856	125,269
Proprietary School Fund Account				
Total Self-Generated Funds	60,865,063	68,227,710	68,227,710	
Federal Funds:				
Federal Program Admin.				
Medicare				
Grants:				
Pell				
Other				
Total Federal Funds				
Interim Emergency Board				
Total Revenues Other Than State Funds Appropriations	60,865,063	68,227,710	68,227,710	

University of Louisiana at Monroe

BOR ATH 1 Actual 2023-2024	Men's	Men's	Other	All	All	Other	Total
Revenue Category:	Football	Basketball	Men's Sports	Women's Athletics	Concessions Prog. Sales	Activities	
Ticket Sales	515,758	160,939	117,277	81,413			875,387
Media							
Post Season Play (Tourn./Bowl)							
Game Guarantees	3,200,000	165,000		61,000			3,426,000
Foundations/Clubs <small>(Other Private Gifts)</small>						384,151	384,151
Student Athletic Fees*						208,241	208,241
Parking Fees	43,180						43,180
Conference Distributions						2,986,604	2,986,604
Corporate Sponsorships						336,111	336,111
Interest on Investments							
Other Income						285,559	285,559
CWSP-Federally Funded Portion							
Other Auxiliary Profits							
Transfers from Unrestricted E&G*						1,148,099	1,148,099
Transfers from Other Funds						5,672,258	5,672,258
Gender Equity				500,000			500,000
Total Revenue for Athletics	3,758,938	325,939	117,277	642,413		11,021,023	15,865,590

BOR ATH 2 Actual 2023-2024	All Athletic	Men's	Men's	Men's	Other	All	Other	All	Total
Expense Category:	Admin/General	Football	Basketball	Baseball	Men's Sports	Women's Athletics	Activities	Concessions Programs	
Salaries/Wages/Student Help	1,272,772	2,082,036	492,697	298,693	166,401	1,057,010	583,809		5,953,418
Fringe Benefits	289,859	621,573	170,756	111,453	61,075	382,684	189,583		1,826,983
Extra Help (Temporary)									
CWSP									
Game Guarantees		550,000	10,000	6,000		32,287			598,287
Athletic Scholarships	7,522	2,287,529	361,118	346,852	455,849	2,112,052			5,570,922
Med. Insurance/Injury Claims							488,340		488,340
Travel	42,872	833,269	245,473	206,799	169,063	1,025,320	4,943		2,527,739
Equipment									
Operating Services	192,930	139,284	24,673	28,092	17,411	101,987	104,314		608,691
Charge Backs									
Debt Service									
Other Expenses	558,459	940,729	195,629	180,573	106,260	556,414	142,179		2,680,243
Transfers to Other Funds									
Fund/Account									
Total Athletic Expenses	2,364,414	7,454,420	1,500,346	1,178,462	976,059	5,267,754	1,513,168		20,254,623

University of Louisiana Monroe

Form BOR-ATH-1 Fiscal Year 2024-2025 Budgeted		Men's	Other	Women's	Other	All	
Revenue Category:	Football	Basketball	Men's Sports	Athletics	Activities	Concessions Prog. Sales	Total
Ticket Sales	350,000	128,600	84,975	84,000		-	647,575
Media						-	-
Post Season Play (Tourn./Bowl)	-	-	-	-		-	-
Game Guarantees	3,350,000	225,000	-	86,500		-	3,661,500
Foundations/Clubs (Other Private Gifts)						1,020,000	1,020,000
Student Athletic Fees*						208,241	208,241
Parking Fees	40,000	-	-	-		-	40,000
Conference Distributions	-	-	-	-		2,736,000	2,736,000
Corporate Sponsorships	-	-	-	-		640,000	640,000
Interest on Investments	-	-	-	-		-	-
Other Income	-	-	-	-		367,000	367,000
CWSP-Federally Funded Portion	-	-	-	-		-	-
Other Auxiliary Profits	-	-	-	-		-	-
Transfers from Unrestricted E&G*	-	-	-	-		4,914,012	4,914,012
Transfers from Other Funds	-	-	-	-		4,906,345	4,906,345
Gender Equity	-	-	-	500,000	-	-	500,000
Total Revenue for Athletics	3,740,000	353,600	84,975	670,500	-	14,791,598	19,640,673

Form BOR-ATH-2 Fiscal Year 2024-2025 Budgeted	All Athletic	Men's	Other Men's	Other	All Women's	Other	All Concession		
Expense Category:	Admin/General	Football	Basketball	Baseball	Men's Sports	Athletics	Activities	Program Sales	Total
Salaries/Wages/Student Help	894,888	2,223,938	502,550	299,016	199,186	1,112,255	804,468	-	6,036,301
Fringe Benefits	275,084	784,166	180,728	106,195	65,989	383,117	260,370	-	2,055,649
Extra Help (Temporary)	-	-	-	-	-	-	-	-	-
CWSP	-	-	-	-	-	-	-	-	-
Game Guarantees		350,000	112,000	9,000	-	42,719	-	-	513,719
Athletic Scholarships	6,053	2,287,529	361,118	346,851	455,849	2,117,240	-	-	5,574,640
Med. Insurance/Injury Claims	-	-	-	-	-	-	400,000	-	400,000
Travel	85,981	850,000	234,000	245,000	156,500	1,016,359	7,500	-	2,595,340
Equipment	-	-	-	-	-	-	-	-	-
Operating Services	252,975	130,000	25,000	27,000	6,000	83,200	54,000	-	578,175
Charge Backs	-	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-	-
Other Expenses (Detail)	1,071,825	905,000	176,078	179,724	95,350	578,350	169,001	-	3,175,328
Transfers to Other Funds	-	-	-	-	-	-	-	-	-
Fund/Account (List)	-	-	-	-	-	-	-	-	-
Total Athletic Expenses	2,586,806	7,530,633	1,591,474	1,212,786	978,874	5,333,240	1,695,339	-	20,929,152

**Board of Regents
Form BOR-5**

Institution:

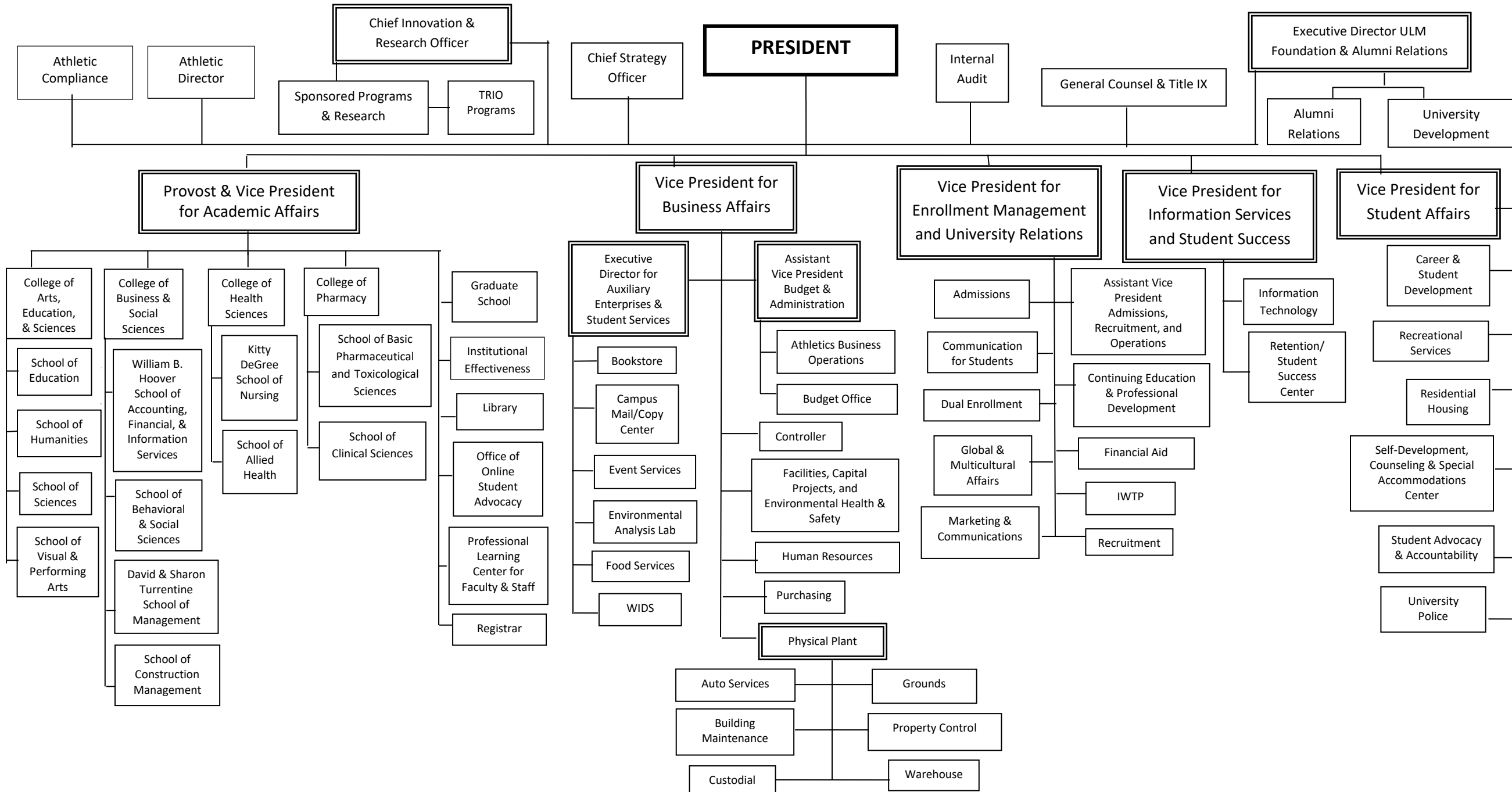
University of Louisiana at Monroe

Schedule of Unrestricted Scholarships & Fee Exemptions

Type of Scholarships	Number	Average Value	Actual	Number Awarded		Average Value	Budgeted
	Awarded	Per Year	2022-23	In-State	Out of State	Per Year	2024-25
Academic							
Athletic							
Band	126	\$2,150	\$270,874	120	20	\$2,157	\$302,000
Foreign language							
High School							
Honors							
LASIP							
LPB Stipend							
Music	49	\$1,262	\$61,850	47	3	\$1,275	\$63,750
Presidential Grant							
Presidential Education Opportunity							
Freshman Award/Academic Excellence							
Freshman Achievement Scholarship							
Rally							
ROTC							
SEOG Matching							
SGA	4	\$8,502	\$34,007	5		\$7,300	\$36,500
SSIG Matching							
Summer Orientation							
University	2461	\$3,339	\$8,218,094	2,178	434	\$3,134	\$8,186,202
Total Other Scholarships	535	\$1,915	\$1,024,425	343	114	\$2,077	\$949,024
(List Other Scholarships - Use continuation sheet if necessary).							
Total Scholarships	3175	\$3,027	9,609,250	2,693	571	\$2,922	9,537,476

Type of Fee Exemptions							
TOPS Shortfall Recorded as Exemption							
Legislatively Established Tuition & Fee Exemptions							
Children of Deceased/Disabled Police, Deputy Sheriffs, Adult Probation/Parole Officers (17:1681.1)	1	\$17,934	\$17,934	1		\$18,000	\$18,000
Children of Deceased/Disabled Firefighters (17:1682.1)							
Children of Deceased/Disabled Sanitation Workers (17:1683.1)							
Children of Deceased/Disabled Teachers and School Employees (17:1684)							
Children of Deceased/Disabled Correctional Officers (17:1685.1)							
Senior Citizens (17:1807)	30	\$2,077	\$62,308	25		\$2,200	\$55,000
Louisiana National Guard (29:36.1)	55	\$5,761	\$316,837	55	2	\$5,702	\$325,000
Hardship Waivers (17:3351)	325	\$967	\$314,319	336	14	\$963	\$337,047
Others (List - Use continuation sheet if necessary.)	107	\$9,194	\$983,722	104	2	\$9,292	\$985,000
Other Tuition & Fee Exemptions							
Faculty/Staff	94	\$4,173	\$392,253	91	4	\$4,158	\$395,000
Faculty Dependents	93	\$7,012	\$652,119	87	8	\$7,105	\$675,000
Others - Miscellaneous University	48	\$2,802	\$134,474	38	10	\$2,813	\$135,000
Graduate Assistant Resident	143	\$6,123	\$875,659	145		\$6,124	\$888,000
Non-Resident Tuition and Fee Exemptions							
Academic							
Graduate Assistantships/Fellowships	92	\$6,372	\$586,268		93	\$6,344	\$590,000
Academic Common Market	37	\$12,424	\$459,675		38	\$12,237	\$465,000
Total Fee Exemptions	1025	4678.602927	\$4,795,568	882	171	\$4,623	4,868,047
Total Scholarships and Fee Exemptions	4200	\$3,430	14,404,818	3,575	742	\$3,337	14,405,523

University of Louisiana at Monroe



University of New Orleans

Revenue/Expenditures	Actual 2023-2024	Budgeted 2023-2024	Budgeted 2024-2025	Over (Under) 2023-2024	% Change
Revenues By Source:					
State Funds:					
General Fund Direct	31,644,487	31,644,487	26,890,402	(4,754,085)	(15.0%)
General Fund - Restoration Amount					
Statutory Dedicated:	2,515,305	2,527,498	2,974,623	447,125	17.7%
Higher Education Initiatives Fund					
Support Education in Louisiana First (SELF)	2,515,305	2,527,498	2,474,623	(52,875)	(2.1%)
Tobacco Tax Health Care Fund					
Calcasieu Parish Fund					
LA Response Plan Fund			500,000	500,000	
Total State Funds	34,159,792	34,171,985	29,865,025	(4,306,960)	(12.6%)
Revenue Over Expenditures:					
Self Generated Funds					
Total Revenue Over Expenditures					
Interagency Transfers					
Self-Generated Funds	57,184,513	72,187,256	72,187,256	36,470,043	50.5%
Total Revenues	91,344,305	106,359,241	102,052,281	32,163,083	30.2%
Expenditures by Function:					
Instruction	33,018,849	33,545,330	31,533,519	(2,011,811)	(6.0%)
Research	8,366,294	8,674,264	8,220,662	(453,602)	(5.2%)
Public Service					
Academic Support**	10,507,249	10,574,104	10,356,640	(217,464)	(2.1%)
Student Services	6,529,429	7,559,550	7,952,224	392,674	5.2%
Institutional Services	15,635,859	21,690,833	19,796,629	(1,894,204)	(8.7%)
Scholarships/Fellowships	5,718,104	6,006,200	5,969,625	(36,575)	(0.6%)
Plant Operations/Maintenance	11,318,521	15,833,960	16,119,232	285,272	1.8%
Total E&G Expenditures	91,094,305	103,884,241	99,948,531	(3,935,710)	(3.8%)
Transfers out of agency					
Athletics	250,000	2,475,000	2,103,750	(371,250)	(15.0%)
Other					
Total Expenditures	91,344,305	106,359,241	102,052,281	(4,306,960)	(4.0%)
Expenditures by Object:					
Salaries	43,854,829	44,526,551	42,489,951	(2,036,600)	(4.6%)
Other Compensation	2,293,042	2,503,139	1,746,446	(756,693)	(30.2%)
Related Benefits	17,214,549	18,665,901	16,856,263	(1,809,638)	(9.7%)
Total Personal Services	63,362,420	65,695,591	61,092,660	(4,602,931)	(7.0%)
Travel	79,202	198,177	180,650	(17,527)	(8.8%)
Operating Services	10,494,569	16,158,733	15,317,741	(840,992)	(5.2%)
Supplies	1,404,413	1,785,744	1,693,881	(91,863)	(5.1%)
Total Operating Expenses	11,978,184	18,142,654	17,192,272	(950,382)	(5.2%)
Professional Services	958,532	1,789,693	1,454,040	(335,653)	(18.8%)
Other Charges	14,263,201	19,872,271	21,759,360	1,887,089	9.5%
Debt Services					
Interagency Transfers					
Total Other Charges	15,221,733	21,661,964	23,213,400	1,551,436	7.2%
General Acquisitions	292,315	367,515	140,931	(226,584)	(61.7%)
Library Acquisitions	489,653	491,517	413,018	(78,499)	(16.0%)
Major Repairs					
Total Acquisitions and Major Repairs	781,968	859,032	553,949	(305,083)	(35.5%)
Unallotted					
Total Expenditures	91,344,305	106,359,241	102,052,281	(4,306,960)	(4.0%)

University of New Orleans

Financing Other Than State Funds Appropriations

Source:

	ACUTAL 2023-2024	BUDGETED 2023-2024	BUDGETED 2024-2025	OVER /UNDER 2023-2024
Interagency Transfers:				
Medicaid				
Uncompensated Care				
Hospital Contracts				
Lab School				
Other Total				
Total Other Interagency Transfers				
Non-Recurring Self-Generated Carry Forward				
Self-Generated Funds:				
Student Fees:				
General Registration Fees	31,760,124	33,655,390	28,653,466	(5,001,924)
Non-Resident Fees	1,247,083	1,330,475	1,170,300	(160,175)
Academic Excellence Fee	1,219,883	1,302,756	1,102,183	(200,573)
Operational Fee	746,800	804,538	675,086	(129,452)
Academic Enhancement Fee				
Building Use Fee				
Building Use Fee - Act 426				
Student Services Fee				
Technology Fee				
Energy Surcharge				
University Self-Assessed Fees	3,921,096	4,181,374	3,543,947	(637,427)
Student Self-Assessed Fees				
All Other Mandated Fees	2,645,229	2,790,588	2,570,375	(220,213)
All Other Student Fees	5,680,940	6,414,545	5,546,314	(868,231)
Total Student Fees:	47,221,153	50,479,666	43,261,673	(7,217,993)
Hospital - Commercial/Self-Pay				
Sales and Services of Educational Activities	320,365	230,528	255,530	25,002
State Grants and Contracts				
Organized Activities Related to Instruction				
Athletics Other than Student Fees				
Other Self-Generated Funds	9,642,995	21,477,062	28,670,054	7,192,992
Proprietary School Fund Account				
Total Self-Generated Funds	57,184,513	72,187,256	72,187,256	
Federal Funds:				
Federal Program Admin.				
Medicare				
Grants:				
Pell				
Other				
Total Federal Funds				
Interim Emergency Board				
Total Revenues Other Than State Funds Appropriations	57,184,513	72,187,256	72,187,256	

University of New Orleans

BOR ATH 1 Actual 2023-2024	Men's	Men's	Other	All	All	Other	Total
Revenue Category:	Football	Basketball	Men's Sports	Women's Athletics	Concessions Prog. Sales	Activities	
Ticket Sales		36,171	59,637	4,000		3,000	102,808
Media							
Post Season Play (Tourn./Bowl)							
Game Guarantees		175,000	13,000	293,000			481,000
Foundations/Clubs <small>(Other Private Gifts)</small>						159,071	159,071
Student Athletic Fees*						1,080,102	1,080,102
Parking Fees							
Conference Distributions						336,363	336,363
Corporate Sponsorships							
Interest on Investments							
Other Income		631	57,916	1,289		19,977	79,813
CWSP-Federally Funded Portion							
Other Auxiliary Profits		2,933	49,363	1,150		120,533	173,979
Transfers from Unrestricted E&G*						250,000	250,000
Transfers from Other Funds						840,385	840,385
Gender Equity							
Total Revenue for Athletics		214,735	179,916	299,439		2,809,431	3,503,521

BOR ATH 2 Actual 2023-2024	All Athletic	Men's	Men's	Men's	Other	All	Other	All	Total
Expense Category:	Admin/General	Football	Basketball	Baseball	Men's Sports	Women's Athletics		Concessions	
Salaries/Wages/Student Help	537,551		403,877	229,548	199,869	481,763	268,274		2,120,882
Fringe Benefits	266,833		171,509	125,295	97,706	228,878	131,159		1,021,380
Extra Help (Temporary)	37,500		474	32,869	16,562	61,647	180,018		329,070
CWSP									
Game Guarantees			3,750						3,750
Athletic Scholarships			618,075	306,429	295,923	1,256,819	8,315		2,485,561
Med. Insurance/Injury Claims	277								277
Travel	18,247		251,202	194,716	201,041	351,377	4,092		1,020,675
Equipment							105,464		105,464
Operating Services	23,030			1,150		45	70,353		94,578
Charge Backs									
Debt Service									
Other Expenses	62,430		76,755	70,146	37,059	197,904	352,299	45,855	842,448
Transfers to Other Funds									
Fund/Account									
Total Athletic Expenses	945,868		1,525,642	960,153	848,160	2,578,433	1,119,974	45,855	8,024,085

University of New Orleans

Form BOR-ATH-1 Fiscal Year 2024-2025 Budgeted Revenue Category:	Football	Men's Basketball	Other Men's Sports	Women's Athletics	Other Activities	All Concessions Prog. Sales	Total
Ticket Sales	-	70,000	67,100	5,000	-	-	142,100
Media	-	-	-	-	-	-	-
Post Season Play (Tourn./Bowl)	-	-	-	-	-	-	-
Game Guarantees	-	700,000	25,000	155,000	-	-	880,000
Foundations/Clubs (Other Private Gifts)	-	-	-	-	-	155,000	155,000
Student Athletic Fees*	-	-	-	-	-	1,049,237	1,049,237
Parking Fees	-	-	-	-	-	5,500	5,500
Conference Distributions	-	-	-	-	-	301,593	301,593
Corporate Sponsorships	-	-	-	-	-	340,000	340,000
Interest on Investments	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	120,000	120,000
CWSP-Federally Funded Portion	-	-	-	-	-	-	-
Other Auxiliary Profits	-	30,000	62,500	10,000	-	240,000	342,500
Transfers from Unrestricted E&G*	-	-	-	-	-	2,103,750	2,103,750
Transfers from Other Funds	-	-	-	-	-	1,183,479	1,183,479
Gender Equity	-	-	-	-	-	-	-
Total Revenue for Athletics	-	800,000	154,600	170,000	-	5,498,559	6,623,159

Form BOR-ATH-2 Fiscal Year 2024-2025 Budgeted Expense Category:	All Athletic Admin/General	Football	Men's Basketball	Men's Baseball	Other Men's Sports	All Women's Athletics	Other Activities	All Concessions Prog. Sales	Total
Salaries/Wages/Student Help	512,427	-	378,913	229,548	142,141	564,781	193,762	-	2,021,572
Fringe Benefits	237,767	-	175,816	106,511	66,775	265,340	90,317	-	942,526
Extra Help (Temporary)	-	-	-	-	10,000	40,000	30,000	-	80,000
CWSP	-	-	-	-	-	-	-	-	-
Game Guarantees	-	-	-	-	-	-	-	-	-
Athletic Scholarships	-	-	356,616	257,752	327,587	1,137,606	27,500	-	2,107,061
Med. Insurance/Injury Claims	-	-	-	-	-	-	-	-	-
Travel	-	-	145,000	100,000	73,000	257,500	-	-	575,500
Equipment	-	-	-	-	-	-	-	-	-
Operating Services	-	-	15,000	15,000	9,000	24,000	266,500	-	329,500
Charge Backs	-	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-	-
Other Expenses (Detail)	10,000	-	20,000	80,000	36,500	83,000	295,000	42,500	567,000
Transfers to Other Funds	-	-	-	-	-	-	-	-	-
Fund/Account (List)	-	-	-	-	-	-	-	-	-
Total Athletic Expenses	760,194	-	1,091,345	788,811	665,003	2,372,227	903,079	42,500	6,623,159

**Board of Regents
Form BOR-5**

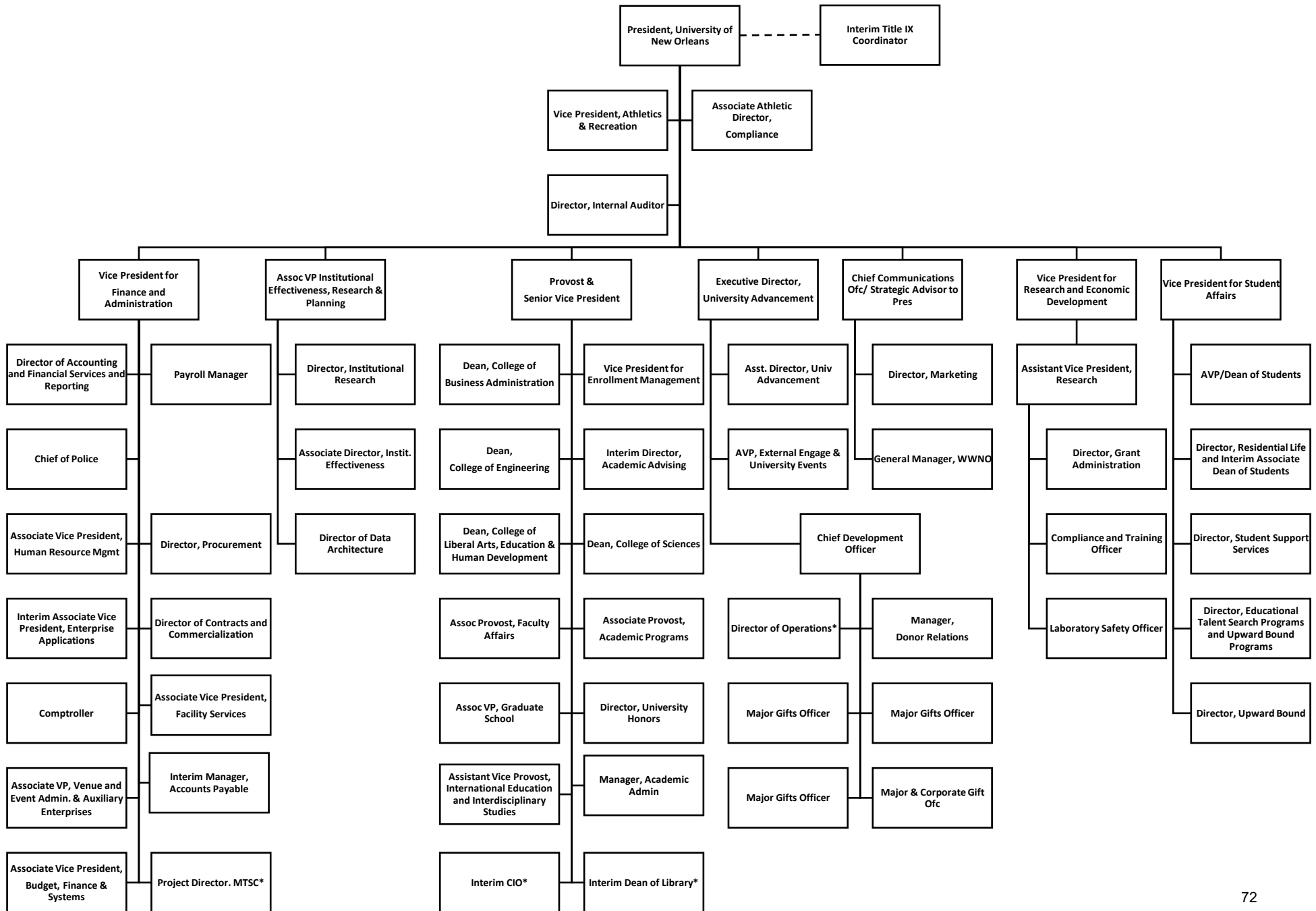
Institution:

University of New Orleans

Schedule of Unrestricted Scholarships & Fee Exemptions

Type of Scholarships	Number	Average Value	Actual	Number Awarded		Average Value	Budgeted
	Awarded	Per Year	2022-23	In-State	Out of State	Per Year	2024-25
Academic							
Athletic				9	8	\$28,100	\$500,000
Band							
Foreign language							
High School							
Honors							
LASIP							
LPB Stipend							
Music							
Presidential Grant							
Presidential Education Opportunity							
Freshman Award/Academic Excellence							
Freshman Achievement Scholarship							
Rally							
ROTC							
SEOG Matching							
SGA							
SSIG Matching							
Summer Orientation							
University							
Total Other Scholarships: COMMUNITY POLICING	4,601	\$19,917	\$4,219,550	3,980	682	\$31,370	\$4,347,125
(List Other Scholarships - Use continuation sheet if necessary).							
Total Scholarships	4601	\$917	4,219,550	3,989	690	\$1,036	4,847,125

Type of Fee Exemptions							
TOPS Shortfall Recorded as Exemption							
Legislatively Established Tuition & Fee Exemptions							
Children of Deceased/Disabled Police, Deputy Sheriffs, Adult Probation/Parole Officers (17:1681.1)	1	\$19,619	\$19,619	1	0	\$50,000	\$50,000
Children of Deceased/Disabled Firefighters (17:1682.1)							
Children of Deceased/Disabled Sanitation Workers (17:1683.1)							
Children of Deceased/Disabled Teachers and School Employees (17:1684)							
Children of Deceased/Disabled Correctional Officers (17:1685.1)							
Senior Citizens (17:1807)							
Louisiana National Guard (29:36.1)	310	\$1,281	\$397,232	308	2	\$1,089	\$337,500
Hardship Waivers (17:3351)							
Others (List - Use continuation sheet if necessary.)	618	\$4,582	\$655,943	584	34	\$11,608	\$510,000
Other Tuition & Fee Exemptions							
Faculty/Staff	253	\$883	\$223,519	217	36	\$570	\$100,000
Faculty Dependents	98	\$1,026	\$100,545	93	5	\$570	\$100,000
Others (List - Use continuation sheet if necessary.)	141	\$1,461	\$101,697	33	0	\$758	\$25,000
Non-Resident Tuition and Fee Exemptions							
Academic							
Graduate Assistantships/Fellowships							
Other (List - Use continuation sheet if necessary.)							
Total Fee Exemptions	1421	1055	\$1,498,554	1,236	77	\$855	1,122,500
Total Scholarships and Fee Exemptions	6022	\$950	5,718,104	5,225	767	\$996	5,969,625
Detail List of Other Scholarships							
Other Scholarships							
COLLEGE OF BUSINESS ADMINISTRATION DIFFERENTIAL TUITION							
COMPUTER SCIENCE DIFFERENTIAL TUITION							
DOCTORAL AWARD SCHOLARSHIP							
ENGINEERING DIFFERENTIAL TUITION							
EDUCATION DIFFERENTIAL TUITION							
EMPLOYEES EDUCATION PRIVILEGE							
FIRST							
GRADUATE SCHOOL COMPLETER AWARD							
GRADUATE SCHOOL EXCELLENCE	28	\$6,165	\$172,628.00	9	2	\$8,597	\$94,569
HOMER HITT SCHOLARSHIP	698	\$1,488	\$1,038,552.64	367	331	\$1,433	\$1,000,000
IMPACT SCHOLARSHIP	34	\$4,120	\$140,096.50	27	18	\$4,554	\$204,930
INTERNATIONAL TUITION AWARD	30	\$433	\$13,000.00	0	30	\$500	\$15,000
JEFFERSON PREMIERE				2	0	\$1,000	\$2,000
LOUISIANA CLASSROOM TEACHERS	16	\$973	\$15,567.00	7	9	\$1,250	\$20,000
PHI THETA KAPPA SCHOLAR	13	\$308	\$4,000.00	13	0	\$385	\$5,000
PRIVATEER PLEDGE	311	\$341	\$106,127.81	311	0	\$322	\$100,000
PRIVATEER VETERANS SCHOLARSHIP				2	0	\$2,500	\$5,000
PROFESSIONAL SCHOLARSHIP	99	\$2,158	\$213,634.50	66	34	\$2,246	\$224,626
REGINALD F LEWIS	24	\$458	\$11,000.00	24	0	\$458	\$11,000
SOTA DIFFERENTIAL TUITION							
ULS BOARD AWARD	20	\$633	\$12,669.26	13	7	\$750	\$15,000
UNDERGRAD NEED BASED SCHOLARSHIP				60	0	\$2,000	\$120,000
UNO ACADEMIC SCHOLARSHIP							
UNO ACADEMIC TRANSFER SCHOLARS	528	\$480	\$253,500.00	460	68	\$473	\$250,000
UNO DEAN SCHOLARSHIP	674	\$645	\$435,000.00	640	34	\$668	\$450,000
UNO PRESIDENT SCHOLARSHIP	933	\$924	\$861,774.00	884	49	\$938	\$875,000
UNO PRESIDENT PLUS							
UNO PROVOST SCHOLARSHIP	1193	\$790	\$942,000.00	1093	100	\$796	\$950,000
YELLOW RIBBON				2	0	\$2,500	\$5,000
Total Other Scholarships	4,601	\$19,917	\$4,219,549.71	3,980	682	\$31,370	\$4,347,125
Other Legislatively Established Tuition & Fee Exemptions							
ACADEMIC COMMON MARKET							
CODOFIL	1	\$2,447	\$2,447.00	0	1	\$10,000	\$10,000
CHILDREN OF WAR VETERANS	326	\$924	\$301,266.20	324	2	\$920	\$300,000
LIFELONG LEARNER	291	\$1,210	\$352,229.96	260	31	\$687	\$200,000
Total Other Legislatively Established Tuition & Fee Exemptions	618	\$4,582	\$655,943.16	584	34	\$11,608	\$510,000
Other Tuition & Fee Exemptions							
LACEPT							
LEQSF							
ACADEMIC NON-RES FEE EXPENTION	108	\$713	\$77,029.50				
FEE EXEMPTIONS - MISCELLANEOUS							
COMMUNITY POLICING	33	\$747	\$24,667.00	33	0	\$758	\$25,000
Total Other Tuition & Fee Exemptions	141	\$1,461	\$101,696.50	33	0	\$758	\$25,000



**BOARD OF SUPERVISORS FOR THE
UNIVERSITY OF LOUISIANA SYSTEM**

FINANCE COMMITTEE

August 22, 2024

Item J.7. **University of Louisiana at Lafayette’s** request for authorization to commence with governmental approvals preliminary planning for development of a University initiative to improve the University’s utilities infrastructure through Ragin’ Cajun Facilities, Inc.

EXECUTIVE SUMMARY

The University of Louisiana at Lafayette (the “*University*”), through Ragin’ Cajun Facilities, Inc., a private nonprofit corporation whose purpose is to promote, assist, and benefit the University (the “*Corporation*”) plans to finance improvements to University utility infrastructure including, but not limited to, solar energy improvements, central plant upgrades and improvements, improvements to campus buildings that are expected to include air handling units, lighting upgrades and building automation systems. The University is seeking the conditional approval of the Board of Supervisors to commence with submittal for governmental approval for the execution of leases with the Corporation in connection with the acquisition, construction, renovation, improvement or repair of utility infrastructure, energy plants, buildings and related facilities (the “*Project*”) for the benefit of the University. Final approval of the leases to the RCFI will take place at a later meeting of the Board of Supervisors.

The University, through the Corporation, proposes to use proceeds of revenue bonds issued through the Louisiana Local Government Environmental Facilities and Community Development Authority to finance a portion of the Project (the “*Bonds*”). The total principal amount of the Bonds is not expected to exceed \$180,000,000 which will be sufficient to pay the Project costs, fund necessary reserve funds and capitalized interest, and pay the costs of issuance of the Bonds. The net interest cost of the transaction is expected to be approximately 4.9%.

The land upon which the Project will be constructed will be leased to the Corporation by the Board, acting on behalf of the University, pursuant to a Ground and Buildings Lease Agreement (the “*Ground Lease*”). The completed project will be leased by the Corporation back to the Board pursuant to an Agreement to Lease with Option to Purchase (the “*Facilities Lease*”) in return for lease payments that will secure the Bonds.

Annual debt service for the proposed Bonds will be secured and payable from lease payments paid by the Board, on behalf of the University, to the Corporation pursuant to the Facilities Lease. The payments will be derived from the lease payments paid by the Board, on behalf of the University, to the Corporation which will be derived from the General Revenues of the University, as defined below:

“*General Revenues of the University*” means, the funds, income, revenue, fees, receipts or charges of any nature from any source whatsoever on deposit with or accruing from time to time to the University, provided that no such funds, income, revenue, fees, receipts or charges shall be so included which have been or are in the future legally dedicated and required for other purposes by the terms of specific grants, by the terms of particular obligations issued or to be issued (to the extent pledged to pay debt service on such other obligations) or by operation of law, and provided further the full faith and credit of the University is not pledged. “General Revenues of the University” shall not include funds which are appropriated to or for the University by the State Legislature from the State General Fund.

It is anticipated by the University that the utility savings resulting from the completion of the Project will pay the lease payments pursuant to the Facilities Lease. The Board and University have not and will not pledge its full faith and credit or State appropriated funds to make any debt service payments on the Bonds. The University’s land and property will not be used as security for the Bonds.

RECOMMENDATION

It is recommended that the following resolution be adopted:

NOW, THEREFORE, BE IT RESOLVED, that the Board of Supervisors for the University of Louisiana System hereby approves the University of Louisiana at Lafayette’s request to proceed commencement of governmental approvals of its utilities infrastructure project with Ragin’ Cajun Facilities, Inc., any documents or other related submittals executed as part of this approval shall be conditioned on the Board’s final review and approval including but not limited to the form and execution of the necessary Ground Leases, Facilities Leases, and other necessary documents to finance the project described herein.

BOARD OF SUPERVISORS FOR THE UNIVERSITY OF LOUISIANA SYSTEM

The following resolution was offered upon motion by _____:

RESOLUTION

A RESOLUTION AUTHORIZING COMMENCEMENT OF NECESSARY GOVERNMENTAL APPROVALS FOR A GROUND AND BUILDINGS LEASE AGREEMENT AND AN AGREEMENT TO LEASE WITH OPTION TO PURCHASE AND IN CONNECTION WITH THE LEASE AND LEASE BACK OF PROPERTY OWNED BY THE UNIVERSITY OF LOUISIANA AT LAFAYETTE TO RAGIN' CAJUN FACILITIES, INC. AND THE ACQUISITION, CONSTRUCTION, RENOVATION, IMPROVEMENT OR REPAIR OF UTILITY INFRASTRUCTURE, ENERGY PLANTS, BUILDINGS AND OTHER FACILITIES THEREOF; AND PROVIDING FOR OTHER MATTERS IN CONNECTION THEREWITH.

WHEREAS, the Board of Supervisors for the University of Louisiana System (the "*Board*") is a public constitutional corporation organized and existing under the laws of the State of Louisiana and the University of Louisiana at Lafayette (the "*University*"), in Lafayette, Louisiana is a university under its management pursuant to Louisiana Revised Statutes 17:3217;

WHEREAS, the Board is authorized pursuant to La. R.S. 17:3361 through 17:3366 (the "*Act*"), and other constitutional and statutory authority supplemental thereto, to lease property of the University to Ragin' Cajun Facilities, Inc., a nonprofit corporation organized for the benefit of the University (the "*Corporation*");

WHEREAS, the University proposes to enter into (a) a Ground and Buildings Lease Agreement by and between the Board and the Corporation (the "*Ground Lease*") and (b) an Agreement to Lease with Option to Purchase (the "*Facilities Lease*" and, together with the Ground Lease, the "*Leases*"), by and between the Board and the Corporation, each relative to the lease and lease-back of a portion of the University's property to the Corporation for the acquisition, construction, renovation, improvement or repair of utility infrastructure, energy plants, buildings and related facilities for the benefit of the University, as further described on Exhibit A to the Ground Lease (the "*Project*");

WHEREAS, the Corporation intends to finance the Project using the proceeds of revenue bonds issued in one or more series (the "*Bonds*") by the Louisiana Local Government Environmental Facilities and Community Development Authority (the "*Issuer*"); and

WHEREAS, the Board now desires to authorize the Board Representatives (as hereinafter defined), with the assistance of professional advisors to the Board and University, to seek any approval, hearing, or other review of any governmental body or board of the State, necessary or required for the Project, the Bonds and the execution of the Leases.

NOW, THEREFORE, BE IT RESOLVED by the Board of Supervisors for the University of Louisiana System, as follows:

SECTION 1. The foregoing whereas clauses are hereby incorporated by reference as though fully set forth herein.

SECTION 2. The Chairman, Vice Chairman, Secretary of the Board, the System President, the President of the University or the Vice President for Administration and Finance of the University (the “*Board Representatives*”), with the assistance of professional advisors to the Board and University and counsel to the Board, are hereby authorized to seek any approval, hearing, or review of any governmental body or board of the State, necessary or required for the Project, the issuance of the Bonds or for the execution of the Leases, in the forms attached hereto as Exhibit A and Exhibit B, respectively including but not limited to, the Board of Regents, the Joint Legislative Committee on the Budget and the State Bond Commission. The Board shall consider the final approval and authorize execution of the Leases, and all other documents, agreements or actions necessary to further the Project at a future meeting of the Board.

SECTION 3. Notwithstanding any other provisions of this resolution, the Board Representatives shall not execute the Leases or any other related documents or agreements prior to final approval by the Board at a future meeting.

[REMAINDER OF THIS PAGE INTENTIONALLY LEFT BLANK]

SECTION 4. This resolution shall take effect immediately upon adoption hereof.

This resolution having been submitted to a vote, the vote thereon was as follows:

YEAS:

NAYS:

ABSENT:

ABSTAINING:

The Resolution was declared to be adopted on the 22nd day of August, 2024.

(Other items not pertinent hereto are omitted)

Upon motion duly made, seconded and unanimously carried, the meeting was adjourned.

Certified to be a true copy:

Secretary

STATE OF LOUISIANA

PARISH OF EAST BATON ROUGE

I, the undersigned Assistant to the Board of the Board of Supervisors for the University of Louisiana System (the “*Board*”), do hereby certify that the foregoing constitutes a true and correct copy of a resolution adopted by the Board on August 22, 2024 captioned as follows:

A RESOLUTION AUTHORIZING COMMENCEMENT OF NECESSARY GOVERNMENTAL APPROVALS FOR A GROUND AND BUILDINGS LEASE AGREEMENT AND AN AGREEMENT TO LEASE WITH OPTION TO PURCHASE AND IN CONNECTION WITH THE LEASE AND LEASE BACK OF PROPERTY OWNED BY THE UNIVERSITY OF LOUISIANA AT LAFAYETTE TO RAGIN’ CAJUN FACILITIES, INC. AND THE ACQUISITION, CONSTRUCTION, RENOVATION, IMPROVEMENT OR REPAIR OF UTILITY INFRASTRUCURE, ENERGY PLANTS, BUILDINGS AND OTHER FACILITIES THEREOF; AND PROVIDING FOR OTHER MATTERS IN CONNECTION THEREWITH.

which resolution was duly adopted by the Board at a meeting duly called, noticed and held and at which meeting a quorum was present and voting.

IN FAITH WHEREOF, witness my official signature and the impress of the official seal of said Board on this the ___ day of _____, 2024.

Secretary

[SEAL]

EXHIBIT A

FORM OF GROUND LEASE

EXHIBIT B

FORM OF FACILITIES LEASE

GROUND AND BUILDINGS LEASE AGREEMENT

by and between

BOARD OF SUPERVISORS FOR THE
UNIVERSITY OF LOUISIANA SYSTEM, on behalf of
UNIVERSITY OF LOUISIANA AT LAFAYETTE
(as Lessor)

and

RAGIN' CAJUN FACILITIES, INC.
(as Lessee)

Dated as of _____ 1, 2024

in connection with:

§
Louisiana Local Government Environmental Facilities and
Community Development Authority Revenue Bonds
(Ragin' Cajun Facilities Inc. –
University of Louisiana at Lafayette Energy Project)
Series 2024

TABLE OF CONTENTS

	Page
Article 1 LEASE OF LAND - TERMS OF GROUND LEASE.....	2
Section 1.1 <u>Lease of Land</u>	2
Section 1.2 <u>Habendum</u>	2
Section 1.3 <u>Term</u>	2
Article 2 DEFINITIONS.....	2
Section 2.1 <u>Definitions</u>	2
Article 3 RENT	6
Section 3.1 <u>Rent</u>	6
Section 3.2 <u>Additional Obligations</u>	6
Article 4 USE OF LAND.....	6
Section 4.1 <u>Purpose of Lease</u>	6
Section 4.2 <u>Benefit of the Board and the University</u>	6
Section 4.3 <u>Compliance with Statutory Requirements</u>	6
Section 4.4 <u>Data and Voice Communication Systems</u>	7
Article 5 CONSTRUCTION, RENOVATION, IMPROVEMENT AND EQUIPPING OF THE FACILITIES	7
Section 5.1 <u>The Corporation’s Obligations</u>	7
Article 6 ENCUMBRANCES.....	9
Section 6.1 <u>Mortgage of Leasehold or the Facilities</u>	9
Article 7 MAINTENANCE and repair	9
Section 7.1 <u>Maintenance and Repairs</u>	9
Article 8 CERTAIN LIENS PROHIBITED	9
Section 8.1 <u>No Mechanics’ Liens</u>	9
Section 8.2 <u>Release of Recorded Liens</u>	10
Section 8.3 <u>Memorandum of Lease</u>	10
Article 9 OPERATION AND MANAGEMENT OF FACILITIES	10
Section 9.1 <u>Audits</u>	10
Section 9.2 <u>Management of Facilities</u>	10
Section 9.4 <u>Books and Records</u>	10
Article 10 INDEMNIFICATION.....	10
Section 10.1 <u>Indemnification by the Corporation</u>	10
Section 10.2 <u>Contributory Acts</u>	11
Article 11 TERMINATION, DEFAULT AND REMEDIES	11
Section 11.1 <u>Events of Default</u>	11

Section 11.2	<u>The Board's Rights Upon Default</u>	12
Section 11.3	<u>Termination of Right of Occupancy</u>	12
Section 11.4	<u>Rights of the Board Cumulative</u>	12
Article 12	TITLE TO THE FACILITIES	12
Section 12.1	<u>Title to Facilities</u>	12
Section 12.2	<u>The Board's Option to Require Demolition</u>	12
Section 12.3	<u>Termination of Facilities Lease</u>	13
Section 12.5	<u>Insurance Proceeds</u>	13
Section 12.7	<u>Condemnation, Casualty, and Other Damage</u>	13
Article 13	CONDEMNATION	13
Section 13.1	<u>Condemnation</u>	13
Section 13.2	<u>Partial Condemnation</u>	13
Section 13.3	<u>Payment of Awards</u>	14
Section 13.4	<u>Bond Documents Control</u>	14
	[REMAINDER OF THIS PAGE INTENTIONALLY LEFT BLANK]	14
Article 14	ASSIGNMENT, SUBLETTING, AND TRANSFERS OF THE CORPORATION'S INTEREST.....	14
Section 14.1	<u>Assignment of Leasehold Interest</u>	14
Section 14.2	<u>Subletting</u>	14
Section 14.3	<u>Transfers of the Corporation's Interest</u>	14
Section 14.4	<u>Assignment to Trustee</u>	14
Article 15	COMPLIANCE CERTIFICATE	15
Section 15.1	<u>The Corporation's Compliance</u>	15
Section 15.2	<u>The Board's Compliance</u>	15
Article 16	TAXES AND LICENSES	15
Section 16.1	<u>Payment of Taxes</u>	15
Section 16.2	<u>Contested Tax Payments</u>	15
Article 17	FORCE MAJEURE	16
Section 17.1	<u>Discontinuance during Force Majeure</u>	16
Article 18	MISCELLANEOUS	16
Section 18.1	<u>Nondiscrimination, Employment and Wages</u>	16
Section 18.2	<u>Notices</u>	16
Section 18.3	<u>Relationship of Parties</u>	17
Section 18.4	<u>Memorandum of Lease</u>	17
Section 18.5	<u>Attorney's Fees</u>	17
Section 18.6	<u>Louisiana Law to Apply</u>	17
Section 18.7	<u>Warranty of Peaceful Possession</u>	17
Section 18.8	<u>Curative Matters</u>	17
Section 18.9	<u>Non-waiver</u>	17
Section 18.10	<u>Terminology</u>	18
Section 18.11	<u>Counterparts</u>	18
Section 18.12	<u>Severability</u>	18
Section 18.13	<u>Authorization</u>	18
Section 18.14	<u>Ancillary Agreements</u>	18

Section 18.15	<u>Amendment</u>	18
Section 18.16	<u>Successors and Assigns</u>	18
Section 18.17	<u>Entire Agreement</u>	19
EXHIBIT A	- PROPERTY DESCRIPTION	
EXHIBIT B	- PERMITTED ENCUMBRANCES	
EXHIBIT C	- FORM OF MEMORANDUM OF LEASE	

GROUND AND BUILDINGS LEASE AGREEMENT

This GROUND AND BUILDINGS LEASE AGREEMENT (together with any amendment hereto or supplement hereof, the “*Ground Lease*”) dated as of _____ 1, 2024, is entered into by and between the BOARD OF SUPERVISORS FOR THE UNIVERSITY OF LOUISIANA SYSTEM (the “*Board*”), a public constitutional corporation organized and existing under the laws of the State of Louisiana acting herein on behalf of the University of Louisiana at Lafayette (the “*University*”), which Board is represented herein by the President of the University, duly authorized, and RAGIN’ CAJUN FACILITIES, INC., a Louisiana nonprofit corporation represented herein by its Chairman (the “*Corporation*”).

WITNESSETH

WHEREAS, the Board is a public constitutional corporation organized and existing under the laws of the State of Louisiana and the University is a university under its management pursuant to Louisiana Revised Statutes 17:3217;

WHEREAS, the Corporation is a nonprofit corporation organized and existing under the Louisiana Nonprofit Corporation Law (La. R.S. 12:201 *et seq.*) and an organization exempt from federal income tax under Section 501(a) of the Internal Revenue Code of 1986 (the “*Code*”) as an organization designated in Section 501(c)(3) of the Code, whose purpose is to support and benefit the educational, scientific, research, and public service missions of the University;

WHEREAS, pursuant to La. R.S. 17:3361 through 17:3365, the Board is authorized to lease to a private entity, such as the Corporation, any portion of the campus or other immovable property of the University under the supervision and management of the Board;

WHEREAS, the Board, with and on behalf of the University, owns the ground on which the Corporation proposes to construct the Facilities (as defined herein);

WHEREAS, in order to further these functions of the Board, the Corporation shall cause the acquisition, construction, renovation, improvement or repair of utility infrastructure, energy plants, buildings and other facilities (the “*Facilities*”), for the benefit of the University, and all furnishings, fixtures, and equipment incidental or necessary in connection therewith, and to cause provision of maintenance and repairs with respect to all such facilities and all facilities leased thereto, including the immovable property described on Exhibit A attached hereto and owned by, or under the supervision and management of the Board in the City of Lafayette, Lafayette Parish, Louisiana;

WHEREAS, the Board and the Corporation have agreed to enter into this Ground Lease whereby the Board will lease certain immovable property owned by the Board to the Corporation;

WHEREAS, the Corporation and the Board have agreed that the Corporation shall construct the Facilities on the Land leased pursuant to this Ground Lease and that the Facilities will be owned by the Board and leased to the Corporation pursuant to this Ground Lease;

WHEREAS, the Board and the Corporation have agreed that the Corporation, for the benefit of the Board, shall develop and construct the Facilities generally in accordance with Plans and Specifications, (as defined herein) on the Leased Property (as defined herein) and the Corporation shall sublease the Leased Property and lease the Facilities to the Board pursuant to a Agreement to Lease with Option to Purchase of even date herewith (the “*Facilities Lease*”);

WHEREAS, in order to finance the construction of the Facilities, the Corporation has requested the Louisiana Local Government Environmental Facilities and Community Development Authority (the “Authority”) issue its \$_____ Revenue Bonds (Ragin’ Cajun Facilities, Inc. – Energy Project) Series 2024 (the “Series 2024 Bonds”), the proceeds of which shall be loaned to the Corporation pursuant to a Loan and Assignment Agreement dated as of _____ 1, 2024 (the “Agreement”), by and between the Authority and the Corporation; and

WHEREAS, in order to secure repayment of the Bonds the Corporation will assign to the Trustee the Corporation’s interest in the Facilities obtained under this Ground Lease pursuant to an Assignment of Agreements and Documents by the Corporation in favor of the Trustee dated as of _____ 1, 2024 (the “Assignment”).

NOW, THEREFORE, in consideration of the mutual covenants, conditions, and agreements which follow, the parties hereby agree as follows:

ARTICLE 1
LEASE OF LAND - TERMS OF GROUND LEASE

Section 1.1 Lease of Land. The Board does hereby let, demise, and rent to the Corporation, and the Corporation does hereby rent and lease from the Board, the real property (the “Land”) more particularly described on Exhibit A attached hereto, together with all existing and future improvements, alterations, additions and attached fixtures located or to be located on the Land (the “Facilities”) as described in the Facilities Lease, and the right of uninterrupted access, ingress and egress over other property owned by the Board and contiguous to the Land to and from all streets and roads now or hereafter adjoining the Land for vehicular and pedestrian ingress and egress and the right of uninterrupted access, ingress and egress over any streets and roads owned by the Board to public streets and roads for vehicular and pedestrian ingress and egress to the Land. Notwithstanding Article 7 of the Agreement, the Board shall have the right to release from this Ground Lease any portion of the Land in the event that no portion of the Facilities is thereafter constructed thereon. The Corporation, by execution of this Ground Lease, accepts the leasehold estate herein demised subject only to the matters described on Exhibit B attached hereto.

Section 1.2 Habendum. The Board hereby grants the right to have and to hold the Land and Facilities, together with all and singular the rights, privileges, and appurtenances thereto attaching or anywise belonging, exclusively unto the Corporation, its successors and assigns, for the term set forth in Section 1.3 below, subject to the covenants, agreements, terms, provisions, and limitations herein set forth.

Section 1.3 Term. Unless sooner terminated as herein provided, this Ground Lease shall continue and remain in full force and effect for a term commencing on the effective date hereof and ending at midnight on [_____ 1, 2054], or the date on which the Bonds have been paid in full (the “Expiration Date”). Notwithstanding the foregoing, this Ground Lease shall terminate prior to the Expiration Date upon the happening of the events set forth in Section 2(a) and (b) of the Facilities Lease. The Ground Lease shall remain in effect until the happening of any of the events described in this Section 1.3.

ARTICLE 2
DEFINITIONS

Section 2.1 Definitions. In addition to such other defined terms as may be set forth in this Ground Lease, the following terms shall have the following meanings and all terms not otherwise defined herein shall have the same meanings as set forth in the Agreement and the Indenture:

“Administrative Expenses” shall mean the necessary, reasonable, and direct out-of-pocket expenses incurred by the Authority or the Trustee pursuant to the Indenture and the Agreement, the compensation of

the Trustee under this Indenture (including, but not limited to any annual administrative fee charged by the Trustee), the compensation of the Authority, and the necessary, reasonable and direct out-of-pocket expenses of the Trustee incurred by the Trustee in the performance of its duties under the Indenture.

“*Affiliate*” means, with respect to a designated Person under this Ground Lease, any other Person that, directly or indirectly, controls, is controlled by, or is under common control with such designated Person. For purposes of this definition, the term “control” (including the correlative meanings of the terms “controlled by” and “under common control with”), as used with respect to any Person, means the possession, directly or indirectly, of the power to direct or cause the direction of the management policies of such Person.

“*Agreement*” means the Loan and Assignment Agreement dated as of _____ 1, 2024 between the Corporation and the Authority, including any amendments and supplements thereof and thereto as permitted thereunder.

“*Applicable Laws*” means all present and future statutes, regulations, ordinances, resolutions and orders of any Governmental Authority which are applicable to the parties performing their obligations under this Ground Lease.

“*Assignment*” means the Assignment of Agreements and Documents by the Corporation in favor of the Trustee dated as of _____ 1, 2024.

“*Authority*” or “*Issuer*” means the Louisiana Local Government Environmental Facilities and Community Development Authority, as issuer of the Bonds.

“*Award*” means any payment or other compensation received or receivable as a consequence of a Taking from or on behalf of any Governmental Authority or any other Person vested with the power of eminent domain.

“*Board*” means the Board of Supervisors for the University of Louisiana System, a public constitutional corporation organized and existing under the laws of the State of Louisiana, or its successor, acting herein on behalf of the University.

“*Board Representative*” means the President of the University of Louisiana at Lafayette and one or more of the persons designated and authorized in writing from time to time by the Board to represent the Board in exercising the Board’s rights and performing the Board’s obligations under this Ground Lease; including the President of the Board of Supervisors for the University of Louisiana System, or his or her designee or the Assistant Vice President of Facilities Planning or Vice President for Finance and Administration of the Board of Supervisors for the University of Louisiana System, or his or her designee, or the University Representative if so designated by the President of the Board, of whom the Corporation has been notified in writing.

“*Board’s Interest*” means the Board’s ownership interest in and to the Land and the Facilities.

“*Bond*” or “*Bonds*” means, collectively, the Series 2024 Bonds and any Additional Bonds issued pursuant to a supplemental Indenture as authorized by the Indenture.

“*Business Day*” means any day other than (i) a Saturday, (ii) a Sunday, (iii) any other day on which banking institutions in New York, New York, Lafayette, Louisiana, or Baton Rouge, Louisiana, are authorized or required not to be open for the transaction of regular banking business, or (iv) a day on which the New York Stock Exchange is closed.

“*Commencement Date*” means the date on which the Series 2024 Bonds are delivered and payment therefor is received by the Authority.

“*Commencement of Construction*” means the date designated in the Corporation’s notice to proceed to the Design-Build Team to begin work on the Facilities.

“*Contract*” shall mean that certain contract between the Corporation and the Design-Build Team and the Corporation for the design and construction of the Facilities.

“*Corporation*” means Ragin’ Cajun Facilities, Inc., a Louisiana nonprofit corporation, qualified as a federally designated 501(c)(3) organization, organized exclusively to promote, assist and benefit the mission of the University by engaging in any lawful activity in which a nonprofit corporation meeting the requirements of Section 501(c)(3) of the Internal Revenue Code of 1986 may engage, specifically including but not limited to acquiring, receiving, holding, investing, developing, providing, maintaining, leasing, as lessor or lessee, mortgaging, conveying and/or administering property and making expenditures to and for the benefit of the University.

“*Corporation Representative*” means the Chairperson, Vice Chairperson, Assistant Vice Chairperson, or Secretary/Treasurer of the Board of Directors of the Corporation.

“*Design-Build Team*” shall mean all construction and design professionals performing services under the Contract.

“*Effective Date*” means the date on which this Ground Lease, the Facilities Lease, the Indenture, the Assignment, and the Agreement have been executed and the proceeds of the are available to the Corporation.

“*Event of Default*” means any matter identified as an event of default under Section 11.1 hereof.

“*Expiration Date*” means the expiration date of this Ground Lease as set forth in Section 1.3 hereof.

“*Facilities*” means the acquisition, construction, renovation, improvement or repair of utility infrastructure, energy plants, buildings and other facilities on the Campus as more particularly described in Exhibit A to the Facilities Lease.

“*Facilities Lease*” means the Agreement to Lease With Option to Purchase dated as of _____ 1, 2024, including the Exhibits attached thereto, and any amendment or supplement thereto entered into from time to time in accordance with the terms hereof.

“*Force Majeure*” means any (a) act of God, landslide, lightning, earthquake, hurricane, tornado, blizzard and other adverse and inclement weather, fire, explosion, flood, act of public enemy, war, blockade, insurrection, riot, or civil disturbance; (b) labor dispute, strike, work slowdown, or work stoppage; (c) order or judgement of any Governmental Authority, if not the result of willful or negligent action of the Corporation; (d) adoption of or change in any Applicable Laws after the date of execution of this Ground Lease; (e) any actions by the Board which may cause delay; or (f) any other similar cause or similar event beyond reasonable control of the Corporation.

“*FP&C*” means the Office of Facility Planning and Control of the Division of Administration, State of Louisiana.

“*Governmental Authority*” means any federal, state, parish, regional, or local government, political subdivision, any governmental agency, department, authority, instrumentality, bureau, commission, board, official, or officer, any court, judge, examiner, or hearing officer, any legislative, judicial, executive, administrative, or regulatory body or committee or official thereof or private accrediting body.

“*Ground Lease*” means this Ground and Buildings Lease dated as of _____ 1, 2024 by and between the Board, as Lessor on behalf of the University, and the Corporation, as Lessee, whereby the Land upon which the Facilities shall be designed, developed, equipped, reconstructed, constructed and/or renovated.

“*Indenture*” means the Trust Indenture dated as of _____ 1, 2024 between the Authority and the Trustee, as it may be amended or supplemented from time to time by supplemental indentures in accordance with the provisions thereof.

“*Land*” means the real property more particularly described on Exhibit A attached hereto, upon which the Facilities are to be designed, developed, equipped and constructed, together with all other rights and interests leased pursuant to Section 1.1 hereof.

“*Person*” means an individual, a trust, an estate, a Governmental Authority, partnership, joint venture, corporation, company, firm or any other entity whatsoever.

“*Plans and Specifications*” means the plans and specifications for the construction of the Facilities, as implemented and detailed from time to time and as the same may be revised from time to time prior to the completion of the Facilities, all in accordance with the Agreement and this Ground Lease.

“*Rent*” means the annual rent paid by the Corporation as set forth in Section 3.1 hereof.

“*Series 2024 Bonds*” means the \$_____ Louisiana Local Government Environmental Facilities and Community Development Authority Revenue Bonds (Ragin’ Cajun Facilities, Inc. – Energy Project) Series 2024, and such bonds issued in exchange for those issued pursuant to the Indenture, or in replacement for those issued pursuant to the Indenture, which bonds have been mutilated, destroyed, lost or stolen.

“*Taking*” means the actual or constructive condemnation, or the actual or constructive acquisition by condemnation, eminent domain or similar proceeding by or at the direction of any Governmental Authority or other Person with the power of eminent domain.

“*Term*” means the term of this Ground Lease as set forth in Section 1.3 hereof.

“*Trustee*” shall mean the state banking corporation or national banking association with corporate trust powers qualified to act as trustee under the Indenture which may be designated (originally or as a successor) as trustee for the Bonds issued and secured under the terms of the Indenture, initially Hancock Whitney Bank.

“*University*” means the University of Louisiana at Lafayette, Lafayette, Lafayette Parish, Louisiana.

“*University Representative*” means the President of the University or his or her designee, of whom the Corporation has been notified in writing.

ARTICLE 3
RENT

Section 3.1 Rent. Commencing on the Commencement Date and continuing throughout the Term, the Corporation shall pay to the Board, at the address set forth in Section 18.2 or such other place as the Board may designate from time to time in writing, as annual rent for the Land (the “*Rent*”), the sum of \$1.00 per year. Rent shall be due and payable annually in advance, with the first such payment of Rent being due on the Commencement Date and a like installment due on each anniversary thereafter during the Term.

Section 3.2 Additional Obligations. As further consideration for the entering into of this Ground Lease by the Board, the Corporation agrees to execute and perform its obligations under the Facilities Lease and all other documents contemplated by and ancillary to this Ground Lease and the Facilities Lease. Title to all improvements constructed or placed in service on the Land by the Corporation shall vest in the Board and the cost thereof incurred by the Corporation shall constitute additional rent hereunder. In addition, the Corporation agrees to pay the costs of demolishing, developing and/or constructing the Facilities pursuant to the terms of this Ground Lease and the Facilities Lease, title to which shall vest in the Board, which payment obligation shall constitute additional rent hereunder.

ARTICLE 4
USE OF LAND

Section 4.1 Purpose of Lease. The Corporation enters into this Ground Lease for the purpose of designing, developing, equipping and constructing the Facilities in accordance with the Plans and Specifications and, for so long as the Facilities Lease remains in full force and effect, leasing the Facilities to the Board in accordance with the Facilities Lease. Except as otherwise provided herein, the Facilities are to be used for no other purpose.

Section 4.2 Benefit of the Board and the University. During the term of this Ground Lease the Board shall own and lease the Facilities for the support, maintenance, and benefit of the Board and the University and the Facilities shall be owned and leased for a public purpose related to the performance of the duties and functions of the Board and the University.

Section 4.3 Compliance with Statutory Requirements. Section 3361, *et seq.* of Title 17 of the Louisiana Revised Statutes prescribes rules and regulations for leases of any portion of the property owned by a college or university. By execution of this Ground Lease, the Board represents that it has complied with applicable statutory requirements of such Title 17 including, without limitation:

(a) the waiver by written consent of the formulation and adoption of rules, regulations and requirements, if any, relative to the erection, construction and maintenance of the Facilities referenced in Section 3362(A) of Title 17 of the Louisiana Revised Statutes, other than those set forth in this Ground Lease or specifically referenced in this Ground Lease;

(b) the waiver by written consent of the Board’s right to require removal of the Facilities referenced in Section 3362(B) of Title 17 of the Louisiana Revised Statutes, except as set forth in this Ground Lease; and

(c) the waiver by written consent of the Board’s right to adopt such rules or regulations as it deems necessary or desirable relative to the conduct and social activities of people in structures erected on the leased grounds referenced in Section 3364 of Title 17 of the Louisiana Revised Statutes, except as may be specified in this Ground Lease.

Section 4.4 Data and Voice Communication Systems. If necessary, the Board, at its expense, agrees to provide to the Facilities appropriate cabling to tie its computer system into the Facilities. The Board shall provide the Facilities access to its computer system at no charge to the Corporation. The internal installation of such computer wiring within the Facilities in accordance with the Plans and Specifications shall be at the expense of the Corporation.

ARTICLE 5
CONSTRUCTION, RENOVATION, IMPROVEMENT
AND EQUIPPING OF THE FACILITIES

Section 5.1 The Corporation's Obligations. The Corporation will design, develop, equip, and construct the Facilities on the Land at its own cost and expense. During the term of this Ground Lease, the Facilities shall be owned by the Board. The Corporation shall lease the Facilities and sublease the Land to the Board pursuant to the Facilities Lease. The Board shall not have any financial obligation or other obligation of any kind under this Ground Lease except to review and approve the Corporation's activities and as specifically set forth herein.

(a) The Corporation shall furnish or cause to be furnished all supervision, tools, implements, machinery, labor, materials and accessories such as are necessary and proper for the design, development, equipping and construction of the Facilities, shall pay all applicable permit and license fees, and shall design, develop, equip and/or construct the Facilities in a good, substantial and workmanlike manner all in accordance with this Ground Lease, and generally in compliance with the Plans and Specifications and all documents executed pursuant hereto and thereto. The Corporation and the Board agree to cooperate fully to obtain fee and permit exemptions with respect to the Facilities available under applicable laws by, for or on behalf of the party or parties entitled thereto.

(b) Subject to the provisions of this Section 5.1, the Plans and Specifications and all decisions regarding construction matters shall be made by the Corporation in consultation with the Design-Build Team, and with the approval of FP&C. The Corporation shall select the Design-Build Team, the members of which shall comply with the licensing requirements of Louisiana law. All construction, alterations, or additions to the Facilities undertaken by the Corporation shall be in conformance with all applicable laws, codes, rules and regulations, and amendments thereto, including 1988 Standard Building Code with 1989 and 1990 revisions, ANSI A1117.1 1986 edition, and NFPA 101 Life Safety Code, the 2009 International Building Code, the 2009 NFPA, the 1994 ADAAG and all local and state building codes. The Corporation shall have the right to contest any such codes for reasonable grounds by ordinary and proper procedures. The parties hereto acknowledge that the Board Representative and any other party whose consent is necessary to the Board's authority have previously reviewed and approved the Plans and Specifications and the form of the Contract for the Facilities.

(c) Changes in work and materials are subject to review and approval of the Board Representative and, if required, FP&C; however minor changes in work or materials, not affecting the general character of the Facilities or increasing the cost of construction may be made in the Plans and, if required, Specifications at any time by the Corporation without the approval of the Board Representative and FP&C, but a copy of the altered Plans and Specifications shall promptly be furnished to the Board Representative and, if required, FP&C. The Corporation shall notify the Board Representative of any changes in work or materials that require the Board Representative's approval and the Board Representative shall either approve or disapprove any such changes within ten (10) business days after receipt of such notice from the Corporation. Notification shall include sufficient information for the Board Representative to make a determination and to approve or disapprove any changes in work or materials.

(d) After completion of the Facilities, at least sixty (60) days prior to undertaking any structural alteration, renovation, or remodeling of the Facilities during the Term, the Corporation shall submit plans for such renovation or remodeling to the Board Representative and, if required, FP&C for approval which approval must be obtained prior to the Corporation making or causing to be made any such structural alteration, renovation, or remodeling of the Facilities. The Board Representative shall either approve or disapprove any such alteration within thirty (30) days after receipt of such plans from the Corporation and, if required, approval by FP&C. All alterations, renovations or additions to the Facilities undertaken by the Corporation shall be in conformance with all applicable laws, codes, rules and regulations, and amendments thereto, including 1988 Standard Building Code with 1989 and 1990 revisions, ANSI A1117.1 1986 edition, and NFPA 101 Life Safety Code, the 2009 International Building Code, the 2009 NFPA, the 1994 ADAAG and all local and state building codes. The Corporation shall have the right to contest any such codes for reasonable grounds by ordinary and proper procedures.

(e) Subject to Force Majeure, the Corporation covenants that the Corporation shall substantially complete construction of the Facilities. Notwithstanding anything to the contrary contained herein, a breach by the Corporation of the covenant set forth in this Section 5.1(e) shall not be an Event of Default hereunder. The Board shall be entitled to institute an action seeking specific performance of this covenant by the Corporation.

(f) Prior to the commencement of construction of the Facilities, the Corporation, the Design-Build Team shall meet with the Board Representative to coordinate construction activity under the Contract. Upon commencement of construction of the Facilities, the Corporation shall deliver to the Board Representative and, if required, FP&C, (1) a copy of the signed Contracts between the Corporation and the Design-Build Team for the design and construction of the Facilities, and (2) a copy of the labor and materials payment and performance bonds in an amount equal to the contract price set forth in the Contract for the Facilities issued by a company qualified, permitted or admitted to do business in the State of Louisiana and approved by the Board. The Corporation shall take the action specified by La. R.S. 9:4802(C) to be taken by an owner to protect the premises from any liens related to the design or construction of the Facilities.

(g) Prior to the Commencement of Construction of the Facilities, any architect whose services have been retained shall provide a standard errors and omissions policy, with such additional provisions as may be approved by counsel to the Corporation.

(h) Any performance bond, labor and material payment bond, or completion bond provided by any member of the Design-Build Team hired by the Corporation shall be for 100% of the amount of the contract with such contractor, and shall contain a multiple obligee rider in favor of the Board and the Trustee; subject, however, to the reasonable underwriting guidelines of the surety issuing the bond and rules of the Governmental Authorities regulating the surety.

(i) The Corporation shall, upon written request of the Board make, in such detail as may reasonably be required, and forward to the Board Representative, respectively, reports in writing as to the actual progress of the construction of the Facilities. During such period, the construction work shall be subject to inspection by authorized personnel of the Board and, if required, FP&C in order to verify reports of construction, determine compliance with safety, fire, and building codes, determine compliance with approved construction plans, or such other inspections as may be necessary in the reasonable opinion of the Board Representative and, if required, FP&C.

(j) The Corporation may inspect the Land and arrange for boundary surveys, topographical surveys, soil borings and other site investigations at its expense to the extent these things have not been done by the Board. The Board does not guarantee that the Land is suitable for construction

of the Facilities. Subject to the matters shown on Exhibit B attached to this Ground Lease, the Corporation accepts the Land in its present condition. However, the Board represents that to the best of its knowledge and belief there are no Hazardous Substances or other materials on or under the Land that would materially impact the construction of the Facilities.

(k) Except as provided in Section 4.3 hereof, part of the cost of construction of the Facilities shall include all costs necessary for the Design-Build Team or applicable utility company to bring lines for all such utilities to the Facilities so that such utilities will be available when required for construction and operation of the Facilities.

(l) In the event the Project does not proceed to full construction for any reason, the Corporation hereby covenants that Plans and Specifications shall be delivered to the University and the University shall be assigned the Corporation's limited, irrevocable and non-exclusive license to use the Plans and Specification solely and exclusively for purposes of constructing, using, maintaining, altering and adding to the Facilities.

ARTICLE 6 ENCUMBRANCES

Section 6.1 Mortgage of Leasehold or the Facilities. Except as set forth in the Facilities Lease or the Indenture, the Corporation shall not mortgage, lien or grant a security interest in the Corporation's leasehold interest in the Land or the Corporation's fee title to the Facilities or any other right of the Corporation hereunder without the prior written consent of the Board.

ARTICLE 7 MAINTENANCE AND REPAIR

Section 7.1 Maintenance and Repairs.

(a) For as long as the Facilities Lease is in effect, the Corporation at the direction of the Board, shall be responsible for providing for the maintenance and repair of the Facilities in accordance with Section 7 of the Facilities Lease.

(b) In the event that the Facilities Lease has been terminated, the Corporation will: (i) maintain or cause to be maintained the Facilities, and will keep the Facilities in good repair and in good operating condition and make from time to time all necessary repairs thereto and renewals and replacements thereof; and (ii) make from time to time any additions, modifications or improvements to the Facilities the Corporation may deem desirable for its business purposes that do not materially impair the effective use of the Facilities, provided that all such additions, modifications and improvements will become a part of the Facilities.

ARTICLE 8 CERTAIN LIENS PROHIBITED

Section 8.1 No Mechanics' Liens. Except as permitted in Section 8.2 hereof, the Corporation shall not suffer or permit any mechanics' liens or other liens to be enforced against the Board's ownership interest in the Facilities by reason of a failure to pay for any work, labor, services, or materials supplied or claimed to have been supplied to the Corporation or to anyone holding the Land or Facilities or any part thereof through or under the Corporation.

Section 8.2 Release of Recorded Liens. If any such mechanics' liens or materialmen's liens shall be recorded against the Land or Facilities, the Corporation shall cause the same to be released of record or, in the alternative, if the Corporation in good faith desires to contest the same, the Corporation shall be privileged to do so, but in such case the Corporation hereby agrees to indemnify and save the Board harmless from all liability for damages occasioned thereby and shall in the event of a judgment of foreclosure on said mechanics' lien, cause the same to be discharged and released prior to the execution of such judgment. In the event the Board reasonably should consider the Board's Interest endangered by any such liens and should so notify the Corporation and the Corporation should fail to provide adequate security for the payment of such liens in the form of a surety bond, cash deposit or cash equivalent, or indemnity agreement reasonably satisfactory to the Board within thirty (30) days after such notice, then the Board, at the Board's sole discretion, may discharge such liens and recover from the Corporation immediately as additional Rent under this Ground Lease the amounts paid by the Board until repaid by the Corporation, plus interest at the rate of ten percent (10%) per annum from the date paid by the Board.

Section 8.3 Memorandum of Lease. The memorandum of lease to be filed pursuant to Section 18.4 of this Ground Lease shall state that any third party entering into a contract with the Corporation for improvements to be located on the Land, or any other party claiming under said third party, shall be on notice that neither the Board nor the Board's property shall have any liability for satisfaction of any claims of any nature in any way arising out of a contract with the Corporation.

ARTICLE 9 OPERATION AND MANAGEMENT OF FACILITIES

Section 9.1 Audits. The Board may, at its option and at its own expense, and during customary business hours, conduct internal audits of the books, bank accounts, records and accounts of the Corporation. Audits may be made on either a continuous or a periodic basis or both, and may be conducted by employees of the Board, by the Louisiana Legislative Auditor or by independent auditors retained by the Board desiring to conduct such audit, but any and all such audits shall be conducted without materially or unreasonably or unnecessarily interrupting or interfering with the normal conduct of business affairs by the Corporation.

Section 9.2 Management of Facilities. For as long as the Facilities Lease is in effect, the University, at the direction of the Board, shall operate and manage the Facilities or cause the Facilities to be operated and managed in accordance with the Section 7 of the Facilities Lease. In the event the Facilities Lease is terminated, the Corporation will be responsible for the operations and management of the Facilities and the Board will no longer have the right to operate or manage the Facilities.

Section 9.4 Books and Records. The Corporation shall keep, or cause to be kept, accurate, full and complete books, including bank statements, and accounts showing exclusively its assets and liabilities, operations, transactions and the financial condition of the Corporation.

ARTICLE 10 INDEMNIFICATION

Section 10.1 Indemnification by the Corporation. Excluding the acts or omissions of the Board, its employees, agents or contractors, the Corporation shall and will indemnify and save harmless the Board, its agents, officers, and employees, from and against any and all liability, claims, demands, damages, expenses, fees, fines, penalties, suits, proceedings, actions, and causes of action of any and every kind and nature arising or growing out of or in any way connected with the Corporation's construction of the Facilities. This obligation to indemnify shall include reasonable fees of legal counsel and third-party investigation costs and all other reasonable costs, expenses, and liabilities from the first notice that any

claim or demand has been made; however, the Corporation and the Board shall use the same counsel if such counsel is approved by the Board, which approval shall not be unreasonably conditioned, withheld or delayed. If the Board does not approve such counsel then the Board may retain independent counsel at the Board's sole cost and expense. It is expressly understood and agreed that the Corporation is and shall be deemed to be an independent contractor and operator responsible to all parties for its respective acts or omissions and that the Board shall in no way be responsible therefor.

Section 10.2 Contributory Acts. Whenever in this Ground Lease any party is obligated to pay an amount or perform an act because of its negligence or misconduct (or that of its agents, employees, contractors, guests, or invitees), such obligations shall be mitigated to the extent of any comparative fault or misconduct of the other party (or that of its agents, employees, contractors, guests, or invitees) as determined by a court of law, and in any disputes damages shall be apportioned based on the relative amounts of such negligence or willful misconduct as determined by a court of law.

ARTICLE 11 TERMINATION, DEFAULT AND REMEDIES

Section 11.1 Events of Default. Any one of the following events shall be deemed to be an "*Event of Default*" by the Corporation under this Ground Lease.

(a) The Corporation shall fail to pay any sum required to be paid to the Board under the terms and provisions of this Ground Lease and such failure shall not be cured within thirty (30) days after the Corporation's receipt of written notice from the Board of such failure.

(b) The Taking by execution of the Corporation's leasehold estate for the benefit of any Person.

(c) The Corporation shall fail to perform any other covenant or agreement, other than the payment of money, to be performed by the Corporation under the terms and provisions of this Ground Lease and such failure shall not be cured within ninety (90) days after receipt of written notice from the Board of such failure; provided that if during such ninety (90) day period, the Corporation takes action to cure such failure within such period and continues such work thereafter diligently and without unnecessary delay, such failure shall not constitute an Event of Default hereunder until the expiration of a period of time after such ninety (90) day period as may be reasonably necessary to cure such failure.

(d) A court of competent jurisdiction shall enter an order for relief in any involuntary case commenced against the Corporation, as debtor, under the Federal Bankruptcy Code, as now or hereafter constituted, or the entry of a decree or order by a court having jurisdiction over the Facilities appointing a custodian, receiver, liquidator, assignee, trustee, sequestrator, or other similar official of or for the Corporation or any substantial part of the properties of the Corporation or ordering the winding up or liquidation of the affairs of the Corporation, and the continuance of any such decree or order unstayed and in effect for a period of ninety (90) consecutive days.

(e) The commencement by the Corporation of a voluntary case under the federal bankruptcy code, as now or hereafter constituted, or the consent or acquiescence by the Corporation to the commencement of a case under such Code or to the appointment of or taking possession by a custodian, receiver, liquidator, assignee, trustee, sequestrator, or other similar official of or for the Corporation or any substantial part of the properties of the Corporation.

(f) The Corporation, after Commencement of Construction but prior to substantially completing construction of the Facilities, abandons (with no intent to continue) design, development,

equipping, renovation, reconstruction and/or construction of the Facilities for a period of forty-five (45) consecutive days.

Section 11.2 The Board's Rights Upon Default. Upon the occurrence and during the continuance of an Event of Default, the Board may at its option seek any and all damages occasioned by the Event of Default or may seek any other remedies available at law or in equity, including specific performance.

Section 11.3 Termination of Right of Occupancy. Notwithstanding any provision of law or of this Ground Lease to the contrary, except as set forth in Section 1.3 hereof, the Board shall not have the right to terminate this Ground Lease prior to the Expiration Date hereof. However, in the event there is an Event of Default by the Corporation hereunder, the Board shall have the right to terminate the Corporation's right to occupancy of the Land, except that the Facilities, at the option of the Board, shall remain thereon. The Board shall have the right to take possession of the Land and to re-let the Land or take possession in its own right for the remaining Term of this Ground Lease upon such terms and conditions as the Board is able to obtain. Upon such re-letting, the Corporation hereby agrees to convey all of its right, title and interest in and to the Facilities and all of its rights under this Ground Lease and the Facilities Lease to the new lessee of the Land or to the Board, if the Board wishes to remain in possession on its own behalf, in consideration for the new lessee (or the Board as applicable) agreeing to assume all of the Corporation's obligations under this Ground Lease, the Facilities Lease and under any debt incurred by the Corporation in connection with the construction of the Facilities. The provisions of this Section do not permit the termination of this Ground Lease prior to the payment in full of the Bonds and the payment of all Administrative Expenses.

Section 11.4 Rights of the Board Cumulative. All rights and remedies of the Board provided for and permitted in this Ground Lease shall be construed and held to be cumulative, and no single right or remedy shall be exclusive of any other which is consistent with the former. The Board shall have the right to pursue any or all of the rights or remedies set forth herein, as well as any other consistent remedy or relief which may be available at law or in equity, but which is not set forth herein. No waiver by the Board of a breach of any of the covenants, conditions or restrictions of this Ground Lease shall be construed or held to be a waiver of any succeeding or preceding breach of the same or of any other covenant, condition or restriction herein contained. The failure of the Board to insist in any one or more cases upon the strict performance of any of the covenants of this Ground Lease, or to exercise any option herein contained, shall not be construed as a waiver or relinquishment of future breaches of such covenant or option.

ARTICLE 12 TITLE TO THE FACILITIES

Section 12.1 Title to Facilities. Title to the Facilities and any new Facilities as they are constructed or placed in service upon completion thereof shall be vested in the Board during the Term of this Ground Lease. The Facilities and all furniture, fixtures, equipment and furnishings permanently affixed to the Facilities shall be the property of the Board upon termination of this Ground Lease whether such termination be by expiration of the Term or an earlier termination under any provision of this Ground Lease.

Section 12.2 The Board's Option to Require Demolition. Upon the Expiration Date of the Term or earlier termination hereof, in the event the Facilities are no longer suitable for the Board's purposes, the Board in its sole discretion may require the Corporation to demolish the Facilities and remove the Facilities from the Land, and restore the Land to substantially the same condition as it existed on the date of this Ground Lease, to be accomplished within one hundred eighty (180) days of such Expiration Date or earlier Termination hereof. However, such demolition and removal of the Facilities shall be at the Board's sole cost and expense. In the event of such election upon the expiration of the Term, the Board shall notify the

Corporation no later than six (6) months prior to the expiration of the Term. If this Ground Lease is terminated earlier, the Board shall notify the Corporation within thirty (30) days after the termination.

Section 12.3 Termination of Facilities Lease. Upon the termination of the Facilities Lease as a result of the Board's exercise of its option to purchase the Corporation's leasehold interest in the Facilities, all right and interest of the Corporation in and to this Ground Lease, the Facilities Lease and the Facilities shall be transferred to the Board, and the Corporation hereby agrees to execute any documents necessary to effectuate such transfer, or the Board may require the demolition of the Facilities as set forth in Section 12.2 above.

Section 12.5 Insurance Proceeds. If the Facilities Lease is no longer in force and effect, and all or any portion of the Facilities is damaged or destroyed by acts of God, fire, flood, natural disaster, the elements, casualties, thefts, riots, civil strife, lockout, war, nuclear explosion or otherwise (collectively "*Casualty*"), the proceeds of any insurance received on account of any such Casualty shall be disbursed in accordance with the provisions of the Bond Documents, or if the Bond Documents are no longer in effect shall be disbursed to the Corporation as though the Corporation were the owner of the Facilities.

Section 12.7 Condemnation, Casualty, and Other Damage. The risk of loss or decrease in the enjoyment and beneficial use of the Facilities due to any damage or destruction thereof by any Casualty or in consequence of any foreclosures, attachments, levies or executions; or a Taking of all or any portion of the Facilities by condemnation, expropriation, or eminent domain proceedings (collectively, "*Expropriation*") is expressly assumed by the Board. The Corporation and the Trustee shall in no event be answerable, accountable or liable therefor, nor shall any of the foregoing events entitle the Board to any abatements, set-offs or counter claims with respect to its Base Rental, Additional Rental or any other obligation hereunder.

ARTICLE 13 CONDEMNATION

Section 13.1 Condemnation. Upon the permanent Taking of all the Land and the Facilities, this Ground Lease shall terminate and expire as of the date of such Taking, and both the Corporation and the Board shall thereupon be released from any liability thereafter accruing hereunder except for Rent and all other amounts secured by this Ground Lease owed to the Board apportioned as of the date of the Taking or the last date of occupancy, whichever is later. The Corporation shall receive notice of any proceedings relating to a Taking and shall have the right to participate therein.

Section 13.2 Partial Condemnation.

(a) Upon a temporary Taking or a Taking of less than all of the Land, the Board, at its election, may terminate this Ground Lease by giving the Corporation notice of its election to terminate at least sixty (60) days prior to the date of such termination if the Board reasonably determines that the Facilities cannot be economically and feasibly used by the Board for its intended purposes under the Facilities Lease. Upon any such termination, the Rent accrued and unpaid hereunder shall be apportioned to the date of termination. In the event there is a partial condemnation of the Land and the Board decides not to terminate this Ground Lease, the Board and the Corporation shall either amend this Ground Lease or enter into a new lease so as to cover an adjacent portion of property, if necessary to restore or replace any portion of the Land and/or Facilities.

(b) If this Ground Lease is terminated or in the event of a Taking of less than all of the Land and the Facilities while the Facilities Lease is in force and effect, and the Board decides to restore or replace the Facilities in accordance with the Facilities Lease, the Board and the Corporation agree to enter

into a new lease (in form and substance substantially the same as this Ground Lease) of a portion of property necessary to place thereon the Facilities and to enter into a new Facilities Lease (in form and substance substantially the same as the Facilities Lease) covering such replacement Facilities.

Section 13.3 Payment of Awards.

(a) Upon the Taking of all or any portion of the Land and the Facilities (i) the proceeds of the Award allocable to the value of the Facilities shall be disbursed in accordance with the provisions of the Facilities Lease, and (ii) subject to the payment in full of the Bonds, the Board shall be entitled (free of any claim by the Corporation) to the Award for the value of the Board's Interest (such value to be determined as if this Ground Lease were in effect and continuing to encumber the Board's Interest).

(b) Upon the Taking of all or any portion of the Land or the Facilities at any time after the Facilities Lease is no longer in force and effect, (i) the proceeds of the Award allocable to the value of the Facilities shall be disbursed in accordance with the provisions of the Bond Documents, or if the Bond Documents are no longer in effect shall be disbursed to the Corporation, (ii) the Board shall be entitled (free of any claim of the Corporation) to the Award for the value of the Board's Interest in the Land (such value to be determined as if this Ground Lease were in effect and continuing to encumber the Board's Interest) and (c) the Corporation shall be entitled to the Award for the value of the Corporation's interest in the Land under this Ground Lease that is the subject of the Taking.

Section 13.4 Bond Documents Control. Notwithstanding anything in this Ground Lease to the contrary, in the event of a Casualty or a Taking of all of any portion of the Facilities, the provisions in the Bond Documents shall control the division, application and disbursement of any insurance proceeds or Award paid as a result thereof for so long as the Bond Documents remain in effect.

[REMAINDER OF THIS PAGE INTENTIONALLY LEFT BLANK]

ARTICLE 14
ASSIGNMENT, SUBLETTING, AND TRANSFERS
OF THE CORPORATION'S INTEREST

Section 14.1 Assignment of Leasehold Interest. Except as expressly provided for in this Article 14, the Corporation shall not have the right to sell or assign the leasehold estate created by this Ground Lease, its fee interest in the Facilities or the other rights of the Corporation hereunder to any Person without the prior written consent of the Board.

Section 14.2 Subletting. The Corporation is not authorized to sublet the leasehold estate to any entity other than the Board.

Section 14.3 Transfers of the Corporation's Interest. Except as otherwise expressly provided herein, any Person succeeding to the Corporation's interest as a consequence of any permitted conveyance, transfer or assignment shall succeed to all of the obligations of the Corporation hereunder and shall be subject to the terms and provisions of this Ground Lease.

Section 14.4 Assignment to Trustee. The Corporation shall, concurrently with the execution hereof, assign all of its right, title, and interest in and to this Ground Lease to the Trustee pursuant to the Indenture and the Agreement, as applicable (each as defined in the Facilities Lease). The parties hereto further agree to execute any and all documents necessary and proper in connection therewith.

ARTICLE 15
COMPLIANCE CERTIFICATE

Section 15.1 The Corporation's Compliance. The Corporation agrees, at any time and from time to time upon not less than thirty (30) days prior written notice by the Board, to execute, acknowledge and deliver to the Board or to such other party as the Board shall request, a statement in writing certifying (a) that this Ground Lease is unmodified and in full force and effect (or if there have been modification, that the same is in full force and effect as modified and stating the modifications), (b) to the best of its knowledge, whether or not there are then existing any offsets or defenses against the enforcement of any of the terms, covenants or conditions hereof upon the part of the Corporation to be performed (and if so specifying the same), (c) the dates to which the Rent and other charges have been paid, (d) during the construction period, the status of construction of the Facilities and the estimated date of completion thereof; and (e) the dates of commencement and expiration of the Term, it being intended that any such statement delivered pursuant to this Section may be relied upon by any prospective purchaser of the Board's Interest or by any other Person.

Section 15.2 The Board's Compliance. The Board agrees, at any time and from time to time, upon not less than thirty (30) days prior written notice by the Corporation, to execute, acknowledge and deliver to the Corporation a statement in writing addressed to the Corporation or to such other party as the Corporation shall request, certifying (a) that this Ground Lease is unmodified and in full force and effect (or if there have been modifications that the same is in full force and effect as modified and stating the modifications); (b) the dates to which the Rent and other charges have been paid; (c) to the best of its knowledge after due inquiry, whether an Event of Default has occurred and is continuing hereunder (and stating the nature of any such Event of Default); and (d) the dates of commencement and expiration of the Term, it being intended that any such statement delivered pursuant to this Section may be relied upon by any prospective (and permitted) assignee, sublessee or mortgagee of this Ground Lease or by any assignee or prospective assignee of any such permitted mortgage or by any undertenant or prospective undertenant of the whole or any part of the Facilities, or by any other Person, as approved by the Board.

ARTICLE 16
TAXES AND LICENSES

Section 16.1 Payment of Taxes. The Board shall pay, and, upon request by the Corporation, shall provide evidence of payment to the appropriate collecting authorities of, all federal, state and local taxes and fees, which are now or may hereafter be, levied upon the Corporation's interest in the Land or upon the Board or the Board's Interest. The Board may pay any of the above items in installments if payment may be so made without penalty other than the payment of interest. The obligations of the Board to pay taxes and fees under this Section 16.1 shall apply only to the extent that the Board is not exempt from paying such taxes and fees and to the extent that such taxes and fees are not otherwise abated. The Board and the Corporation agree to cooperate fully with each other to the end that tax exemptions available with respect to the Land and the Facilities under applicable law are obtained by the party or parties entitled thereto.

Section 16.2 Contested Tax Payments. The Board shall not be required to pay, discharge or remove any such taxes or assessments so long as the Board is contesting the amount or validity thereof by appropriate proceeding which shall operate to prevent or stay the collection of the amount so contested. The Corporation shall cooperate with the Board in completing such contest and the Corporation shall have no right to pay the amount contested during the contest. The Corporation, at the Board's expense, shall join in any such proceeding if any law shall so require.

ARTICLE 17
FORCE MAJEURE

Section 17.1 Discontinuance during Force Majeure. Whenever a period of time is herein prescribed for action to be taken by the Corporation, the Corporation shall not be liable or responsible for, and there shall be excluded from the computation for any such period of time, any delays due to Force Majeure. The Board shall not be obligated to recognize any delay caused by Force Majeure unless the Corporation shall, within ten (10) days after the Corporation is aware of the existence of an event of Force Majeure, notify the Board thereof.

ARTICLE 18
MISCELLANEOUS

Section 18.1 Nondiscrimination, Employment and Wages. Any discrimination by the Corporation or its agents or employees on account of race, color, sex, age, religion, national origin or handicap, in employment practices or in the performance of the terms, conditions, covenants and obligations of this Ground Lease, is prohibited.

Section 18.2 Notices. Notices or communications to the Board or the Corporation required or appropriate under this Ground Lease shall be in writing, sent by (a) personal delivery, or (b) expedited delivery service with proof of delivery, or (c) registered or certified United States mail, postage prepaid, or (d) prepaid telecopy if confirmed by expedited delivery service or by mail in the manner previously described, addressed as follows:

If to the Board: Board of Supervisors for the University of Louisiana System
 1201 North Third Street, Suite 7-300
 Baton Rouge, Louisiana 70802
 Attention: Vice President for Business and Finance

If to the Corporation: David K. Fontenot, Chairman
 Ragin' Cajun Facilities, Inc.
 c/o Oats & Marino, a Partnership of Professional Corporations
 100 E. Vermilion Street Suite 400
 Lafayette, Louisiana 70501

 Todd M. Swartzendruber
 Oats & Marino, A Partnership of Professional Corporations
 100 E. Vermilion Street, Suite 400
 Lafayette, LA 70501

If to the Authority: Louisiana Local Government Environmental
 Facilities and Community Development Authority
 5641 Bankers Ave. Bldg. B
 Baton Rouge, Louisiana 70808
 Attention: Executive Director

If to the Trustee: Hancock Whitney Bank
 445 North Boulevard, Suite 201
 Baton Rouge, Louisiana 70802
 Attention: John C. Shiroda

If to the University: University of Louisiana at Lafayette
PO Drawer 41008
Lafayette, Louisiana 70504
Attention: E. Joseph Savoie, President
Jerry Luke Leblanc

or to such other address or to the attention of such other person as hereafter shall be designated in writing by such party. Any such notice or communication shall be deemed to have been given at the time of personal delivery or, in the case of delivery service or mail, as of the date of deposit in the mail in the manner provided herein, or in the case of telecopy, upon receipt.

Section 18.3 Relationship of Parties. Nothing contained herein shall be deemed or construed by the parties hereto, or by any third party, as creating the relationship of principal and agent, partners, joint venturers, or any other similar such relationship, between the parties hereto. It is understood and agreed that no provision contained herein nor any acts of the parties hereto creates a relationship other than the relationship of the Board and the Corporation.

Section 18.4 Memorandum of Lease. Neither the Board nor the Corporation shall file this Ground Lease for record in Lafayette Parish, Louisiana or in any public place without the written consent of the other. In lieu thereof, the Board and the Corporation agree to execute in recordable form a memorandum of this Ground Lease in the form of Exhibit C attached hereto. Such memorandum shall be filed for record in Lafayette Parish, Louisiana.

Section 18.5 Attorney's Fees. If either party is required to commence legal proceedings relating to this Ground Lease, the prevailing party shall be entitled to receive reimbursement for its reasonable attorneys' fees and costs of suit.

Section 18.6 Louisiana Law to Apply. This Ground Lease shall be construed under and in accordance with the laws of the State of Louisiana, and all obligations of the parties created hereunder are performable in Lafayette Parish, Louisiana.

Section 18.7 Warranty of Peaceful Possession. The Board covenants that the Corporation, on paying the Rent and performing and observing all of the covenants and agreements herein contained and provided to be performed by the Corporation, shall and may peaceably and quietly have, hold, occupy, use, and enjoy the Land during the Term and may exercise all of its rights hereunder; and the Board agrees to warrant and forever defend the Corporation's right to such occupancy, use, and enjoyment and the title to the Land against the claims of any and all persons whomsoever lawfully claiming the same, or any part thereof subject only to the provisions of this Ground Lease and the matters listed on Exhibit B attached hereto.

Section 18.8 Curative Matters. Except for the express representations and warranties of the Board set forth in this Ground Lease, any additional matters necessary or desirable to make the Land usable for the Corporation's purpose shall be undertaken, in the Corporation's sole discretion, at no expense to the Board. The Corporation shall notify the Board in writing of all additional matters (not contemplated by the Plans and Specifications) undertaken by the Corporation to make the Land usable for the Corporation's purpose.

Section 18.9 Non-waiver. No waiver by the Board or the Corporation of a breach of any of the covenants, conditions, or restrictions of this Ground Lease shall constitute a waiver of any subsequent breach of any of the covenants, conditions or restrictions of this Ground Lease. The failure of the Board or the Corporation to insist in any one or more cases upon the strict performance of any of the covenants of

this Ground Lease, or to exercise any option herein contained, shall not be construed as a waiver or relinquishment for the future of such covenant or option. A receipt by the Board or acceptance of payment by the Board of Rent with knowledge of the breach of any covenant hereof shall not be deemed a waiver of such breach. No waiver, change, modification or discharge by the Board or the Corporation of any provision of this Ground Lease shall be deemed to have been made or shall be effective unless expressed in writing and signed by the party to be charged.

Section 18.10 Terminology. Unless the context of this Ground Lease clearly requires otherwise, (a) pronouns, wherever used herein, and of whatever gender, shall include natural persons and corporations and associations of every kind and character; (b) the singular shall include the plural wherever and as often as may be appropriate; (c) the word “includes” or “including” shall mean “including without limitation”; (d) the word “or” shall have inclusive meaning represented by the phrase “and/or”; (e) the words “hereof,” “herein,” “hereunder,” and similar terms in this Ground Lease shall refer to this Ground Lease as a whole and not to any particular section or article in which such words appear. The section, article and other headings in this Ground Lease and the Table of Contents to this Ground Lease are for reference purposes and shall not control or affect the renovation of this Ground Lease or the interpretation hereof in any respect. Article, section and subsection and exhibit references are to this Ground Lease unless otherwise specified. All exhibits attached to this Ground Lease constitute a part of this Ground Lease and are incorporated herein. All references to a specific time of day in this Ground Lease shall be based upon Central Standard Time (or the other standard of measuring time then in effect in the city of Lafayette, Parish of Lafayette, Louisiana).

Section 18.11 Counterparts. This agreement may be executed in multiple counterparts, each of which shall be declared an original.

Section 18.12 Severability. If any clause or provision of this Ground Lease is illegal, invalid or unenforceable under present or future laws effective during the term of this Ground Lease, then and in that event, it is the intention of the parties hereto that the remainder of this Ground Lease shall not be affected thereby.

Section 18.13 Authorization. By execution of this Ground Lease, the Corporation and the Board each represent to the other that they are entities validly existing, duly constituted and in good standing under the laws of jurisdiction in which they were formed and in which they presently conduct business; that all acts necessary to permit them to enter into and be bound by this Ground Lease have been taken and performed; and that the persons signing this Ground Lease on their behalf have due authorization to do so.

Section 18.14 Ancillary Agreements. In the event it becomes necessary or desirable for the Board to approve in writing any ancillary agreements or documents concerning the Land or concerning the construction, operation or maintenance of the Facilities or to alter or amend any such ancillary agreements between the Board and the Corporation or to give any approval or consent of the Board required under the terms of this Ground Lease, all agreements, documents or approvals shall be forwarded to the Board Representative.

Section 18.15 Amendment. No amendment, modification, or alteration of the terms of this Ground Lease shall be binding unless the same be in writing dated on or subsequent to the date hereof and duly executed by the parties hereto consented to, to the extent required by Article 8 of the Agreement.

Section 18.16 Successors and Assigns. All of the covenants, agreements, terms and conditions to be observed and performed by the parties hereto shall be applicable to and binding upon their respective successors and assigns including any successor by merger or consolidation of the University into another educational institution or the Board into another educational management board.

Section 18.17 Entire Agreement. This Ground Lease, together with the exhibits attached hereto, contains the entire agreement between the parties hereto with respect to the Land and contains all of the terms and conditions agreed upon with respect to the lease of the Land, and no other agreements, oral or otherwise, regarding the subject matter of this Ground Lease shall be deemed to exist or to bind the parties hereto; it being the intent of the parties that neither shall be bound by any term, condition, or representations not herein written.

[REMAINDER OF THIS PAGE INTENTIONALLY LEFT BLANK]

IN WITNESS WHEREOF, the undersigned representative has signed this Ground Lease on behalf of the Board of Supervisors for the University of Louisiana System on the ____ day of _____, 2024.

WITNESSES:

BOARD OF SUPERVISORS FOR THE
UNIVERSITY OF LOUISIANA SYSTEM

Printed Name: _____

By: _____
E. Joseph Savoie, President
University of Louisiana at Lafayette
Board Representative

Printed Name: _____

NOTARY PUBLIC

Print Name: _____
Notary ID # _____
My Commission is for Life

IN WITNESS WHEREOF, the undersigned representative has signed this Ground Lease on behalf of Ragin' Cajun Facilities, Inc. on the ____ day of _____, 2024.

WITNESSES:

RAGIN' CAJUN FACILITIES, INC

Printed Name: _____

By: _____
David K. Fontenot, Chairman

Printed Name: _____

NOTARY PUBLIC

Print Name: _____
Notary ID # _____
My Commission is for Life

EXHIBIT A

PROPERTY DESCRIPTION

[TO COME]

EXHIBIT B

PERMITTED ENCUMBRANCES

None.

Lessor: Board of Supervisors for the University of Louisiana System
1201 North Third Street, Suite 7-300
Baton Rouge, Louisiana 70802
Attention: Vice President for Business and Finance

Lessee: Ragin' Cajun Facilities, Inc.
c/o Oats & Marino, a Partnership of Professional Corporations
100 E. Vermilion Street, Suite: 400
Lafayette, Louisiana 70501
Attention: Chairperson

This Memorandum is executed for the purpose of recordation in the public records of Lafayette Parish, Louisiana in order to give notice of all the terms and provisions of the Lease and is not intended and shall not be construed to define, limit, or modify the Lease. All of the terms, conditions, provisions and covenants of the Lease are incorporated into this Memorandum by reference as though fully set forth herein, and both the Lease and this Memorandum shall be deemed to constitute a single instrument or document.

[REMAINDER OF THIS PAGE INTENTIONALLY LEFT BLANK]

THUS DONE AND PASSED on the ___ day of _____, 2024, in Lafayette, Louisiana, in the presence of the undersigned, both competent witnesses, who herewith sign their names with E. Joseph Savoie, President of the University of Louisiana at Lafayette and Board Representative and me, Notary.

WITNESSES:

BOARD OF SUPERVISORS FOR THE
UNIVERSITY OF LOUISIANA SYSTEM

Printed Name: _____

By: _____
E. Joseph Savoie, President
University of Louisiana at Lafayette
Board Representative

Printed Name: _____

NOTARY PUBLIC

Print Name: _____
Notary ID # _____
My Commission is for Life

THUS DONE AND PASSED on the ___ day of _____, 2024, in Lafayette, Louisiana, in the presence of the undersigned, both competent witnesses, who herewith sign their names with David K. Fontenot, Chairman of Ragin' Cajun Facilities, Inc., and me, Notary.

WITNESSES:

RAGIN' CAJUN FACILITIES, INC

Printed Name: _____

By: _____
David K. Fontenot, Chairman

Printed Name: _____

NOTARY PUBLIC

Print Name: _____
Notary ID # _____
My Commission is for Life

EXHIBIT A

PROPERTY DESCRIPTION

[TO COME]

AGREEMENT TO LEASE WITH OPTION TO PURCHASE

by and between

RAGIN' CAJUN FACILITIES, INC.
(as Lessor)

and

BOARD OF SUPERVISORS FOR THE
UNIVERSITY OF LOUISIANA SYSTEM, on behalf of
UNIVERSITY OF LOUISIANA AT LAFAYETTE
(as Lessee)

Dated as of _____ 1, 2024

in connection with:

§
Louisiana Local Government Environmental Facilities and
Community Development Authority Revenue Bonds
(Ragin' Cajun Facilities Inc. –
University of Louisiana at Lafayette Energy Project)
Series 2024

TABLE OF CONTENTS

	Page
SECTION 1. Definitions.....	2
SECTION 2. Facilities Lease; Term of Lease	7
SECTION 3. Acknowledgments, Representations and Covenants of the Board.....	8
SECTION 4. Representations and Covenants of the Corporation	9
SECTION 5. Waiver and Disclaimer of Warranties.....	9
SECTION 6. Rental.	10
SECTION 7. Operation, Alterations, Maintenance, Repair, Replacement and Security Service.....	12
SECTION 8. Utilities.....	13
SECTION 9. Insurance	14
SECTION 10. Condemnation, Casualty and Other Damage	15
SECTION 11. Application of Insurance Proceeds; Condemnation Award	15
SECTION 12. Encumbrances	16
SECTION 13. Assignment and Sublease.....	16
SECTION 14. Additions and Improvements Removal.....	17
SECTION 15. Right of Entry.....	17
SECTION 16. Mortgage Prohibition	17
SECTION 17. Sale of Facilities; Attornment; and Conveyance and Transfer of the Corporation’s Interest	17
SECTION 18. Quiet Enjoyment	18
SECTION 19. Environmental Compliance and Indemnity.....	18
SECTION 20. The Corporation’s Reservation of Rights.....	19
SECTION 21. Default by Board.....	19
SECTION 22. Cumulative Remedies	20
SECTION 23. Option to Purchase	20
SECTION 24. Severability	22
SECTION 25. Redemption of Bonds.....	22
SECTION 26. Additional Bonds	23
SECTION 27. Additional Obligations	23
SECTION 28. Rate Maintenance Covenant	23
SECTION 29. Execution and Counterparts	23
SECTION 30. Law Governing.....	23
SECTION 31. Exculpatory Provision/In Rem Obligation.....	23

SECTION 32. Amendments	24
SECTION 33. Recording	24
SECTION 34. No Construction Against Drafting Party	24
SECTION 35. Time of the Essence	24
SECTION 36. No Waiver	24
SECTION 37. Survival	24
SECTION 38. Estoppel Certificates	24
SECTION 39. Waiver of Jury Trial	25
SECTION 40. Written Amendment Required	25
SECTION 41. Entire Agreement	25
SECTION 42. Signs	25
SECTION 43. Litigation Expenses	25
SECTION 44. Brokers	25
SECTION 45. No Easements for Air or Light	25
SECTION 46. Binding Effect	25
SECTION 47. Reserved	26
SECTION 48. Rules of Interpretation	26
SECTION 49. Relationship of Parties	26
SECTION 50. Law Between the Parties	26
SECTION 51. Notices	26
EXHIBIT A - DESCRIPTION OF THE FACILITIES	
EXHIBIT B - LEASED PROPERTY DESCRIPTION	
EXHIBIT C - MEMORANDUM OF FACILITIES LEASE	

AGREEMENT TO LEASE WITH OPTION TO PURCHASE

This AGREEMENT TO LEASE WITH OPTION TO PURCHASE (together with any amendment hereto or supplement hereof, the “*Facilities Lease*”), dated and effective as of _____ 1, 2024, is entered into by and between RAGIN’ CAJUN FACILITIES, INC., a Louisiana nonprofit corporation represented herein by its Chairperson (the “*Corporation*”); and the BOARD OF SUPERVISORS FOR THE UNIVERSITY OF LOUISIANA SYSTEM, a public constitutional corporation organized and existing under the laws of the State of Louisiana, represented herein by its duly authorized representative the President of the University of Louisiana at Lafayette (the “*Board*”), acting herein on behalf of the University of Louisiana at Lafayette, Lafayette, Louisiana (the “*University*”).

WITNESSETH:

WHEREAS, the Board is a public constitutional corporation organized and existing under the laws of the State of Louisiana and the University is a university under its management pursuant to La. R.S. 17:3217;

WHEREAS, the Corporation is a nonprofit corporation organized and existing under the Louisiana Nonprofit Corporation Law (La. R.S. 12:201 *et seq.*) and an organization exempt from federal income tax under Section 501(a) of the Internal Revenue Code of 1986 (the “*Code*”) as an organization designated in Section 501(c)(3) of the Code, whose purpose is to support and benefit the educational, scientific, research, and public service missions of the University by acquiring, receiving, holding, investing, developing, providing, maintaining, leasing, as lessor or lessee, mortgaging, conveying and/or administering property and making expenditures to and for the benefit of the University;

WHEREAS, pursuant to La. R.S. 17:3361 through 17:3365, the Board is authorized to lease to a nonprofit entity, such as the Corporation, any portion of the campus or other immovable property of the University under the supervision and management of the Board;

WHEREAS, the Board, with and on behalf of the University, owns the ground on which the Corporation proposes to construct the Facilities (as defined herein);

WHEREAS, the Board and the Corporation have agreed to enter into a Ground and Buildings Lease Agreement dated of even date herewith (the “*Ground Lease*”) whereby the Board will lease certain tracts of land and the buildings located thereon owned by the Board to the Corporation;

WHEREAS, in order to further the functions of the Board, the Corporation shall cause the acquisition, construction, renovation, improvement or repair of utility infrastructure, energy plants, buildings and other facilities (the “*Facilities*”) for the University and all furnishings, fixtures, and equipment incidental or necessary in connection therewith, and to cause provision of maintenance and repairs with respect to all such facilities and all facilities leased thereto, including the immovable property described on Exhibit A of the Ground Lease and owned by, or under the supervision and management of the Board in the City of Lafayette, Lafayette Parish, Louisiana;

WHEREAS, the Board and the Corporation have agreed that the Corporation, for the benefit of the Board, shall develop and construct the Facilities generally in accordance with Plans and Specifications (as defined herein) on the Leased Property pursuant to the Ground Lease and the Corporation shall sublease the Leased Property and lease the Facilities to the Board on behalf of the University pursuant to this Facilities Lease; and

WHEREAS, the design, development, construction and equipping of the Facilities and the

acquisition of immovable property in connection therewith shall be financed by the issuance of the \$_____ Louisiana Local Government Environmental Facilities and Community Development Authority Revenue Bonds (Ragin' Cajun Facilities, Inc. – Energy Project) Series 2024 (the “*Bonds*”);

NOW, THEREFORE, in consideration of the mutual covenants and agreements herein contained, the parties hereto agree as follows:

SECTION 1. Definitions. Unless the context otherwise requires, the terms defined in this Section 1 shall, for all purposes of this Facilities Lease, have the meanings as set forth below. All other capitalized terms used herein without definition shall have the meanings as set forth in the Indenture (as hereinafter defined) or in the Agreement (as hereinafter defined). Other terms shall have the meanings assigned to them in other Sections of this Facilities Lease.

“*Additional Bonds*” shall mean parity bonds, if any, issued in one or more series on a parity with the Series 2024 Bonds pursuant to Section 26 hereof and Article 5 of the Indenture.

“*Additional Obligations*” shall have the meaning given such term in Section 27 hereof.

“*Additional Rental*” means the amounts specified as such in Section 6(c) of this Facilities Lease.

“*Administrative Expenses*” means the necessary, reasonable and direct out-of-pocket expenses incurred by the Authority, the Corporation (including, but not limited to, insurance premiums for insurance obtained for or on behalf of directors, officers, agents or employees of the Corporation), or the Trustee pursuant to the Indenture, the Agreement, the Ground Lease, or this Facilities Lease (including counsel fees and expenses), the compensation of the Trustee under the Indenture (including, but not limited to any annual administrative fee charged by the Trustee), the compensation of the Issuer (including annual audits of the Issuer relating to the Bonds), and the necessary, reasonable and direct out-of-pocket expenses of the Trustee incurred by the Trustee in the performance of its duties under the Indenture.

“*Agreement*” means the Loan and Assignment Agreement dated as of _____ 1, 2024 between the Corporation and the Authority, including any amendments and supplements thereof and thereto as permitted thereunder.

“*Assignment*” means the Assignment of Agreements and Documents by the Corporation in favor of the Trustee dated as of _____ 1, 2024.

“*Authority*” or “*Issuer*” means the Louisiana Local Government Environmental Facilities and Community Development Authority, as issuer of the Bonds.

“*Base Rental*” means the amounts referred to as such in Section 6(b) of this Facilities Lease (as such amounts may be adjusted from time to time in accordance with the terms hereof) but does not include Additional Rental or Extraordinary Rental.

“*Board*” means the Board of Supervisors for the University of Louisiana System, a public constitutional corporation organized and existing under the laws of the State of Louisiana, or its successor, acting herein on behalf of the University.

“*Board Representative*” means the President of the University of Louisiana at Lafayette and one or more of the persons designated and authorized in writing from time to time by the Board to represent the Board in exercising the Board’s rights and performing the Board’s obligations under this Facilities Lease; including the President of the Board of Supervisors for the University of Louisiana System, or his or her

designee or the Assistant Vice President of Facilities Planning or Vice President for Finance and Administration of the Board of Supervisors for the University of Louisiana System, or his or her designee, or the University Representative if so designated by the President of the Board, of whom the Corporation has been notified in writing.

“*Bond*” or “*Bonds*” means, collectively, the Series 2024 Bonds and any Additional Bonds issued pursuant to a supplemental Indenture as authorized by the Indenture.

“*Bond Counsel*” means Jones Walker LLP, or such other nationally recognized bond counsel may be selected by the Authority and acceptable to the Corporation.

“*Business Day*” means any day other than (i) a Saturday, (ii) a Sunday, (iii) any other day which banking institutions in New York, New York, Lafayette, Louisiana, or Baton Rouge, Louisiana, are authorized or required not to be open for the transaction of regular banking business, or (iv) a day on which the New York Stock Exchange is closed.

“*CERCLA*” means the Comprehensive Environmental Response, Compensation, and Liability Act of 1980 (42 U.S.C. §§9601 et seq.).

“*Claim*” collectively means any claim, liability, demand, loss, damage, deficiency, litigation, cause of action, penalty, fine, judgment, defense, imposition, fee, lien, bonding cost, settlement, disbursement, penalty, cost or expenses of any and every kind and nature (including without limitation Litigation Expenses), whether known or unknown, incurred or potential, accrued, absolute, direct, indirect, contingent or otherwise and whether imposed by strict liability, negligence, or otherwise, and consequential, punitive and exemplary damage claims.

“*Code*” means the Internal Revenue Code of 1986, as amended, and the regulations and rulings promulgated thereunder.

“*Commencement Date*” shall mean the date on which the Bonds are delivered and payment therefor is received by the Authority.

“*Corporation*” means Ragin’ Cajun Facilities, Inc., a Louisiana nonprofit corporation, qualified as a federally designated 501(c)(3) organization, organized exclusively to promote, assist and benefit the mission of the University by engaging in any lawful activity in which a nonprofit corporation meeting the requirements of Section 501(c)(3) of the Internal Revenue Code of 1986 may engage, specifically including but not limited to acquiring, receiving, holding, investing, developing, providing, maintaining, leasing, as lessor or lessee, mortgaging, conveying and/or administering property and making expenditures to and for the benefit of the University.

“*Corporation Representative*” means the Chairperson, Vice Chairperson, Assistant Vice Chairperson, or Secretary/Treasurer of the Board of Directors of the Corporation.

“*Current Expenses*” means all necessary and reasonable expenses of maintaining and operating the Facilities, including all necessary heating and cooling costs and other operating expenses, current maintenance charges, expenses of reasonable upkeep and repairs, properly allocated share of charges for insurance and all other expenses incidental to the operation of the student Facilities, including the cost of merchandise for resale, services, utilities and personnel and all allocated general administrative expenses of the Board but shall exclude depreciation and Costs of Issuance, as defined in the Indenture.

“*Debt Service Coverage Ratio*” means, for any Fiscal Year, the ratio determined by the Vice-

President for Administration and Finance of the University by dividing (a) the General Revenues of the University for such Fiscal Year combined with earnings generated by the Debt Service Reserve Fund in excess of the Debt Service Reserve Fund Requirement by (b) Annual Debt Service on the Bonds outstanding and on any Additional Debt issued and proposed to be issued for such Fiscal Year plus Current Expenses.

“*Debt Service Fund*” means the Debt Service Fund created by the Indenture.

“*Default or Delay Rental*” means and shall consist of (i) all amounts, fees or expenses which the Corporation may be legally obligated to pay to Other Parties by reason of any default of the Board hereunder or any delay in payment of any sums due by the Board hereunder, and (ii) all costs, expenses and charges, including reasonable counsel fees, incurred by the Corporation, whether by suit or otherwise, in collecting sums payable hereunder or in enforcing any covenant or agreement of the Board contained in this Facilities Lease or incurred in obtaining possession of the Facilities after default by the Board, which shall be due not later than 30 days from notification that such Default or Delay Rentals are owed.

“*Effective Date*” means the date on which the Ground Lease, this Facilities Lease, the Indenture, the Assignment, and the Agreement have been executed and the proceeds of the Series 2024 Bonds are available to the Corporation.

“*Encumbrances*” means any lien, mortgage, encumbrance, privilege, charge, option, right of first refusal, conditional sales contract, security interest, mechanic’s and materialmen’s liens, or any lien or encumbrance securing payment of any Claims, including environmental Claims, or of any charges for labor, materials, supplies, equipment, taxes, or utilities, excluding the Option granted to the Board herein.

“*Environmental Requirements*” means all State, federal, local municipal, parish, and regional laws, statutes, rules, regulations, ordinances, codes, permits, approvals, plans, authorizations, concessions, investigation results, guidance documents; all legislative, judicial, and administrative judgments, decrees, orders, rules, rulings, and regulations; and all agreements and other restrictions and requirements in effect on or prior to the Commencement Date, of any Governmental Authority, including, without limitation, federal, state, and local authorities, relating to the regulation or protection of human health and safety, natural resources, conservation, the environment, or the storage, treatment, disposal, processing, release, discharge, emission, use, remediation, transportation, handling, or other management of industrial, gaseous, liquid or solid waste, hazardous or toxic substances or chemicals, or pollutants, and including without limitation the following environmental laws: the Clean Air Act (42 U.S.C.A. §1857); the Federal Water Pollution Control Act (33 U.S.C. § 1251); the Resource Conservation and Recovery Act of 1976, (42 U.S.C. §6901); CERCLA, as amended by the Superfund Amendments and Reauthorization Act of 1986 (Pub. L. 99-499, 100 Stat. 1613); the Toxic Substances Control Act (42 U.S.C. §30); the Occupational Safety and Health Act (29 U.S.C. §651); the Federal Insecticide, Fungicide, and Rodenticide Act (7 U.S.C. § 135); the Louisiana Environmental Quality Act (La. R.S. 30:2001); and the Louisiana Air Quality Regulations (La. C.33:III.2595), including any amendments or extensions thereof and any rules, regulations, standards or guidelines issued pursuant to or promulgated under any of the foregoing.

“*Event of Default*” means any default specified in and defined as such by Section 21 hereof.

“*Expiration Date*” means the expiration date of this Facilities Lease as set forth in Section 2 hereof.

“*Extraordinary Rental*” means an upfront payment by the Board of the amounts specified as such in 6(a) of this Facilities Lease.

“*Facilities*” means the acquisition, construction, renovation, improvement or repair of utility infrastructure, energy plants, buildings and other facilities to be constructed on the property of the

University as more particularly described in Exhibit A hereto.

“*Facilities Lease*” this Agreement to Lease With Option to Purchase dated as of _____ 1, 2024, including the Exhibits attached hereto, and any amendment or supplement hereto entered into from time to time in accordance with the terms hereof.

“*Fiscal Year*” means the fiscal year of the State, which at the date of this Facilities Lease is the period from July 1 to and including the following June 30.

“*FP&C*” shall mean the State’s Office of Facility Planning and Control of the Division of Administration, State of Louisiana.

“*General Revenues of the University*” means, the funds, income, revenue, fees, receipts or charges of any nature from any source whatsoever on deposit with or accruing from time to time to the University, provided that no such funds, income, revenue, fees, receipts or charges shall be so included which have been or are in the future legally dedicated and required for other purposes by the terms of specific grants, by the terms of particular obligations issued or to be issued (to the extent pledged to pay debt service on such other obligations) or by operation of law, and provided further the full faith and credit of the University is not pledged. “*General Revenues of the University*” shall not include funds which are appropriated to or for the University by the State Legislature from the State General Fund.

“*Governmental Authority*” means any federal, state, parish, regional, or local government, political subdivision, any governmental agency, department, authority, instrumentality, bureau, commission, board, official, or officer, any court, judge, examiner, or hearing officer, any legislative, judicial, executive, administrative, or regulatory body or committee or official thereof or private accrediting body.

“*Governmental Regulations*” means any and all laws, statutes, codes, acts, ordinances, orders, judgments, decrees, writs, injunctions, rules, regulations, restrictions, permits, plans, authorizations, concessions, investigation, reports, guidelines, and requirements or accreditation standards of any Governmental Authority having jurisdiction over the Corporation and/or the Board, or affecting the Facilities.

“*Ground Lease*” means that certain Ground and Buildings Lease dated as of _____ 1, 2024 by and between the Board, as Lessor on behalf of the University, and the Corporation, as Lessee, whereby the Land upon which the Facilities shall be designed, developed, equipped, reconstructed, constructed and/or renovated.

“*Hazardous Substance*” means (a) any “hazardous substance” as defined in §101(4) of CERCLA or any regulations promulgated thereunder; (b) petroleum and petroleum by-products; (c) asbestos or asbestos containing material (“*ACM*”); (d) polychlorinated biphenyls; (e) urea formaldehyde foam insulation; or (f) any additional substances or materials which at any time are classified, defined or considered to be explosive, corrosive, flammable, infectious, radioactive, mutagenic, carcinogenic, pollutants, hazardous or toxic under any of the Environmental Requirements.

“*Indenture*” means the Trust Indenture dated as of _____ 1, 2024 between the Authority and the Trustee, as it may be amended or supplemented from time to time by supplemental indentures in accordance with the provisions thereof.

“*Land*” means the immovable property, including ground and improvements, more particularly described on Exhibit A attached to the Ground Lease upon which upon which the Facilities are to be designed, developed, equipped, renovated, reconstructed and/or constructed.

“*Leased Property*” shall mean that immovable property, including ground and improvements, as more particularly described on Exhibit B hereto upon which the Facilities are located and upon which the Facilities are to be designed, developed, equipped and constructed.

“*Legal Expenses*” means the reasonable fees and charges of attorneys and of legal assistants, paralegals, law clerks and other persons and entities used by attorneys and under attorney supervision and all costs incurred or advanced by any of them irrespective of whether incurred in or advanced prior to the initiation of any legal, equitable, arbitration, administrative, bankruptcy, trial or similar proceedings and any appeal from any of same.

“*Litigation Expenses*” means all out-of-pocket costs and expenses incurred as a result of an Event of Default, or in connection with an indemnification obligation, including Legal Expenses, the reasonable fees and charges of experts and/or consultants, and all court costs and expenses.

“*Notice*” shall have the meaning set forth in Section 51 hereof.

“*Operating Expenses*” means the current expenses of operation, maintenance and current repair of the Facilities, as calculated in accordance with generally accepted accounting principles, and includes, without limiting the generality of the foregoing, insurance premiums, reasonable accounting and legal fees and expenses relating to the Facilities, payments with respect to worker’s compensation claims not otherwise covered by insurance, any payments due from the Corporation under this Facilities Lease, the Agreement or the Indenture, any Rebate Amount, amounts payable by the Corporation under the Agreement (other than the principal of, premium, if any, and interest on the Bonds); Administrative Expenses, the cost of materials and supplies used for current operations, and other taxes and charges for the accumulation of appropriate reserves for current expenses not annually recurrent, but which are such as may reasonably be expected to be incurred in accordance with sound accounting practice. “*Operating Expenses*” will not include (1) the principal of and interest on the Bonds; (2) any allowance for depreciation or replacements of capital assets of the Facilities; or (3) amortization of financing costs.

“*Operator*” means Earnest P. Breaux Electrical, L.L.C..

“*Operation and Maintenance Agreement*” means that certain Operation and Maintenance Agreement between the Corporation and Operator dated as of _____ 1, 2024 providing for the operation and maintenance of the Facilities.

“*Option to Purchase*” or “*Option*” means the option to purchase Corporation’s leasehold interest in the Facilities granted to the Board in Section 23 of this Facilities Lease.

“*Other Parties*” means a Person other than the Parties.

“*Parties*” means the Corporation and the Board, collectively.

“*Permitted Sublessees*” means (i) students, faculty and staff of the University and (ii) Persons who lease, license or otherwise use any portion of the Facilities in connection with their trade or business and as to which the Board has received an opinion of Bond Counsel that such lease, license or other use will not cause interest on the Bonds to be included in the gross income of the owners of the Bonds for federal income tax purposes.

“*Permitted Use*” means the operation of the Facilities for purposes related to the mission of the Corporation and the University.

“*Person*” means all judicial persons, whether corporate or natural, including individuals, firms, trusts, corporations, associations, joint ventures, partnerships, and limited liability companies or partnerships.

“*Plans and Specifications*” means the plans and specifications for the renovation and/or construction of the Facilities as implemented and detailed from time to time and as the same may be revised from time to time prior to the completion of the Facilities, all in accordance with the Agreement and the Ground Lease, to be approved by FP&C and the Corporation, as may be amended from time to time as permitted in Section 5.1 of the Ground Lease.

“*Project Fund*” means the Project Fund created by the Indenture.

“*Purchase Price*” shall have the meaning set forth in Section 23(e) hereof.

“*Qualified Management Contract*” means a management contract that does not (i) result in private business use under Section 141(b) of the Code or (ii) cause the modified private business test to be met under Section 145(a)(2)(B).

“*Remediation*” means any and all costs incurred due to any investigation of the Facilities or any remediation, response, cleanup, removal, or restoration required by any Governmental Regulation or Governmental Authority or by Environmental Requirements.

“*Rental*” means, collectively, the Base Rental, the Additional Rental, and the Extraordinary Rental.

“*Series 2024 Bonds*” means the \$_____ Louisiana Local Government Environmental Facilities and Community Development Authority Revenue Bonds (Ragin’ Cajun Facilities, Inc. – Energy Project) Series 2024, and such bonds issued in exchange for those issued pursuant to the Indenture, or in replacement for those issued pursuant to the Indenture, which bonds have been mutilated, destroyed, lost or stolen.

“*State*” means the State of Louisiana.

“*Term*” means the term of this Facilities Lease, as provided in Section 2 hereof.

“*Trustee*” means Hancock Whitney Bank, as trustee for the Bonds.

“*University*” means the University of Louisiana at Lafayette, Lafayette Parish, State of Louisiana.

“*University Representative*” means the President of the University or his or her designee, of whom the Corporation has been notified in writing.

SECTION 2. Facilities Lease; Term of Lease.

(a) The Corporation hereby leases the Facilities and subleases the Leased Property to the Board, and the Board hereby leases the Facilities and subleases the Leased Property from the Corporation effective as of the Commencement Date of this Facilities Lease, accepts possession of the Facilities, and agrees to pay the Rental as provided herein for the use and occupancy of the Facilities, all on the terms and conditions set forth herein. The Board agrees that it will take immediate possession of the Facilities. The Board understands and agrees that Rental shall accrue from the Commencement Date hereof. The Term of this Facilities Lease begins on the Commencement Date and ends (the “*Expiration Date*”) at midnight on

[_____ 1, 2054] or the date on which the Bonds have been paid in full, however, this Facilities Lease shall terminate prior to the Expiration Date upon the happening of any of the following events:

- i. repayment of the Bonds in full, including principal, premium, if any, interest, and Administrative Expenses with respect to the Bonds, as set forth in the Indenture; or
- ii. the exercise by the Board of the Option to Purchase and the purchase of the Corporation's leasehold interest in the Facilities pursuant to the Option.

(b) Upon the termination of this Facilities Lease under the circumstances set forth in Section 2(a) above, all right, title and interest in and to the Facilities shall be transferred to the Board, and the Corporation hereby agrees to execute any documents necessary to effectuate such transfer of title to the Facilities, unless the Board requires the demolition of the Facilities as set forth in the Ground Lease.

SECTION 3. Acknowledgments, Representations and Covenants of the Board. The Board represents and covenants as follows:

(a) The Board has full power and authority to enter into this Facilities Lease, the Ground Lease, and the transactions contemplated thereby and agrees to perform all of its obligations hereunder and under the Ground Lease;

(b) The Board has been duly authorized to execute and deliver this Facilities Lease and the Ground Lease and further represents and covenants that this Facilities Lease and the Ground Lease constitute the valid and binding obligations of the Board and that all requirements have been met and procedures have occurred in order to ensure the enforceability of this Facilities Lease and the Ground Lease and the Board has complied with all constitutional and other statutory requirements as may be applicable to the Board in the authorization, execution, delivery and performance of this Facilities Lease and the Ground Lease;

(c) The execution and delivery of this Facilities Lease and the Ground Lease, and compliance with the provisions hereof and thereof, will not conflict with or constitute on the part of the Board a violation of, breach of, or default under any constitutional provision, statute, law, resolution, bond indenture or other financing agreement or any other agreement or instrument to which Board is a party or by which the Board is bound, or any order, rule or regulation of any court or Governmental Authority or body having jurisdiction over the Board or any of its activities or properties with respect to the Facilities; and all consents, approvals or authorizations required of the Board for the consummation of the transactions contemplated hereby have been obtained or timely will be obtained;

(d) There is no action, suit, proceeding, inquiry or investigation, at law or in equity, before or by any court, public board or body pending or threatened against or affecting the Board, wherein an unfavorable decision, ruling or finding would materially and adversely affect the transactions contemplated hereunder or which in any way would adversely affect the validity or enforceability of this Facilities Lease and the Ground Lease;

(e) The Board will not take or permit to be taken any action which would have the effect, directly or indirectly, of causing interest on the Bonds to be included in gross income for federal income tax purposes;

(f) The Board agrees to cause the Facilities to be used for the Permitted Use and shall not allow the Facilities to be used for any other use. No more than 5% of the gross area of the Facilities will be subleased by the Board or by any permitted sublessee or assigns of the Board to, or otherwise used by,

private business (unless pursuant to a Qualified Management Contract approved by Bond Counsel) and the Board agrees to take all action, to the extent it is legally authorized and able to do so, necessary to prevent the Bonds from being deemed “private activity bonds” within the meaning of Section 141 of the Code; and

(g) The use of the Facilities is essential to the operation of the University by providing utilities that are necessary to operate University buildings and facilities. The Board presently intends to make all payments for use of the Facilities.

SECTION 4. Representations and Covenants of the Corporation. The Corporation makes the following representations and covenants:

(a) The Corporation has been validly created under the Louisiana Nonprofit Corporation Law, is currently in good standing under the laws of the State, has been qualified as a federally designated 501(c)(3) organization, has the power to enter into the transactions contemplated by, and to carry out its obligations under this Facilities Lease and the Ground Lease. The Corporation is not in breach of or in default under any of the provisions contained in any contract, instrument or agreement to which it is a party or in any other instrument by which it is bound. By proper action of its Board of Directors, the Corporation has been duly authorized to execute and deliver this Facilities Lease and the Ground Lease;

(b) The execution and delivery of this Facilities Lease and the Ground Lease, and compliance with the provisions thereof and hereof, will not conflict with or constitute on the part of the Corporation a violation of, breach of, or default under any statute, indenture, mortgage, declaration or deed of trust, loan agreement or other agreement or instrument to which the Corporation is a party or by which the Corporation is bound or any order, rule or regulation of any court or governmental agency or body having jurisdiction over the Corporation or any of its activities or properties; and all consents, approvals and authorizations which are required of the Corporation for the consummation of the transactions contemplated thereby and hereby have been or timely will be obtained;

(c) There is no action, suit, proceeding, inquiry or investigation, at law or in equity, before or by any court, public board or body pending or threatened against or affecting the Corporation, wherein an unfavorable decision, ruling or finding would materially and adversely affect the transactions contemplated hereunder or which in any way would adversely affect the validity or enforceability of this Facilities Lease, the Ground Lease, or any agreement or instrument to which the Corporation is a party; and

(d) The Corporation will not take or permit to be taken any action which would have the effect, directly or indirectly, of causing interest on any of the Bonds to be included in gross income for federal income tax purposes.

SECTION 5. Waiver and Disclaimer of Warranties.

(a) The Board acknowledges that the Corporation has not made any representations or warranties as to the suitability or fitness of the Facilities for the needs and purposes of the Board or for any other purpose. The Board affirmatively reserves its rights against all parties except the Corporation in this regard.

(b) The Board further declares and acknowledges that the Corporation, in connection with this Facilities Lease, does not warrant that the Facilities are free from redhibitory or latent defects or vices and hereby releases the Corporation of any liability for redhibitory or latent defects or vices under Louisiana Civil Code Articles 2520 through 2548 and Louisiana Civil Code Article 2695. The Board declares and acknowledges that it does hereby waive the warranty of fitness for intended purposes and guarantee against hidden or latent redhibitory defects and vices under Louisiana law, including Louisiana Civil Code Articles

2520 through 2548 and Louisiana Civil Code Article 2695, and the warranty imposed by Louisiana Civil Code Articles 2476 and 2695, and waives all rights in redhibition pursuant to Louisiana Civil Code Articles 2520, *et seq.* The Board further declares and acknowledges that this waiver has been brought to the attention of the Board and explained in detail and that the Board has voluntarily and knowingly consented to this waiver of warranty of fitness and/or warranty against redhibitory defects and vices for the Facilities. Notwithstanding the foregoing, the Board hereby retains all of its rights to proceed against any third parties with respect to such defects.

(c) The Corporation disclaims and the Board waives any warranties and representations with respect to compliance with Governmental Regulations, including Environmental Requirements, or the disposal of, or existence in, on, under, or about the Facilities of any Hazardous Substance. The Board acknowledges that the Corporation reserves in this Facilities Lease all rights to recover from the Board all costs and expenses imposed on the Corporation to bring the Facilities into compliance with any Environmental Requirement, and all costs of Remediation or cleanup of any such Hazardous Substance imposed on the Corporation or the Board, which shall be payable by the Board as Additional Rent hereunder to the extent imposed upon the Corporation. The Board affirmatively reserves its rights against all parties except the Corporation in this regard.

(d) The obligations and liabilities of the Corporation undertaken in this Facilities Lease do not give rise to any personal obligation or liability of the officers, directors, members or other persons or entities affiliated with the Corporation.

SECTION 6. Rental.

(a) The Board, for and in consideration of the Corporation entering into the Ground Lease, constructing the Facilities in accordance with the Ground Lease and subleasing the Leased Property and leasing the Facilities to the Board pursuant to the terms hereof, hereby covenants and agrees to pay the Base Rental and Additional Rental solely from the General Revenues of the University in the amounts, at the times and in the manner set forth herein, such amounts constituting in the aggregate the Rental payable under this Facilities Lease. In addition to the Base Rental and the Additional Rental payments required hereby, the Board reserves the right to make an Extraordinary Rental payments to the Corporation to be deposited in the Project Fund held by the Trustee, from funds on hand or collected by the Board during the term of this Facilities Lease in an aggregate amount not to exceed [**\$15,000,000.**]

(b) Payments of Base Rental shall be due on the dates and in the amounts as hereinafter provided:

i. Semiannually, on each March 15 and September 15 during the term of this Facilities Lease, commencing [_____15, 20__] in an amount equal to the sum of the principal of, premium, if any, and interest due and payable on the Bonds on the following April 1 or October 1, as the case may be; and

ii. On the dates required in the Indenture, into any of the funds established in the Indenture, including, without limitation, the Debt Service Reserve Fund, an amount sufficient to make up any deficiency in any prior payment required to be made into such fund and to restore any loss resulting from investment or other causes from such fund and any other payment required to be made to such fund by the Indenture.

(c) In addition to the Base Rental set forth herein, the Board agrees to pay as Additional Rental any and all expenses, of every nature, character, and kind whatsoever, incurred by the Corporation, on behalf of the Board, and/or by the Board or the University in the management, operation, ownership, and/or

maintenance of the Facilities, including but not limited to the following costs and expenses:

- i. all payments owed by the Corporation to the Operator under the Operation and Maintenance Agreement;
- ii. all taxes, assessments and impositions against the Facilities, including without limitation, *ad valorem* taxes attributed to the Corporation on behalf of the Board or to the Board (and any tax levied in whole or in part in lieu of or in addition to *ad valorem* taxes);
- iii. any costs incurred by the Corporation in maintaining the Facilities for the Board and making any alterations, restorations, and replacements to the Facilities;
- iv. insurance premiums and other charges for insurance obtained with respect to the Facilities including insurance premiums, if any, on all insurance required under the provisions of Section 9 of this Facilities Lease;
- v. any Default or Delay Rentals;
- vi. all costs incurred by the Corporation in connection with its performance of its obligations relating to the Facilities and/or the Leased Property under the Ground Lease;
- vii. all Administrative Expenses owed to the Issuer or the Trustee;
- viii. litigation expenses, if any, incurred pursuant to Section 43 hereof;
- ix. any reimbursement amounts payable pursuant to Section 19 hereof or pursuant to any other provision hereof;
- x. additional rental payable pursuant to Section 12(a) and (b) hereof;
- xi. any other costs, charges, and expenses commonly regarded as ownership, maintenance, and operating expenses, if any, incurred by the Corporation under this Facilities Lease; and
- xii. Amounts constituting Additional Rental payable hereunder shall be paid by the Board directly to the person or persons to whom such amounts shall be due. The Board shall pay all such amounts when due or within ninety (90) days after notice in writing from the Trustee to the Board stating the amount of the Additional Rental then due and the purpose thereof.

(d) The Board shall be entitled to a credit against and reduction of each Base Rental payment in an amount equal to any amounts derived from the following sources:

- i. Accrued interest derived from the sale of the Bonds, if any;
- ii. Any capitalization of interest from the proceeds of the Bonds;
- iii. Surplus moneys (including investment earnings) contained in the Funds and Accounts held by the Trustee under the Indenture, including the Debt Service Fund and the Debt Service Reserve Fund;
- iv. Advance payments or prepayments of Payments (as defined in the Agreement); or
- v. Funds on deposit in the Debt Service Fund held by the Trustee.

(e) Notwithstanding any other provision of this Facilities Lease, the obligation of the Board to make payments under this Facilities Lease, including payments of Rental, shall be made solely from General Revenues of the University and such General Revenues of the University are hereby pledged to make such payments and the payments under this Facilities Lease. The Vice President of Business and Finance of the Board shall cause the University to include in the Budget and, if necessary, any amendments to the Budget, an amount sufficient to make the payments of Base Rental and Additional Rental described herein and, if such Budget is approved by the Board, Rental payments shall be made hereunder on behalf of the University in accordance with the Budget. Absent express action by the Board not approving a budget item for Base Rental and Additional Rental payable hereunder, each Budget shall conclusively be deemed to include such amounts. The obligations of the Board to make payments pursuant to this Facilities Lease, and to perform and observe the other agreements and covenants on its part contained herein, shall be absolute and unconditional and shall not be subject to any diminution, abatement, set-off, or counterclaim. Subject to the foregoing, until such time as the principal of, premium, if any, and interest on the Bonds shall have been fully paid or provision for the payment thereof shall have been made in accordance with this Facilities Lease, the Board shall not suspend or discontinue payment of Rental or any other payments pursuant to this Facilities Lease for any cause, and shall continue to perform and observe all of its agreements contained in this Facilities Lease. The Corporation and the Board acknowledge and agree that the obligation of the Board to pay Rental shall constitute a current expense of the Board payable by the Board from funds budgeted and approved by the Board in accordance with law for and in consideration of the right to use the Facilities during the Term and that such obligation shall not in any manner be construed to be a debt of the Board in contravention of any constitutional or statutory limitations or requirements concerning indebtedness of the Board and nothing contained herein shall constitute a pledge, lien or encumbrance upon any specific tax or other revenues of the Board.

(f) The payments of Base Rental and Additional Rental under this Facilities Lease for each Fiscal Year or portion thereof during the Term shall constitute the total Rental for such Fiscal Year or portion thereof and shall be paid by the Board for and in consideration of the construction by the Corporation of the Facilities and the right to the use and occupancy of the Facilities by the Board for and during such Fiscal Year or portion thereof.

(g) Amounts necessary to pay each Base Rental payment shall be deposited by the Board on the dates set forth in Section 6(b) hereof in lawful money of the United States of America at the office of the Trustee or at such other place or places as may be established by the Corporation and/or Trustee in accordance with the Indenture. Any amount necessary to pay any Base Rental payment or portion thereof which is not so deposited shall remain due and payable until received by the Trustee. Notwithstanding any dispute between the Board and the Corporation hereunder, the Board shall make all Rental payments when due and shall not withhold payment of any Rental pending the final resolution of such dispute or for any other reason whatsoever.

(h) This Facilities Lease is intended to be a triple net lease. The Board agrees that the Rental provided for herein shall be an absolute net return to the Corporation free and clear of any expenses, charges, taxes or set-offs whatsoever of any kind, character or nature, it being understood and agreed to by the Board that the Board shall bear responsibility for the payment of all costs and expenses associated with the ownership, operation, and maintenance of the Facilities. Under no circumstances will the Corporation be required to make any payment on the Board's behalf or for the Board's benefit under this Facilities Lease, or assume any monetary obligation of the Board under this Facilities Lease, or with respect to the Facilities.

SECTION 7. Operation, Alterations, Maintenance, Repair, Replacement and Security Service.

(a) The Corporation shall be responsible for procuring and maintaining or cause to be procured and maintained all services necessary or required in order to adequately operate the Facilities in accordance

with the Permitted Use. The Corporation shall initially contract with the Operator for the operation and maintenance of the Facilities through the Operation and Maintenance Agreement. The University hereby agrees to make University employees available to RCFI and the Operator if necessary to satisfy the obligations of RCFI under the Operation and Maintenance Agreement. The Corporation shall continuously operate or cause to be operated the Facilities from Commencement Date and continuing for the remainder of the Term for the Permitted Use, and in accordance with all Governmental Regulations.

(b) The Corporation shall be responsible for maintaining the Facilities and shall make or contract or cause to be made or contracted with a suitable contractor selected in accordance herewith for the making of all alterations, repairs, restorations, and replacements to the Facilities, including without limitation the heating, ventilating, air conditioning, mechanical, electrical, elevators, plumbing, fire, sprinkler, and theft systems, air and water pollution control and waste disposal facilities, structural roof, walls, and foundations, fixtures, equipment, and appurtenances to the Facilities as and when needed to preserve them in good working order, condition and repair (ordinary wear and tear excepted), regardless of whether such repairs, alterations, restorations or replacements are ordinary or extraordinary, foreseeable or unforeseeable, or are at the fault of the Corporation or some Other Party. All alterations, repairs, restoration, or replacements shall be of a quality and class equal to or better than the quality and class presently located in the Facilities.

(c) The Board and the University shall have the right during the Term to cause the Corporation or some Other Party to make or construct any additions or improvements to the Facilities, alter the Facilities, attach fixtures, structures, or signs to or on the Facilities, and affix personal property to the facilities without the Corporation's prior written consent to the extent allowed under the terms of any insurance covering the Facilities. All such alterations, improvements, additions, attachments, repairs, restorations, and replacements of all or any portion of the Facilities shall (i) be at the sole cost and expense of the Board; (ii) not reduce the then fair market value of the Facilities; (iii) be constructed in a good and workmanlike manner; and (iv) be in compliance with all Governmental Regulations.

(d) The Board or the University shall provide or cause to be provided all security service, custodial service, janitorial service, trash disposal, landscaping and all other services necessary for the proper upkeep and maintenance of the Facilities as required herein. The Board acknowledges that the Corporation has made no representation or warranty with respect to systems and/or procedures for the security of the Facilities, any persons occupying, using or entering the Facilities, or any equipment, furnishings, or contents of the Facilities. It is the responsibility of the Board, through the Corporation and/or the University to cause to be provided, at the sole cost and expense of the Board, for the security of persons on or entering the Facilities and/or property located at the Facilities, in accordance with reasonable and prudent business practices.

SECTION 8. Utilities.

(a) All utilities which are used or consumed in or upon or in connection with the Facilities during the Term, including, without limitation water, gas, electricity, sewerage, garbage, or trash removal, light, cable, heat, telephone, power, computer data and other utilities necessary for the operation of the Facilities (the "*Utility Service*") shall be the responsibility of the Board and/or the University. Payments for Utility Services provided to the entire Facilities (or to the common area of the Facilities) under such contract or contracts therefor as the Board or the University may make shall be made by the Board or the University directly to the respective utility companies furnishing such Utility Services.

(b) The Corporation shall have no responsibility to the Board for the quality or availability of Utility Service to the Facilities, or for the cost to procure the Utility Service. The Board shall reimburse the Corporation for all utilities used in the Facilities to the extent such utilities are procured at the expense of

the Corporation. The Corporation shall not be in Default under this Facilities Lease or be liable to the Board or any Other Person for direct or consequential damage, or otherwise, for any failure in supply of any Utility Service, heat, air conditioning, elevator service, cleaning service, lighting, security, or for surges or interruptions of electricity.

SECTION 9. Insurance.

(a) The University, at the direction of the Board, shall secure and maintain or cause to be secured and maintained at the University's sole cost and expense:

i. A policy or policies of insurance covering the Facilities against loss or damage by fire, lightening, earthquake, collapse, vandalism and malicious mischief, flood and storm surge, and against such other perils as, under good insurance practice, from time to time are insured for properties of similar character and location, which insurance shall be not less than the greater amount of the Bonds outstanding or one hundred percent (100%) of the full replacement cost of the Facilities, without deduction for depreciation, but in no event shall the amount of the insurance be at any time less than the full replacement costs of the Facilities, adjusted to comply with any applicable co-insurance provisions of such insurance policy. Full payment of insurance proceeds shall not be contingent on the degree of damage sustained at other Board facilities. The policy or policies covering such loss must explicitly waive any co-insurance penalty.

ii. A policy of comprehensive public liability insurance with respect to the Facilities and the operations related thereto, whether conducted on or off the Facilities, against liability for personal injury (including bodily injury and death) and property damage, of not less than \$5,000,000 in combined single limit liability coverage. Such comprehensive public liability insurance shall specifically include, but shall not be limited to, sprinkler leakage legal liability, water damage legal liability, motor vehicle liability for all owned and non-owned vehicles, including rented or leased vehicles.

iii. A policy insuring against demolition, pile driving and any precarious work.

iv. Boiler and machinery insurance coverage against loss or damage by explosion of steam boilers, pressure vessels and similar apparatus, but only if steam boilers, pressure vessels or similar apparatus are installed on the Facilities, in an amount not less than \$5,000,000 with deductible provisions not exceeding \$100,000 per accident.

v. Workers' compensation insurance issued by a responsible carrier authorized under the laws of the State to insure employers against liability for compensation under the Labor Code of the State, or any act hereafter enacted as an amendment thereto or in lieu thereof, such workers' compensation insurance to cover all persons employed by the State or any agency thereof in connection with the Facilities and to cover full liability for compensation under any such act aforesaid.

(b) The University may self-insure, obtain commercial coverage, or a combination thereof in order to comply with the insurance required to be maintained under this Section 9. All insurance required in this Section and all renewals of such insurance (excepting self-insurance or commercial insurance, through ORM) shall be issued by commercial insurers authorized to transact business in the State, and rated at least A by Best's Insurance Reports (property liability) or in the two highest rating categories of S&P and Moody's. All insurance policies provided or caused to be provided by the University shall expressly provide that the policies shall not be canceled or altered without 30 days' prior written notice to the Corporation; and shall, to the extent obtainable, provided that no act or omission of the Corporation or the University which would otherwise result in forfeiture or reduction of the insurance will affect or limit the obligation of the insurance company to pay the amount of any loss sustained.

(c) All policies of insurance that the University is obligated to maintain according to this Facilities Lease (other than any policy of worker's compensation insurance) will name the Corporation, the officers and directors of the Corporation, the Trustee and such other Persons or firms as the University specifies from time to time as additional insureds. Certificates of insurance showing proof of coverage and evidence of the payment of all premiums of such policies will be delivered to the Board prior to the University's occupancy of the Facilities and from time to time at least thirty (30) days prior to the expiration of the term of each policy.

(d) Proceeds of insurance received and/or the amount of any loss that is self-insured with respect to destruction of or damage to any portion of the Facilities by fire, earthquake or other casualty or event shall be paid to the Trustee (or, in the case of ORM insurance, defined below, to the Board for delivery in full to the Trustee) for application in accordance with the provisions of Section 11 of this Facilities Lease and the Indenture.

(e) If the Facilities are self-insured through the Office of Risk Management, Division of Administration, State of Louisiana ("*ORM insurance*"), the insurance provisions of this Section shall be deemed as having been satisfied.

(f) Annually, on each April 1, commencing April 1, 2025, the Corporation agrees to deliver to the Trustee a certificate indicating the University's compliance with the insurance requirements of this Section.

SECTION 10. Condemnation, Casualty and Other Damage. The risk of loss or decrease in the enjoyment and beneficial use of the Facilities due to any damage or destruction thereof by acts of God, fire, flood, natural disaster, the elements, casualties, thefts, riots, civil strife, war, nuclear explosion or otherwise (collectively "*Casualty*") or in consequence of any foreclosures, attachments, levies or executions; or the taking of all or any portion of the Facilities by condemnation, expropriation, or eminent domain proceedings (collectively "*Expropriation*") is expressly assumed by the Board. The Corporation and the Trustee shall in no event be answerable, accountable or liable therefor, nor shall any of the foregoing events entitle the Board to any abatements, set-offs or counter claims with respect to its Base Rental, Additional Rental or any other obligation hereunder.

SECTION 11. Application of Insurance Proceeds; Condemnation Award.

(a) If all or any portion of the Facilities is damaged or destroyed by a Casualty, or is taken by Expropriation proceedings, the Corporation shall, upon receipt of notice from the Board instructing the Corporation to do so, as expeditiously as possible, continuously and diligently prosecute or cause to be prosecuted the repair, restoration, or replacement of the Facilities. The proceeds of any insurance, including the proceeds of any self-insurance fund, or of any Expropriation award or payment in lieu of Expropriation, received on account of any damage, destruction or taking of all or any portion of the Facilities shall be delivered to the Trustee and held by the Trustee in a special account to be established upon receipt of any such funds and held by the Trustee in trust, and shall be made available for, and to the extent necessary be applied to, such restoration, repair and replacement. Any amounts so held by the Trustee shall be disbursed to pay the costs of restoration, replacement and repair of the Facilities with respect to which they are held, in each case promptly after receipt of a written request of the Corporation stating that the amount to be disbursed pursuant to such request will be used to pay costs of replacing or repairing or restoring the Facilities and that no amount previously has been disbursed by the Trustee for payment of the costs to be so paid. In making such payments, the Trustee may conclusively rely upon such written requests and shall have no liability or responsibility to investigate any matter stated therein, or for any inaccuracy or misstatement therein. In no event shall the Trustee be responsible for the adequacy of the plans and specifications or construction contract relating to the replacement, restoration, or repair of the Facilities, or

for the improper use of moneys properly disbursed pursuant to request made under this Section. Any proceeds remaining on deposit with the Trustee following completion of the repairs, restoration or replacement of the Facilities shall be paid by the Trustee in accordance with the terms of the Indenture.

(b) In the event the proceeds of any insurance, and any additional funds deposited with the Trustee, are insufficient to fully repair, restore or replace the Facilities, the proceeds shall be paid to the Trustee and used to redeem the outstanding Bonds.

(c) In the event it is necessary to restore or replace the Facilities in a different location because of the Expropriation of all or a portion of the Facilities, the Corporation and the Board agree to amend or enter into a new Facilities Lease and Ground Lease in accordance with Sections 13.2 and 13.3 of the Ground Lease. In the event the Board, pursuant to the Ground Lease, decides not to repair, restore or replace the Facilities for any reason, all insurance proceeds received or payable as a result of such Casualty, or all proceeds received or payable as a result of Expropriation proceedings (including payments received or payable in lieu of Expropriation) shall be paid to the Trustee and applied to the prepayment of the Bonds in accordance with the terms of the Indenture, and after the Bonds have been paid in full, this Facilities Lease and the Ground Lease shall terminate.

SECTION 12. Encumbrances.

(a) *Payment by the Board.* The Board shall pay or cause to be paid all costs and charges for alterations, improvements, additions, repairs and maintenance (the “*Work*”) done by the Board or caused to be done by the Board in or to the Facilities, and for all materials furnished for or in connection with such Work. The Corporation reserves all rights to collect for any loss or damage sustained or incurred by the Corporation resulting from any and all Encumbrances, demands or liabilities arising on account of the Work, which shall be payable by the Board as Additional Rent hereunder.

(b) *Failure to Discharge.* If the Board fails to pay any charge for which an Encumbrance has been filed, and the Facilities or any portion thereof is placed in imminent danger of being seized, the Corporation may, but shall not be obligated to, pay such charge and related costs and interest, and the amount so paid, together with reasonable Legal Expenses incurred in connection with such Encumbrance, will be immediately due from the Board to the Corporation as Additional Rental. Nothing contained in this Facilities Lease will be deemed the consent or agreement of the Corporation subject to the Corporation’s interest in the Facilities to liability under any Encumbrance, or any mechanics’, materialman’s or other lien law. If the Board receives written notice that an Encumbrance has been or is about to be filed against the Facilities, or that any action affecting title to the Facilities has been commenced on account of Work done by or for the Board or for materials furnished to or for the Board, it shall immediately give the Corporation Notice of such notice.

(c) *Notice of Non-responsibility.* The Corporation will have the right to post notices of non-responsibility or similar written notices on the Facilities in order to protect the Facilities against any such claimants.

SECTION 13. Assignment and Sublease.

(a) Neither this Facilities Lease nor any interest of the Board herein shall be mortgaged, pledged, assigned or transferred by the Board by voluntary act or by operation of law, or otherwise; provided, however, the Board may sublease all or any portion of the Facilities, or grant concessions involving the use of all or any portion of the Facilities, whether such concessions purport to convey a leasehold interest or a license to use all or a portion of the Facilities, to any Permitted Sublessee. The Board shall, at all times, remain liable for the performance of the covenants and conditions on its part to be

performed under this Facilities Lease (including, without limitation, the payment of Base Rental and Additional Rental), notwithstanding any subletting or granting of concessions which may be made. Nothing herein contained shall be construed to relieve the Board from its obligations to pay Base Rental and Additional Rental as provided in this Facilities Lease or to relieve the Board from any other obligations contained herein. In no event will the Board sublease or permit the use of all or any part of the Facilities to any party other than a Permitted Sublessee without an opinion of Bond Counsel that such will not cause interest on the Bonds to be included in the gross income of the owners of the Bonds for federal tax purposes.

(b) The Corporation shall, concurrently with the execution hereof, assign all of its rights, title and interest in and to this Facilities Lease to the Trustee. The Board explicitly consents to such assignment of this Facilities Lease to the Trustee. The parties hereto further agree to execute any and all documents necessary and proper in connection therewith. Anything required or permitted to be done by the Corporation under this Facilities Lease may be done by the Trustee under the Indenture.

(c) Except as set forth in Section 13(b) the Corporation shall not sell or assign its interest in the Facilities or this Facilities Lease without the prior written consent of the Board.

SECTION 14. Additions and Improvements Removal.

(a) All alterations, fixtures, improvements, and additions made to, in, or on the Facilities by the Board or the University, and all equipment placed upon the Facilities, which are incorporated into or made component parts of the Facilities shall immediately become the property of the Corporation, unless the Corporation specifically disclaims ownership of such in writing by Notice delivered to the Board. At the expiration of the Term, or termination of this Facilities Lease, all such alterations, improvements, additions, fixtures, and equipment shall remain on the Facilities without compensation to the Board, unless the Corporation advises the Board in writing that such alterations, fixtures, improvements, additions, and equipment must be removed. In such event, the Board shall remove the same at its sole cost and expenses, and repair any damage to the Facilities caused by such removal.

(b) Title to all property, furniture, equipment, fixtures, and other property installed at or placed upon the Facilities by the Board which is not incorporated into or made a component part of the Facilities shall remain the property of the Board. The Board hereby agrees to replace such property from time to time as such property becomes worn out, obsolete, inadequate, unsuitable or undesirable. The Board may add to or remove such property from time to time, and upon expiration of the Term, provided that the Board repairs any damage to the Facilities by such removal.

SECTION 15. Right of Entry. Representatives of the Corporation shall, subject to reasonable security precautions, and upon giving the Board not less than 24 hours advance Notice, have the right to enter upon the Facilities during reasonable business hours to inspect the Facilities for any purpose connected with the rights or obligations of the Corporation under this Facilities Lease.

SECTION 16. Mortgage Prohibition. Except as set forth in the Indenture, the Corporation shall not be entitled to mortgage or grant a security interest in the Facilities.

SECTION 17. Sale of Facilities; Attornment; and Conveyance and Transfer of the Corporation's Interest.

(a) If a person other than the Corporation shall succeed to the rights of the Corporation hereunder (in any case with the prior written consent of the Board as required hereby), upon the declaration of the successor to the Corporation's interest in this Facilities Lease, the Board agrees to fully attorn to and recognize any such successor as the Board's landlord under this Facilities Lease upon the then existing

terms of this Facilities Lease, provided that such successor shall agree in writing to accept the Board's attornment and not to disturb the Board's possession so long as the Board shall observe the provisions and all covenants of this Facilities Lease. This attornment provision shall inure to the benefit of any such successor and shall be self-operative upon the election and declaration by such successor, and no further instrument shall be required to give effect to the provisions. However, the Board agrees to evidence and confirm the foregoing attornment provisions by the execution and delivery of instruments in recordable form satisfactory to such successor.

(b) If the Facilities, or any part thereof, shall be sold or otherwise transferred by sale, assignment, transfer or other contract, or by operation of law or otherwise (with the prior written consent of the Board as required hereby and with an opinion of Bond Counsel that such action will not cause interest on the Bonds to be included in the gross income of the owners of the Bonds for federal income tax purposes), and if such written consent specifically so provides, the Corporation shall be automatically and entirely released and discharged to the extent of the interest in or the portion of the Facilities sold, assigned or transferred from and after the effective date of such sale, assignment or transfer of all liability for the performance of any of the covenants of this Facilities Lease on the part of the Corporation thereafter to be performed. The purchaser, assignee or other transferee of the Facilities shall be deemed to have agreed to perform such covenants of the Corporation from and after the date of such assignment or sale during such transferee's period of ownership of the Corporation's interest under this Facilities Lease all without further agreement between the Corporation, its successor and the Board, including to operate the Facilities for a Permitted Use. The Corporation's transferee shall not be held responsible for the performance of any of the covenants of this Facilities Lease on the part of the Corporation required to be performed prior to such sale and transfer, the Board reserving its rights against the Corporation for any unperformed covenants prior to such sale or transfer.

SECTION 18. Quiet Enjoyment. The Corporation covenants that the Board, on paying the Rental and performing and observing all of the covenants and agreements herein contained and provided to be performed by the Board or the University, shall and may peaceably and quietly have, hold, occupy, use, and enjoy the Facilities during the Term and may exercise all of its rights hereunder; and the Corporation agrees to warrant and forever defend the Board's right to such occupancy, use, and enjoyment and the title to the Facilities against the claims of any and all persons whomsoever lawfully claiming the same, or any part thereof subject only to the provisions of this Facilities Lease.

SECTION 19. Environmental Compliance and Indemnity.

(a) *Environmental Compliance.* The Board or the University shall operate or cause to be operated the Facilities in compliance with all Environmental Requirements continuously during the Term, and for such periods of time prior to the Commencement Date and after the Expiration Date, as long as the Board is in possession of the Facilities, in whole or in part. The Board shall not cause or permit any Hazardous Substance to be brought upon, kept, or used in or about the Facilities or the Land, except for such Hazardous Substance as is necessary or useful to the operation of the Facilities.

(b) *The Board's Liability.* If the Board fails to comply with any of the foregoing warranties, representations, and covenants, and removal or Remediation of any Hazardous Substance found on the Facilities is required by Environmental Requirements or Governmental Authority, the Board shall promptly undertake the removal or Remediation of such Hazardous Substance, at the Board's sole cost and expense. In the event the Board fails or refuses to undertake such removal or Remedial actions, the Corporation may cause the removal or Remediation (or other cleanup reasonable acceptable to the Corporation) of any such Hazardous Substance from the Facilities or the Land. The reasonable costs of removal, Remediation, or any other cleanup (including transportation and storage costs) will be considered as Additional Rental under this Facilities Lease, whether or not a court has ordered the cleanup, and those costs will become due and

payable within 90 days of written demand by the Corporation. In connection therewith, the Board will give the Corporation, its agents, and employees access to the Facilities to remove, remediate, or otherwise clean up any Hazardous Substance. The Corporation, however, has no affirmative obligation to remove, remediate, or otherwise clean up any Hazardous Substance, and this Facilities Lease will not be construed as creating any such obligation. The Board hereby agrees that it shall be fully liable for all costs and expenses related to the use, storage, and disposal of any Hazardous Substance located in or about the Facilities by the Board.

SECTION 20. The Corporation's Reservation of Rights.

(a) The Corporation hereby reserves all of its rights to recover from the Board for any and all Claims asserted against the Corporation, including Litigation Expenses arising out of or by reason of:

i. any injury to or death of any person or damage to property occurring on or about the Facilities occasioned by or growing out of or arising or resulting from any tortious or negligent act on the part of the Board in connection with the lease, the operation and management of the Facilities; or

ii. any failure, breach, or default on the part of the Board in the performance of or compliance with any of the obligations of the Board under the terms of this Facilities Lease.

(b) Notwithstanding the fact that it is the intention of the parties that the Corporation shall not incur any pecuniary liability by reason of the terms of this Facilities Lease or the undertakings required of the Corporation hereunder, nevertheless, if the Corporation should incur any such pecuniary liability, then in that event, the Corporation shall be entitled to assert all rights and remedies granted in law or in equity to recover from the Board the amount of any pecuniary liability incurred by the Corporation, plus all Litigation Expenses incurred in defense of such liability.

(c) No recourse shall be had for the enforcement of any obligation, covenant, or agreement of the Corporation contained in this Facilities Lease or any Claim based thereon against the Corporation or of any successor thereto or member thereof, either directly or through the Corporation whether by virtue of any constitutional provision, statute, or rule of law. This Facilities Lease and the obligations of the Corporation hereunder, and any Claim asserted against the Corporation are solely corporate obligations, and the enforcement of any obligation or Claim shall be limited solely to the Corporation's interest in the Facilities. No personal liability shall attach to, or be incurred by, any officer, director, agent, employee or member of the Corporation and the Board acknowledges that all personal liability of any character against every such officer, director, agent, employee or member by the execution of this Facilities Lease is expressly waived and released, except to the extent that such liability relates to any criminal acts, intentional misconduct, or fraud. The immunity of any officer, director, agent, employee or member of the Corporation under the provisions contained in this Section 20 shall survive any acquisition of the Facilities by the Board and the expiration or other termination of this Facilities Lease.

SECTION 21. Default by Board.

(a) If (i) the Board, on behalf of the University, shall fail to deposit with the Trustee any Base Rental payment required to be so deposited pursuant to Section 6 hereof by the close of business on the day such deposit is required pursuant to Section 6 hereof, or (ii) the Board shall fail to pay or discharge any monetary obligation under this Facilities Lease (other than the payment of Base Rental) as and when due, or within 30 days after receipt of Notice from the Corporation that such sums are due and owing; or (iii) the Board shall breach any nonmonetary terms, covenants or conditions herein, and shall fail to remedy any such breach with all reasonable dispatch within a reasonable period of time (or such longer period as the Trustee may approve) after written notice thereof from the Corporation and/or the University to the Board,

then and in any such event the Board shall be deemed to be in default hereunder, and the Corporation shall have the right, at its option, without any further demand or notice to terminate this Facilities Lease on the earliest possible date permitted by law or on any later date specified in any Notice given to the Board, in which case the Board's right to possession of the Facilities will cease and this Facilities Lease will be terminated, without, however, waiving the Corporation's right to collect all Rental and other payments due or owing for the period up to the time the Corporation regains possession, and to enforce other obligations of the Board which survive termination of this Facilities Lease, and in such event the Corporation may without any further demand or notice re-enter the Facilities and eject all parties in possession thereof. The foregoing remedies of the Corporation are in addition to and not exclusive of any other remedy of the Corporation available at law. Any such re-entry shall be allowed by the Board without hindrance, and the Corporation shall not be liable in damages for any such re-entry or be guilty of trespass. The Corporation understands and agrees that upon its termination of the Board's right to possession of the Facilities or termination of this Facilities Lease, the Corporation upon its re-entry of the Facilities shall be allowed to use the Facilities solely for the Permitted Use and shall be subject to all applicable Governmental Regulations heretofore or hereafter enacted by any Governmental Authority relating to the use and operation of the Facilities.

(b) Notwithstanding any other provision of this Facilities Lease in no event shall the Corporation have the right to accelerate the payment of any Base Rental payment hereunder.

SECTION 22. Cumulative Remedies. Each right and remedy provided for in this Facilities Lease is cumulative and is in addition to every other right or remedy provided for in this Facilities Lease or now or after the Commencement Date existing at law or in equity or by statute or otherwise, and the exercise or beginning of the exercise by the Corporation of anyone or more of the rights or remedies provided for in this Facilities Lease or now or after the Commencement Date existing at law or in equity or by statute or otherwise will not preclude the simultaneous or later exercise by the Corporation of any or all other rights or remedies provided for in this Facilities Lease or now or after the Commencement Date existing at law or in equity or by statute or otherwise. All costs incurred by the Corporation in collecting any amounts and damages owing by the Board pursuant to the provisions of this Facilities Lease or to enforce any provision of this Facilities Lease, including reasonable Litigation Expenses from the date any such matter is turned over to an attorney, whether or not one or more actions are commenced by the Corporation, will also be recoverable by the Corporation as Additional Rental from the Board. The waiver by the Corporation of any term, covenant or condition hereof shall not operate as a waiver by the Board of any breach by the Corporation of any term, covenant or condition hereof shall not operate as a waiver of any subsequent breach of the same or any other term, covenant or condition hereof.

SECTION 23. Option to Purchase. For and in consideration of the obligations of the Board under this Facilities Lease, the mutual undertakings of the parties, the receipt and adequacy of which is hereby acknowledged, the Corporation grants to the Board an exclusive and irrevocable Option to Purchase for the price and on the terms, provisions, stipulations and conditions hereinafter set forth, all but not less than all of the Facilities.

(a) *Effective Date*. The effective date of this Option agreement shall be the Commencement Date.

(b) *Term of Option*. The Option shall expire at midnight Central Time, on the Expiration Date, or upon the termination of this Facilities Lease, whichever occurs first.

(c) *Limitation on Exercise of Option*. The Board may not exercise the Option, and the Option shall be voidable, at the sole election of the Corporation, if a Default by the Board has occurred and is continuing under this Facilities Lease, and the applicable time period in which the Board may cure such

default has expired. Notwithstanding any provision of this Option to the contrary, the Board shall be entitled to exercise the Option as long as the Board is legally obligated to make payments of Base Rental under this Facilities Lease.

(d) *Exercise of Option.* The Board may exercise the Option herein granted at any time on or before expiration of the Term on the date the Bonds are redeemed or defeased pursuant to the Indenture, by Notice to the Corporation of its election to exercise the Option and purchase the Facilities given not less than 60 days prior to the date on which the Board desires to purchase the Facilities.

(e) *Purchase Price.* The Purchase Price for the Facilities shall be equal to the principal of all Bonds then outstanding plus the interest to accrue on such Bonds until the purchase date, any prepayment premium, charges or costs for early prepayment of the Bonds and any Administrative Expenses prior to the purchase date.

(f) *Effect on Facilities Lease.* Upon the purchase of the Facilities by the Board pursuant to this Option, this Facilities Lease and the Ground Lease shall terminate.

(g) *Payment of Purchase Price.* The Board, concurrently with the giving of notice of its intention to exercise the Option herein granted, shall deposit an amount equal to the Purchase Price with the Trustee.

i. *Conveyance.* In the event of and upon the payment of the Purchase Price and any other sums due under this Option by the Board, the Corporation will, on the purchase date, execute and deliver to the Board a written cancellation of the Ground Lease specifically transferring ownership of the Facilities to the Board in accordance with the following provisions.

ii. *Assignment of Contract Rights and Obligations.* The conveyance of title to the Facilities shall also effect a transfer and assignment of all rights, warranties and liability of the Corporation under then existing contracts of any nature with respect to ownership of the Facilities.

(h) *Closing.* In the event the Option is timely exercised, notice of the Board's election to the Corporation shall constitute an irrevocable conversion of the Option into a binding obligation of the Corporation to sell the Facilities and the Board to buy the Facilities under the terms and conditions set forth in this Section 23, and in such event, the Corporation and the Board shall have the right to demand specific performance of this Option by the other. The Closing shall occur within 60 days of the exercise, by the Board, of the Option at the offices of the Board or its counsel, or at such other time, place, and date as agreed upon by the Corporation and the Board.

(i) *Closing Costs.* The Board shall pay all closing costs and charges incident to the conveyance of the Facilities.

(j) *No Warranty.* The Corporation shall convey title to the Facilities without any warranty whatsoever of any nature. The conveyance of the Facilities shall be without any warranty as to fitness and condition, as set forth in Section 5 of this Facilities Lease. Language substantially similar to the language contained in Section 5 of this Facilities Lease shall be incorporated into and made a part of the act translativ of title. In no event shall the Corporation be responsible for any defects in title to the Facilities.

(k) *Default under the Option.*

i. In the event the Option is exercised, and the Corporation fails to consummate the transaction contemplated herein for any reason, except default by the Board or the failure of the Board to

satisfy any of the conditions set forth herein, the Board, may, in addition to any other rights and remedies which may otherwise be available to the Board, enforce this Option by specific performance. The Board's remedies under this Section are expressly subject to the provisions of Section 31 of this Facilities Lease.

ii. In the event the Option is exercised, and the Board fails to consummate the transactions contemplated herein for any reason, except default by the Corporation or the failure of the Corporation to satisfy any of the conditions set forth herein, the Corporation may enforce this Option by specific performance and in such action shall have the right to recover damages suffered by reason of the Board's delay in acquiring the Facilities; or may bring suit for damages for breach of this Option.

iii. No delay or omission in the exercise of any right or remedy accruing to either party upon any breach by the other party under this Option shall impair such right or remedy or be construed as a waiver of any such breach theretofore or thereafter occurring. The waiver by either party of any condition or any subsequent breach of the same or any other term, covenant or condition herein contained shall not be deemed to be a waiver of any other condition or of any subsequent breach of the same or of any other term, covenant or condition herein contained.

(l) *Attorney's Fees.* Should either party employ an attorney or attorneys to enforce any of the provisions hereof, or to protect its interest in any matter arising under this Option, or to recover damages for the breach of this Option, the party prevailing in any final judgment have the right to collect from the losing party all reasonable attorney's fees and other costs and expenses incurred in enforcing such rights.

(m) *Notices.* Any notices required or permitted hereunder shall be in writing and delivered either in person to the other party, or the other party's authorized agent, or by United States Certified Mail, return receipt requested, postage prepaid, to the address set forth in Section 51 of this Facilities Lease, or to such other address as either party may designate in writing and delivered as herein provided.

(n) *Assignability.* The Option may not be assigned by the Corporation or the Facilities sold (subject to the Option or otherwise) to any person or entity without the Board's prior written consent, which consent may be withheld by the Board in its sole discretion.

(o) *Brokerage Commission.* The Corporation and the Board mutually warrant to one another that neither has incurred or will incur the services of a broker, realtor, or other person in the negotiation or confederation of this Option or the exercise thereof.

(p) *Time of Essence.* Time is of the essence of this Option.

(q) *Binding Effect.* This Option shall be binding upon and shall inure to the benefit of the parties hereto and their heirs, successors and assigns.

SECTION 24. Severability. If any provisions of this Facilities Lease shall be invalid, inoperative or unenforceable as applied in any particular case in any jurisdiction or jurisdictions or in all jurisdictions, or in all cases because it conflicts with any other provision or provisions hereof or any constitution or statute or rule of public policy, or for any other reason, such circumstances shall not have the effect of rendering the provision in question inoperative or unenforceable in any other case or circumstance, or of rendering any other provision or provisions herein contained invalid, inoperative or unenforceable, to any extent whatever. The invalidity of any one or more phrases, sentences, clauses or Sections contained in this Facilities Lease shall not affect the remaining portions of this Facilities Lease, or any part thereof.

SECTION 25. Redemption of Bonds. The Corporation agrees that it will not exercise its option to redeem any Bonds pursuant to the Indenture unless the Board consents to such redemption or such

redemption is to be effected with moneys derived from a source other than payments made by the Board under this Facilities Lease; however, in no event shall the mandatory redemption of any Bonds pursuant to the Indenture require the consent of the Board. The Corporation further agrees that if requested by the Board it will take all actions necessary to redeem all or any portion of the Bonds designated by the Board on the first date that it may do so under the terms of the Indenture so long as the Board agrees to provide funds in an amount, and at the time, required to effect such redemption.

SECTION 26. Additional Bonds. Upon the request and at the expense of the Board, the Corporation shall take action as may be required to effect issuance of Additional Bonds in such amount as the Board may request as permitted by and in accordance with the provisions of the Indenture.

SECTION 27. Additional Obligations. [NTD – Need for ABT to be discussed]

(a) The Board may issue Additional Obligations provided that, at the time of issuance thereof, no Default or event which with notice or lapse of time, or both, would constitute a Default hereunder shall have occurred and be continuing, unless such event will be cured upon issuance of such Additional Obligations and either the application of the proceeds thereof or the placing in service of any facilities financed thereby or both.

(b) Subordinated long term debt or long term payment obligations secured by the General Revenues of the University may be issued at any time, for any lawful purpose, payable out of, and which may be secured in whole or in part by the General Revenues of the University as may from time to time be available for the purposes of payment thereof; provided that such pledge shall be subordinate and junior in all respects to the payment of Base Rental.

SECTION 28. Rate Maintenance Covenant. The Board covenants that, so long as any of the Bonds remain Outstanding, it will use its best efforts to establish and maintain the collection of the funds, income, revenue, fees, receipts or charges, or impose additional fees or charges, as will be necessary to ensure that the General Revenues of the University will equal no less than [1.20] times the amount required for payment of the Debt Service Requirements and payment of Current Expenses of the Project. So long as the Board is working in good faith to increase any deficient Debt Service Coverage Ratio, there shall not be an Event of Default under the Facilities Lease unless the General Revenues of the University are less than the amount required for payment of the payment of the Debt Service Requirements and payment of Current Expenses. The Board further covenants that it will seek any required approval necessary in order to comply with this covenant

SECTION 29. Execution and Counterparts. This Facilities Lease may be simultaneously executed in any number of counterparts, each of which when so executed shall be deemed to be an original, and all of which together shall constitute one and the same Facilities Lease.

SECTION 30. Law Governing. This Facilities Lease is made in the State under the Constitution and laws of the State and is to be governed by the laws of the State.

SECTION 31. Exculpatory Provision/In Rem Obligation.

(a) In the exercise of the powers of the Corporation and its directors, officers, employees and agents under this Facilities Lease and the Indenture, the Corporation shall not be accountable or liable to the Board (i) for any actions taken or omitted by its officers, directors, employees or agents in good faith and believed by it or them to be authorized or within their discretion or rights or powers conferred upon them, or (ii) for any claims based on this Facilities Lease against any officer, employee or agent of the Corporation in his or her personal capacity, all such liability, if any, being expressly waived by the Board

by the execution of this Facilities Lease, except to the extent that such liability relates to any criminal act, intentional misconduct or fraud. Nothing in this Facilities Lease or the Indenture is intended to require or obligate, nor shall anything herein or therein be interpreted to require or obligate, the Corporation for any purpose or at any time whatsoever, to provide, apply or expend any funds coming into the hands of the Corporation other than the funds derived from the issuance of the Bonds under the Indenture and moneys derived pursuant to the Indenture and this Facilities Lease.

(b) The Board specifically agrees to look solely to the Corporation's interest in the Facilities for the recovery of any judgments from the Corporation. It is agreed that the Corporation will not be personally liable for any such judgments, or incur any pecuniary liability as a result of this Facilities Lease to the Board, or the breach of its obligations hereunder. The Corporation's liability under this Facilities Lease is "in rem" as to its interest in the Facilities. The provisions contained in the preceding sentences are not intended to and will not limit any right that the Board might otherwise have to obtain injunctive relief against the Corporation or relief in any suit or action in connection with enforcement or collection of amounts that may become owing or payable under or on account of insurance maintained by the Corporation.

SECTION 32. Amendments. This Facilities Lease may be amended only as permitted herein and in the Agreement.

SECTION 33. Recording. The Corporation covenants and agrees that it will promptly record and from time to time re-record a memorandum in recordable form of this Facilities Lease and all supplements thereto and hereto in such manner and in such places as may be required by law in order to fully protect and preserve the security of the holders or owners of the Bonds.

SECTION 34. No Construction Against Drafting Party. The Corporation and the Board acknowledge that each of them and their counsel have had an opportunity to review this Facilities Lease and that each Party was responsible for the drafting thereof.

SECTION 35. Time of the Essence. Time is of the essence of each and every provision of this Facilities Lease.

SECTION 36. No Waiver. The waiver by the Corporation of any agreement, condition or provision contained in this Facilities Lease will not be deemed to be a waiver of any subsequent breach of the same or any other agreement, condition, or provision contained in this Facilities Lease, nor will any custom or practice that may arise between the Parties in the administration of the terms of this Facilities Lease be construed to waive or to lessen the right of the Corporation to insist upon the performance by the Board in strict accordance with the terms of this Facilities Lease. The subsequent acceptance of Rental by the Corporation will not be deemed to be a waiver of any preceding breach by the Board of any agreement, condition, or provision of this Facilities Lease, other than the failure of the Board to pay the particular Rental so accepted, regardless of the Corporation's knowledge of such preceding breach at the time of acceptance of such Rental.

SECTION 37. Survival. To the extent permitted by law and to the extent such will not constitute the incurrence of debt by the Board, all of the Corporation's remedies and rights of recovery under Sections 19, 20 and 21 of this Facilities Lease shall survive the Term and/or the purchase of the Facilities by the Board under the Option.

SECTION 38. Estoppel Certificates. At any time and from time to time, but within 10 days after prior written request by the Corporation, the Board will execute, acknowledge, and deliver to the Corporation, promptly upon request but only to the extent accurate, a certificate certifying (i) that this

Facilities Lease is unmodified and in full force and effect or, if there have been modifications, that this Facilities Lease is in full force and effect, as modified, and stating the date and nature of each modification; (ii) the date, if any, to which Rental and other sums payable under this Facilities Lease have been paid; (iii) that no Notice of any default has been delivered to the Corporation which default has not been cured, except as defaults specified in said certificate; (iv) that there is no Event of Default under this Facilities Lease or an event which, with Notice or passage of time, or both, would result in an Event of Default under this Facilities Lease, except for defaults specified in said certificate; and (v) such other matters as may be reasonably requested by the Corporation. Any such certificate may be relied upon by any prospective purchaser or existing or prospective mortgagee of the Facilities or any part thereof. The Board's failure to notify the Corporation of any inaccuracies in the proposed certificate within the specified time period shall be conclusive evidence that the matters set forth in the certificate are accurate and correct.

SECTION 39. Waiver of Jury Trial. The Corporation waives trial by jury in any action, proceeding, or counterclaim brought by either of the Parties to this Facilities Lease against the other on any matters whatsoever arising out of or in any way connected with this Facilities Lease, the relationship of the Corporation and the Board, the Board's or the University's use or occupancy of the Facilities, or any other Claims arising hereunder.

SECTION 40. Written Amendment Required. No amendment, alteration, modification of, or addition to this Facilities Lease will be valid or binding unless expressed in writing and signed by the Corporation and the Board, except if such supplement or amendment is solely for the purpose of issuing Refunding Bonds in order to realize debt service savings in each subsequent year as specified in Section 5.2 of the Indenture.

SECTION 41. Entire Agreement. This Facilities Lease and the exhibits and addenda, if any, contain the entire agreement between the Corporation and the Board. No promises or representations, except as contained in this Facilities Lease, have been made to the Board respecting the condition or the manner of operating the Facilities.

SECTION 42. Signs. The Board or the University may attach any sign on any part of the Facilities, without the Corporation's approval. The Board may name the Facilities and change the name, number, or designation of the Facilities, without the Corporation's prior consent.

SECTION 43. Litigation Expenses. The Board will pay the Corporation as Additional Rental all reasonable Litigation Expenses and all other reasonable expenses which may be incurred by the Corporation in enforcing any of the obligations of the Board under this Facilities Lease, in exercising its rights to recover against the Board for loss or damage sustained in accordance with the provisions of this Facilities Lease, or in any litigation or negotiation in which the Corporation shall, without its fault, become involved through or because of this Facilities Lease.

SECTION 44. Brokers. The Corporation and the Board respectively represent and warrant to each other that neither of them has consulted or negotiated with any broker or finder with regard to the Facilities.

SECTION 45. No Easements for Air or Light. Any diminution or shutting off of light, air, or view by any structure that may be erected on any of the lands constituting the Facilities, or on lands adjacent to the Facilities, will in no way affect this Facilities Lease or impose any liability on the Corporation. This Facilities Lease does not grant any rights to light, view, and/or air over the Facilities whatsoever.

SECTION 46. Binding Effect. The covenants, conditions, and agreements contained in this Facilities Lease will bind and inure to the benefit of the Corporation and the Board and their respective permitted assigns.

SECTION 47. Reserved.

SECTION 48. Rules of Interpretation. The following rules shall apply to the construction of this Facilities Lease unless the context requires otherwise: (a) the singular includes the plural and the plural includes the singular; (b) words importing any gender include the other genders; (c) references to statutes are to be construed as including all statutory provisions consolidating, amending or replacing the statute to which reference is made and all regulations promulgated pursuant to such statutes; (d) references to “writing” include printing, photocopy, typing, lithography and other means of reproducing words in a tangible visible form; (e) the words “including”, “includes” and “include” shall be deemed to be followed by words “without limitation”; (f) references to the introductory paragraph, preliminary statements, articles, sections (or subdivision of sections), exhibits, appendices, annexes or schedules are to those of this Facilities Lease unless otherwise indicated; (g) references to agreements and other contractual instruments shall be deemed to include all subsequent amendments and other modifications to such instruments; (h) references to Persons include their respective successors and assigns to the extent successors or assigns are permitted or not prohibited by the terms of this Facilities Lease; (i) any accounting term not otherwise defined has the meaning assigned to it in accordance with generally accepted accounting principles; (j) “or” is not exclusive; (k) provisions apply to successive events and transactions; (l) references to documents or agreements which have been terminated or released or which have expired shall be of no force and effect after such termination, release, or expiration; (m) references to mail shall be deemed to refer to first-class mail, postage prepaid, unless another type of mail is specified; (n) all references to time shall be to Lafayette, Louisiana time; (o) references to specific persons, positions, or officers shall include those who or which succeed to or perform their respective functions, duties, or responsibilities; and (p) the terms “herein,” “hereunder,” “hereby,” “hereof,” and any similar terms refer to this Facilities Lease as a whole and not to any particular articles, section or subdivision hereof.

SECTION 49. Relationship of Parties. The relationship of the Parties shall be one of lessor and lessee only, and shall not be considered a partnership, joint venture, license arrangement or unincorporated association. The Corporation is not controlled by the Board or under the control of any Person also in control of the Board.

SECTION 50. Law Between the Parties. This Facilities Lease shall constitute the law between the Parties, and if any provision of this Facilities Lease is in conflict with the provisions of “Title IX - Of Lease” of the Louisiana Civil Code, Articles 2669 through 2777, inclusive, the provisions of this Facilities Lease shall control.

SECTION 51. Notices. All notices, filings and other communications (“*Notice*”) shall be in writing and shall be sufficiently given and served upon the other parties if delivered by hand directly to the persons at the addresses set forth below, or shall be sent by first class mail, postage prepaid, addressed as follows:

If to the Board: Board of Supervisors for the University of Louisiana System
 1201 North Third Street, Suite 7-300
 Baton Rouge, Louisiana 70802
 Attention: Vice President for Business and Finance

If to the Corporation: David K. Fontenot, Chairman
 Ragin’ Cajun Facilities, Inc.
 c/o Oats & Marino, a Partnership of Professional Corporations
 100 E. Vermilion Street Suite 400
 Lafayette, Louisiana 70501

Todd M. Swartzendruber

Oats & Marino, A Partnership of Professional Corporations
100 E. Vermilion Street, Suite 400
Lafayette, LA 70501

If to the Authority: Louisiana Local Government Environmental
Facilities and Community Development Authority
5641 Bankers Ave. Bldg. B
Baton Rouge, Louisiana 70808
Attention: Executive Director

If to the Trustee: Hancock Whitney Bank
445 North Boulevard, Suite 201
Baton Rouge, Louisiana 70802
Attention: John C. Shiroda

If to the University: University of Louisiana at Lafayette
PO Drawer 41008
Lafayette, Louisiana 70504
Attention: E. Joseph Savoie, President
Jerry Luke Leblanc

[REMAINDER OF THIS PAGE INTENTIONALLY LEFT BLANK]

IN WITNESS WHEREOF, the undersigned representative has signed this Facilities Lease on behalf of Ragin' Cajun Facilities, Inc. on the ____ day of _____, 2024.

WITNESSES:

RAGIN' CAJUN FACILITIES, INC

Printed Name: _____

By: _____
David K. Fontenot, Chairman

Printed Name: _____

NOTARY PUBLIC

Print Name: _____
Notary ID # _____
My Commission is for Life

IN WITNESS WHEREOF, the undersigned representative has signed this Facilities Lease on behalf of the Board of Supervisors for the University of Louisiana System on the ____ day of _____, 2024.

WITNESSES:

BOARD OF SUPERVISORS FOR THE
UNIVERSITY OF LOUISIANA SYSTEM

Printed Name: _____

By: _____
E. Joseph Savoie, President
University of Louisiana at Lafayette
Board Representative

Printed Name: _____

NOTARY PUBLIC

Print Name: _____
Notary ID # _____
My Commission is for Life

EXHIBIT A

DESCRIPTION OF THE FACILITIES

TO COME

EXHIBIT B
LEASED PROPERTY

TO COME

Lessor: Ragin' Cajun Facilities, Inc.
c/o Oats & Marino, a Partnership of Professional Corporations
100 E. Vermilion Street, Suite: 400
Lafayette, Louisiana 70501
Attention: Chairperson

Lessee: Board of Supervisors for the University of Louisiana System
1201 North Third Street, Suite 7-300
Baton Rouge, Louisiana 70802
Attention: Vice President for Business and Finance

This Memorandum is executed for the purpose of recordation in the public records of Lafayette Parish, Louisiana in order to give notice of all the terms and provisions of the Lease and is not intended and shall not be construed to define, limit, or modify the Lease. All of the terms, conditions, provisions and covenants of the Lease are incorporated into this Memorandum by reference as though fully set forth herein, and both the Lease and this Memorandum shall be deemed to constitute a single instrument or document.

[REMAINDER OF THIS PAGE INTENTIONALLY LEFT BLANK]

THUS DONE AND PASSED on the ____ day of _____, 2024, in Lafayette, Louisiana in the presence of the undersigned, both competent witnesses, who herewith sign their names with David K. Fontenot, Chairman of Ragin' Cajun Facilities, Inc., and me, Notary.

WITNESSES:

RAGIN' CAJUN FACILITIES, INC

Printed Name: _____

By: _____
David K. Fontenot, Chairman

Printed Name: _____

NOTARY PUBLIC

Print Name: _____
Notary ID # _____
My Commission is for Life

THUS DONE AND PASSED on the ____ day of _____, 2024, in Lafayette, Louisiana in the presence of the undersigned, both competent witnesses, who herewith sign their names with E. Joseph Savoie, President of the University of Louisiana at Lafayette and Board Representative, and me, Notary.

WITNESSES:

BOARD OF SUPERVISORS FOR THE
UNIVERSITY OF LOUISIANA SYSTEM

Printed Name: _____

By: _____
E. Joseph Savoie, President
University of Louisiana at Lafayette
Board Representative

Printed Name: _____

NOTARY PUBLIC

Print Name: _____
Notary ID # _____
My Commission is for Life

EXHIBIT A

PROPERTY DESCRIPTION

TO COME